

Reporting to:	Trust Board 1st May 2014
Title	Two Year Operating Plan 2014/15 to 2015/16
Sponsoring Director	Debbie Vogler
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Previously considered by	
Executive Summary	<p>Our Two Year Operating Plan sets out how the Trust intends to deliver appropriate, high quality and cost effective services for patients over the next two years in light of the existing challenges facing the NHS.</p> <p>The Trust submitted its initial Draft Two Year Operating Plan to the Trust Development Authority (TDA) on 5th March 2014. Earlier drafts have been discussed at the Board both in February and in March 2014.</p> <p>Following the submission, the Trust received feedback from the TDA including challenges with regard to our long term financial plan. The plan was subsequently reviewed to reflect feedback from both the TDA and comments from the March Trust Board.</p> <p>During March contract discussions have progressed. The Trust has agreed a contract plan with Shropshire County CCG and the arbitration process relating to Telford and Wrekin has been concluded. The financial implication of both of these events has been reflected in changes to our final financial plan submitted to the TDA on April 4th 2014. This covering paper therefore draws attention to the Board the material changes to the Operating Plan in sections:</p> <p>8.3 Operating surplus/deficits: The forecast operating deficit for 2014/15 has moved from a deficit of £6.2m to a deficit of £8.2m based on the final level of transitional support agreed by the CCGs.</p> <p>8.4 Transition support: The Trust has assumed that transitional support will be provided over the years 2014/15 to 2017/18 in recognition that costs of duplication will remain unavoidable until a new single emergency site facility is operational. The level of transitional support assumed is as follows: 2014/15 £1.0m and from 2015/16 £3.0m each year thereafter.</p> <p>8.6 QIPP assumptions: Local QIPP schemes for the 2014/15 require a greater level of development by both Clinical Commissioning Groups, and hence do not feature within the 2014/15 contract. This position was accepted by Shropshire County CCG as part of contract negotiations. The arbitration held on the 1st April 2014 adopted this position in respect of Telford and Wrekin CCG. The Trust, in setting its financial plan for the period 2014/15 – 2018/19, has recognised that QIPP savings will be required to support financial sustainability within the health economy; as such progressive levels of QIPP savings (£3 million per year) have been introduced from 2015/16.</p> <p>The full revised Two Year Operating Plan, has been included within the Board Supplementary Information Pack.</p> <p>Further feedback on this plan is expected from the TDA during May and an update on any proposed material changes to the plan will be reported back to the Board.</p>

Strategic Priorities <input type="checkbox"/> Quality and Safety <input checked="" type="checkbox"/> Healthcare Standards <input checked="" type="checkbox"/> People and Innovation <input checked="" type="checkbox"/> Community and Partnership <input checked="" type="checkbox"/> Financial Strength	Operational Objectives <p>The attached paper provides details of our Operational Objectives against each of the Trust's Strategic Priorities</p>
Board Assurance Framework (BAF) Risks	<input checked="" type="checkbox"/> If we do not deliver safe care then patients may suffer avoidable harm and poor clinical outcomes and experience <input checked="" type="checkbox"/> If we do not implement our falls prevention strategy then patients may suffer serious injury <input checked="" type="checkbox"/> Risk to sustainability of clinical services due to potential shortages of key clinical staff <input checked="" type="checkbox"/> If we do not achieve safe and efficient patient flow and improve our processes and capacity and demand planning then we will fail the national quality and performance standards <input checked="" type="checkbox"/> If we do not have a clear clinical service vision then we may not deliver the best services to patients <input checked="" type="checkbox"/> If we do not get good levels of staff engagement to get a culture of continuous improvement then staff morale and patient outcomes may not improve <input checked="" type="checkbox"/> If we are unable to resolve our (historic) shortfall in liquidity and the structural imbalance in the Trust's Income & Expenditure position then we will not be able to fulfil our financial duties and address the modernisation of our ageing estate and equipment
Care Quality Commission (CQC) Domains	<input checked="" type="checkbox"/> Safe <input checked="" type="checkbox"/> Effective <input checked="" type="checkbox"/> Caring <input checked="" type="checkbox"/> Responsive <input checked="" type="checkbox"/> Well led
<input type="checkbox"/> Receive <input type="checkbox"/> Review <input type="checkbox"/> Note <input checked="" type="checkbox"/> Approve	Recommendation <p>The Trust Board is asked to:</p> <p>APPROVE the Two Year Operating Plan 2014/16 subject to any further proposed changes to the plan being reported back to the Board.</p>