

Reporting to:	Trust Board – 2nd February 2017
Title	Interim Support Finance
Sponsoring Director	Neil Nisbet, Finance Director
Author(s)	Above
Previously considered by	
Executive Summary	<ul style="list-style-type: none"> • The Trust has an Interim Revolving Working Capital Support Facility (RWC) which has been varied to £16.800 million, representing 20 days equivalent operating expenditure. This facility provides flexibility to cover the Trust's short term, fluctuating cash requirements. • In 2015/16, the agreed stretch Control Total of £15.200 million was converted to Revenue Support Loan. £12.700 million of this was drawn in 2015/16 with the remaining £2.500 million being drawn during 2016/17. • As at January 2017 (Month 10), the Trust has drawn £1.814 million of the available Revolving Working Capital Facility. • The Trust has the opportunity to convert this £1.814 million to Revenue Support Loan. • Interest Rate on Revenue Working Capital is 3.5% and on Revenue Support Loan it is 1.5%, based on daily outstanding balances. • To enable this conversion, the Finance Director, as Authorised Officer, is required to complete Loan Agreement and Facility Variation Letter and to provide a Trust Board Minute supporting this conversion. • The Trust can apply for a Variation to a maximum of 30 days equivalent operating expenditure on its Revolving Working Capital Support Facility (RWC). The Finance Director, as The Authorised Officer, can apply for this.
Strategic Priorities	

<p>1. Quality and Safety</p> <p>2. People</p>	<p><input type="checkbox"/> Reduce harm, deliver best clinical outcomes and improve patient experience.</p> <p><input type="checkbox"/> Address the existing capacity shortfall and process issues to consistently deliver national healthcare standards</p> <p><input type="checkbox"/> Develop a clinical strategy that ensures the safety and short term sustainability of our clinical services pending the outcome of the Future Fit Programme</p> <p><input type="checkbox"/> To undertake a review of all current services at specialty level to inform future service and business decisions</p> <p><input type="checkbox"/> Develop a sustainable long term clinical services strategy for the Trust to deliver our vision of future healthcare services through our Future Fit Programme</p> <p><input type="checkbox"/> Through our People Strategy develop, support and engage with our workforce to make our organisation a great place to work</p>
<p>3. Innovation</p> <p>4. Community and Partnership</p> <p>5. Financial Strength: Sustainable Future</p>	<p><input type="checkbox"/> Support service transformation and increased productivity through technology and continuous improvement strategies</p> <p><input type="checkbox"/> Develop the principle of 'agency' in our community to support a prevention agenda and improve the health and well-being of the population</p> <p><input type="checkbox"/> Embed a customer focussed approach and improve relationships through our stakeholder engagement strategies</p> <p><input type="checkbox"/> Develop a transition plan that ensures financial sustainability and addresses liquidity issues pending the outcome of the Future Fit Programme</p>
<p>Board Assurance Framework (BAF) Risks</p>	<p><input type="checkbox"/> If we do not deliver safe care then patients may suffer avoidable harm and poor clinical outcomes and experience</p> <p><input type="checkbox"/> If we do not work with our partners to reduce the number of patients on the Delayed Transfer of Care (DTC) lists, and streamline our internal processes we will not improve our 'simple' discharges.</p> <p><input type="checkbox"/> Risk to sustainability of clinical services due to potential shortages of key clinical staff</p> <p><input type="checkbox"/> If we do not achieve safe and efficient patient flow and improve our processes and capacity and demand planning then we will fail the national quality and performance standards</p> <p><input type="checkbox"/> If we do not get good levels of staff engagement to get a culture of continuous improvement then staff morale and patient outcomes may not improve</p> <p><input type="checkbox"/> If we do not have a clear clinical service vision then we may not deliver the best services to patients</p> <p><input type="checkbox"/> If we are unable to resolve our (historic) shortfall in liquidity and the structural imbalance in the Trust's Income & Expenditure position then we will not be able to fulfil our financial duties and address the modernisation of our ageing estate and equipment</p>
<p>Care Quality Commission (CQC) Domains</p>	<p><input type="checkbox"/> Safe</p> <p><input type="checkbox"/> Effective</p> <p><input type="checkbox"/> Caring</p> <p><input type="checkbox"/> Responsive</p> <p><input type="checkbox"/> Well led</p>
<p><input type="checkbox"/> Receive <input type="checkbox"/> Review</p> <p><input type="checkbox"/> Note <input type="checkbox"/> Approve</p>	<p>Recommendation</p> <p>The Trust Board APPROVES conversion of £1.814 million Interim Revolving Working Capital Support Facility (RWC) to Revenue Support Loan (RSL).</p>