The Shrewsbury and Telford Hospital NHS Trust

Trust Board – 27th January 2011

Urgent Care Board

<table>
<thead>
<tr>
<th>Executive Lead</th>
<th>Tina Cookson, Chief Operating Officer</th>
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<tbody>
<tr>
<td>Author</td>
<td>Peter Skitt, Divisional General Manager, Division 1</td>
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<tr>
<td>Corporate Objective</td>
<td>CO4 To improve patient safety and patient experience</td>
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**Goal**

**Executive Summary**

This paper sets out to highlight the continued overperformance in Emergency Admissions and A&E Attendances, it describes the planning undertaken via the Urgent Care Network, in an attempt to ensure quality patient care is maintained across the Health and Social Care Economy.

The paper also describes the effect of the peaks in demand on elective throughput which in turn leads to increased expenditure, whilst also recognising the 30% Tariff arrangement for income.

**Key Facts**

- Ambulance journeys remain constantly high
- A&E attendances above contracted levels
- Emergency admissions above contracted levels
- Operations Cancelled due to no bed peaking in early January
- Delayed transfers of care increasing (some due to reporting)
- Review of the Urgent Care Network underway
- Urgent care pathway review underway within SaTH, with detailed plans for action

**Recommendations**

The Board is asked to

1.1 Note the paper
### Contribution to Inspection, Registration, Performance and Delivery

**Risks and Assurance**

Please refer to relevant risks in the Corporate Risk Register and explain how this paper will support the Trust to mitigate these risks and/or provide assurance that this risk is being managed (or state “not applicable”).

More information is available from the Risk Management Strategy. The Risk register is available at [https://www.4risk.co.uk/riskmanager/default.aspx](https://www.4risk.co.uk/riskmanager/default.aspx)

Contact the Head of Risk and Assurance for access.

**Contribution to Key Performance Indicators**

Please describe how this paper supports the Trust to maintain and improve performance and/or manage risk to delivery of the Key Performance Indicators in the Trust’s Integrated Performance Report (or state “not applicable”).

**Compliance with Clinical and other Governance Requirements**

Please describe how this paper supports the Trust to maintain: CQC Registration; other quality standards (e.g. NHSLA, CNST, NPSA); External Reports and Inquiries. Please refer to specific standards wherever possible (or state “not applicable”).

Information on the CQC standards, NHSLA, CNST and NPSA guidance and requirements are on the “Corporate Projects” shared drive at rshan02/PerformanceFramework

Information about NPSA compliance is available from the “Corporate Projects” shared drive at rshan02/CAS

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### Impact Assessment

**Quality**

Please summarise the impact of this paper on patient experience, patient safety and clinical effectiveness (or state “not applicable”).

**Financial**

Please summarise the financial implications of this paper (or state “not applicable”).

**Workforce**

Please summarise the workforce implications of this paper (or state “not applicable”).

**Legislation and Policy**

Please summarise the legislation and policy implications of this paper. This should include reference to the relevant exemption under the Freedom of Information Act 2000 if this paper is being considered in Part II of the Trust Board meeting (or for Committee or other internal papers that are exempt from publication).

**Equality and Diversity**

Please summarise the impact on equality and diversity, including whether a Stage 1 and/or Stage 2 Equality Impact Assessment is required and has been completed. Please note that EqIAs are needed for new and revised policies, service reviews/developments and new services.

**Communication and Marketing**

Please describe the ongoing communications and engagement implications of this paper. For example, how will the decisions resulting from this paper be communicated (e.g. with patients, local communities, staff, partner organisations)? Please also specify the disclosure status of this paper, referring to any relevant exemptions under the Freedom of Information Act 2000 if applicable.

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### Engagement and Decision-Making Process

Please indicate if the report has been considered by any Boards or Committees prior to presentation at the meeting (including the date of the meetings at which the report was considered and any decisions made concerning the proposal, if applicable).

Also, briefly describe the engagement (e.g. with patients, local communities, staff, partner organisations) that has contributed to this paper. Please note there is a statutory duty under Section 242 of the NHS Act 2006 to engage with patients and public in changes and developments to health services. Papers relating to service change/delivery details of engagement with patients and public should provide details of the engagement process that has contributed to the development of the proposals.