

Sustainability Committee

Key summary points for the board from the meeting of the Sustainability Committee held on 27th June 2017.

Meeting current and future endoscopy demand

As requested at the previous meeting, the committee received and was satisfied with the phasing of the finances of the endoscopy business case, particularly in relation to year and re-confirmed their support and approval of this. Agreed that the business case should be re-visited in 18th months time with a view to establishing whether what was expected was delivered.

Update on the relocation of Fertility Services

Received and progress noted. Move date April/May 2018. Committee to receive a post project review 6 months after move has taken place, ie September 2018.

Month 2 Finance Position

Informative presentation highlighting key financial issues. Of particular concern was the dramatic increase in Tier 5 expenditure without any clear understanding of the reasons for this. Comparing April/May 2017 usage with that of the previous year, indicates an increase of 115% (29.25 wte), which has not been budgeted for. Furthermore, the Trust has already spent 27% of the Agency Ceiling value of £10.559 million set by NHSI. Expected that this will be the focus of discussion at forthcoming meetings with NHSI. The committee requested the Executive Team work through the actions identified to reduce Tier 5 usage. Important quality and safety factors should also be considered when using this volume of Tier 5 agency staff.

Discussion took place about the impact of the above and the underachievement of CIP on the outturn position which was now predicted to be a deficit of £13.880 million, against a control total agreed with NHSI of £6.063 million, with the potential for this to rise even further.

Operational Plan 2017/19 – Progress Report Month 1

The committee discussed and noted the performance against the Operational Plan as at Month 02. Additional information in terms of project lead, date objective reviewed and prioritisation of objectives in terms of important process issues, to be added to the paper for future meetings.

The presentation this month on Arrangements to transfer 70 patients to community provision (Objective 15) was deferred until the next meeting.

Other issues discussed:

- Progress report received from Meridian on the Productivity improvement across outpatients, theatres and radiology project. The committee acknowledged the important and significant investment in the project and was pleased to hear that it was progressing well in the early stages. The challenge to engage with senior clinical staff was noted. The diagnosis stage was nearing completion, then the project would move to a period of change. Details of the when the Trust will start to see improvements/efficiencies was requested for the next meeting.
- **Services under the spotlight** – an update on the Trust’s fragile clinical services was received and the additional risks emerging since the issue of the paper, noted. The committee discussed whether a different approach/model should be taken and consideration given to a more proactive rather than reactive approach with discussions and decisions regarding sustainable services and the provider of these taking place. Paper to be prepared for discussion at a future Board Development Session, possibly September, where this can be discussed further.
- **Managed Print Service Printing Policy** – approved.
- **Sustainable Services Programme Update** – received and noted. RAG rated red/amber to reflect the risks associated with primary and community service solution, interdependency within IT development and future clinical model and the detail of the workforce plans. The estimated deadlines for completion of these pieces of work were advised, at which time the committee requested more detailed updates on these.

Name of Chair: Clive Deadman
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