

Performance Report - Month 04

Trust Board



Proud To **Care**
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We Value **Respect**
Together We **Achieve**

Mortality



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Mortality



HSMR

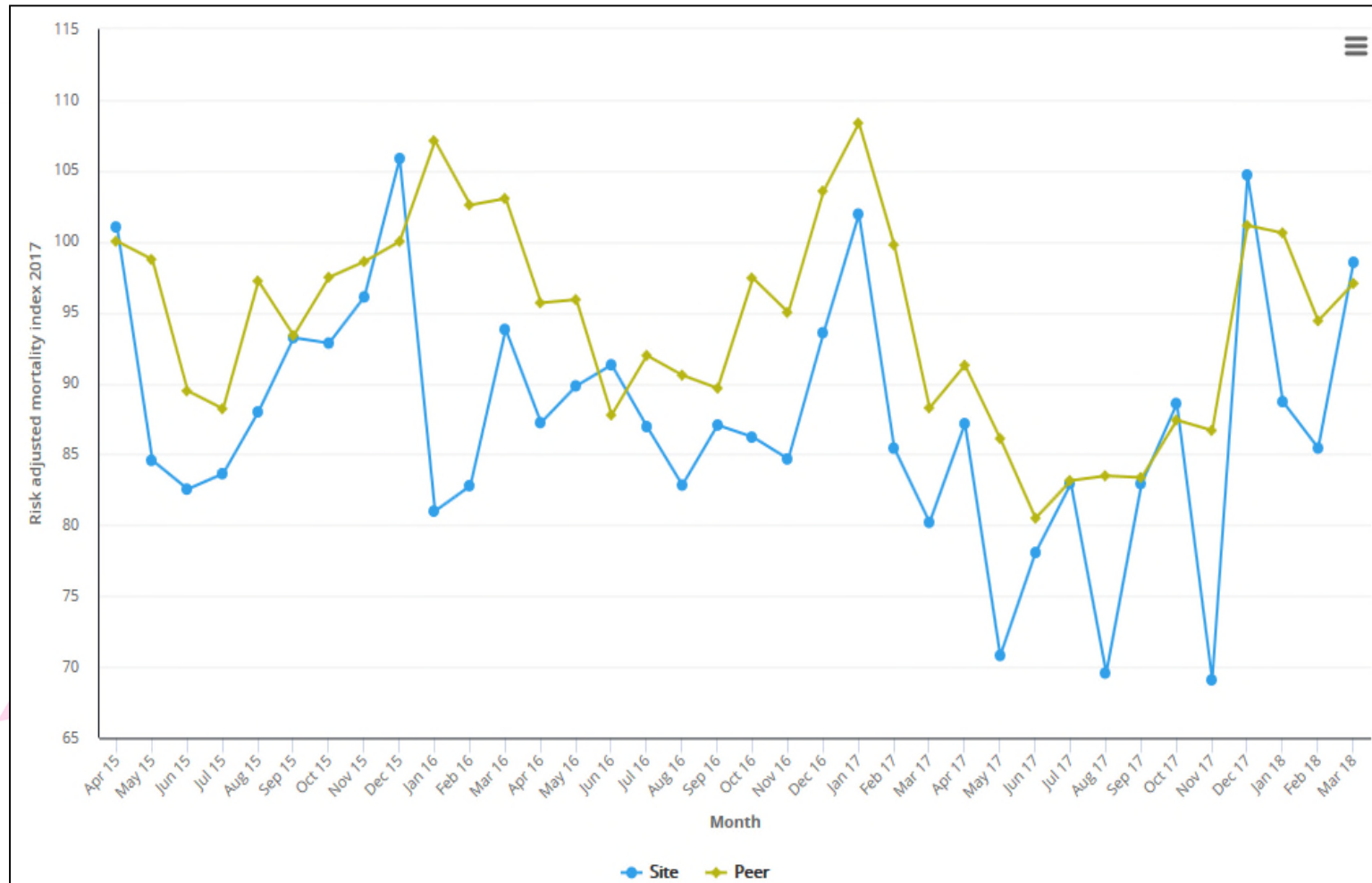
•Trust HSMR performance against the Large Acute HES peer.

In Hospital SHMI**

Since December 2015 the In Hospital SHMI has been consistently below the Large Acute HES Peer.

**Please note this data covers only in Hospital deaths

Mortality RAMI



Risk Adjusted Mortality Index

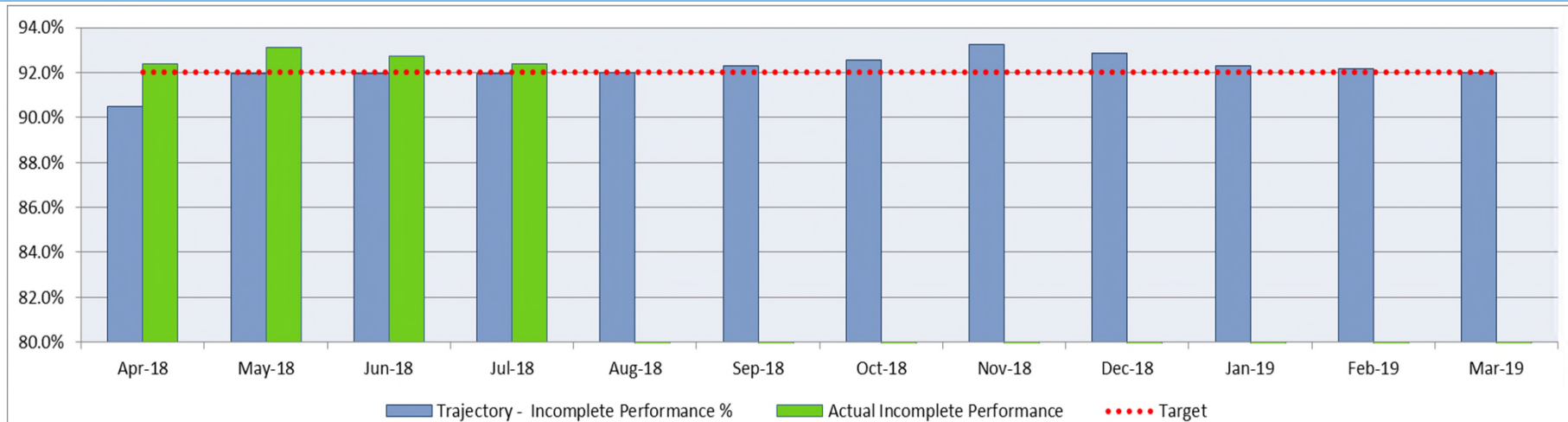
The usual seasonal variation can be seen with rise in the winter periods, which is consistent with the SHMI and HSMR. There have been two spikes over the winter period where the Trusts performance was above the peer.

RTT



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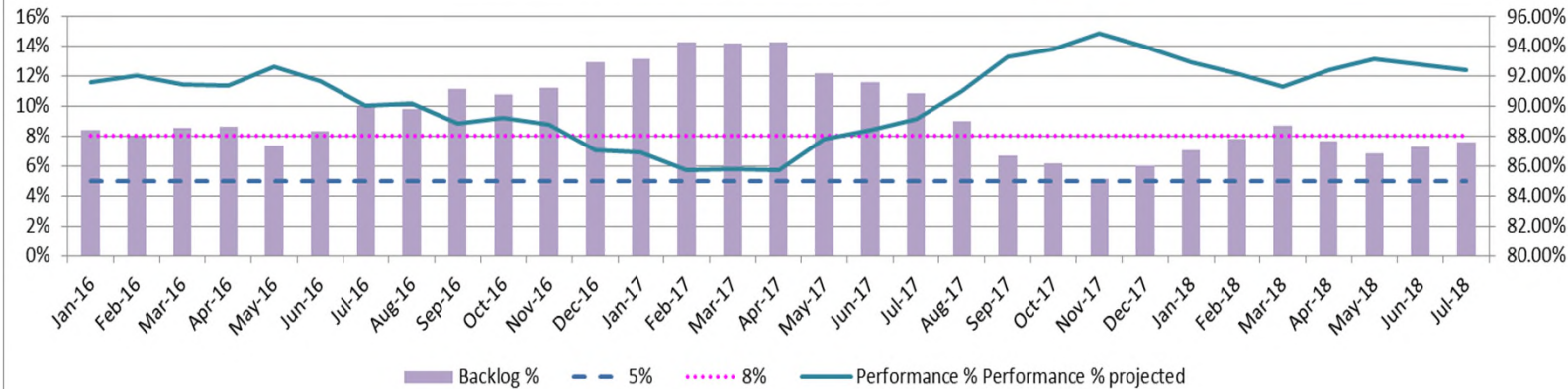
Elective Activity - RTT 2018/2019 Trajectory



	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19
Referral to treatment Incompletes Trajectory - >18 weeks	1,498	1,260	1,259	1,255	1,250	1,200	1,150	1,050	1,115	1,200	1,225	1,250
Referral to treatment Incompletes Trajectory - Total patients	15,780	15,699	15,650	15,599	15,600	15,600	15,500	15,605	15,600	15,600	15,660	15,600
Trajectory - Incomplete Performance %	90.5%	92.0%	92.0%	92.0%	92.0%	92.3%	92.6%	93.3%	92.9%	92.3%	92.2%	92.0%
Referral to treatment Incompletes Actual - >18 weeks	1206	1096	1168	1229								
Referral to treatment Incompletes Actual - Total patients	15827	15981	16106	16185								
Actual Incomplete Performance	92.4%	93.1%	92.7%	92.4%								

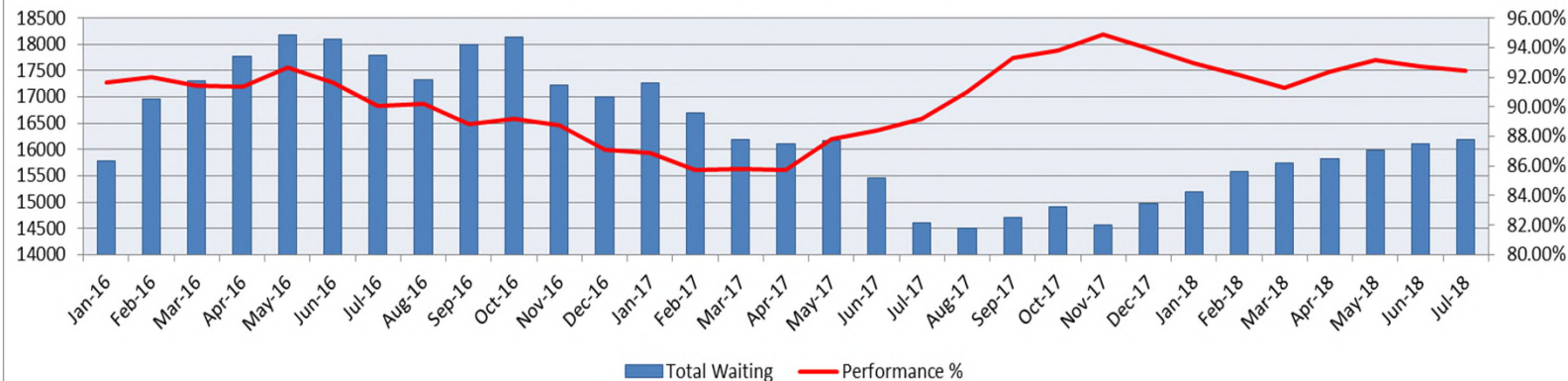
RTT Summary July 2018

Backlog as a percentage of the waiting list



July's RTT performance was 92.41% against a trajectory of 92.0%.

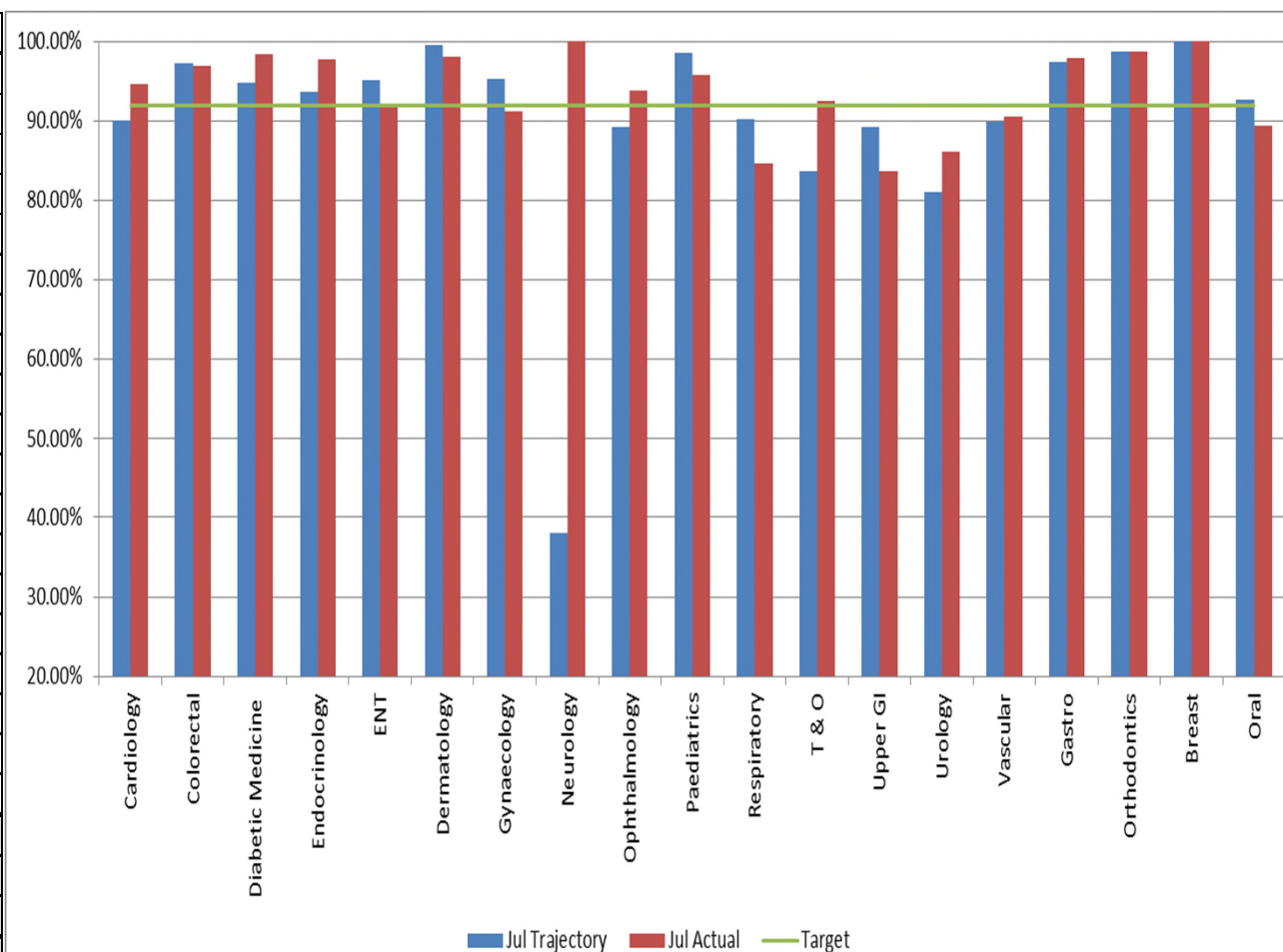
Total Waiting List Vs 18 Weeks Performance



As long as the RTT backlog is between 5% and 8% of total RTT waiting list size then the Trust will deliver the RTT target.

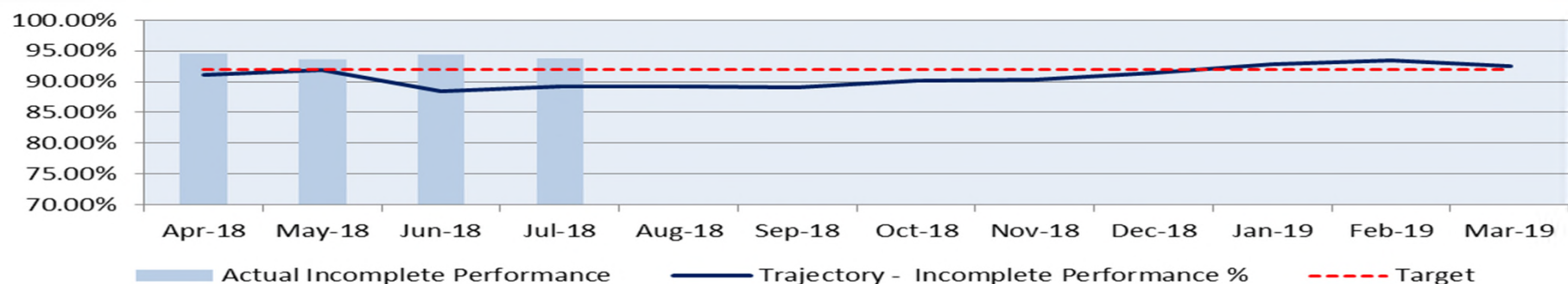
Speciality Performance Against Trajectory Combined

Specialty	Jul Trajectory	Jul Actual	Variance
Cardiology	90.04%	94.70%	4.66%
Colorectal	97.28%	96.89%	-0.39%
Diabetic Medicine	94.75%	98.31%	3.56%
Endocrinology	93.58%	97.76%	4.18%
ENT	95.06%	92.09%	-2.97%
Dermatology	99.55%	97.98%	-1.57%
Gynaecology	95.22%	91.18%	-4.04%
Neurology	38.02%	100.00%	61.98%
Ophthalmology	89.20%	93.81%	4.61%
Paediatrics	98.54%	95.73%	-2.81%
Respiratory	90.27%	84.60%	-5.67%
T & O	83.65%	92.45%	8.80%
Upper GI	89.22%	83.60%	-5.62%
Urology	81.10%	86.04%	4.94%
Vascular	89.95%	90.51%	0.56%
Gastro	97.40%	97.90%	0.50%
Orthodontics	98.72%	98.78%	0.06%
Breast	100.00%	100.00%	0.00%
Oral	92.63%	89.35%	-3.28%
Total Incompletes	15599	16185	586
<18	14344	14956	612
BACKLOG	1255	1229	-26
Total Performance	91.95%	92.41%	0.45%



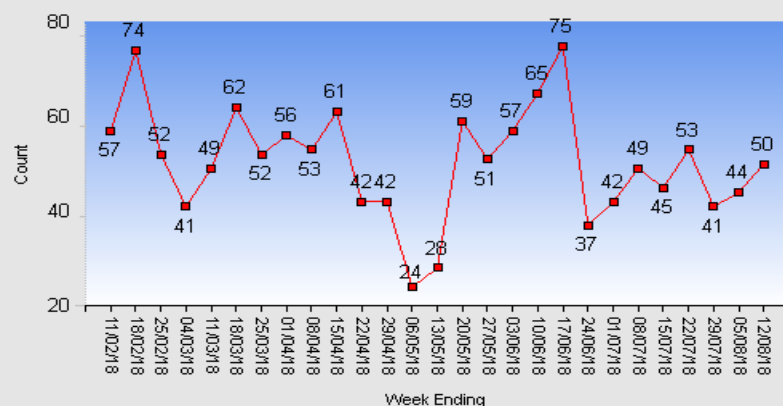
Neurology July Actual 100% – No new referrals were opened in the service so there is a single open clock on the pathway.

RTT - Ophthalmology

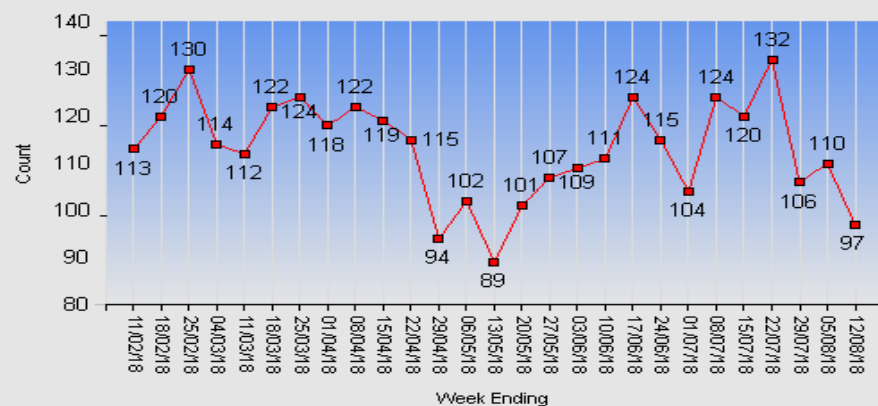


Ophthalmology	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19
Referral to treatment Incompletes Trajectory - >18 weeks	240	219	303	282	285	274	241	217	187	156	143	165
Referral to treatment Incompletes Trajectory - Total patients	2693	2719	2633	2614	2643	2512	2470	2244	2174	2192	2162	2215
Trajectory - Incomplete Performance %	91.07%	91.94%	88.49%	89.20%	89.20%	89.08%	90.23%	90.32%	91.41%	92.89%	93.38%	92.56%
Referral to treatment Incompletes Actual - >18 weeks	129	165	145	153								
Referral to treatment Incompletes Actual - Total patients	2383	2551	2551	2471								
Actual Incomplete Performance	94.59%	93.53%	94.32%	93.81%								
Target	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%

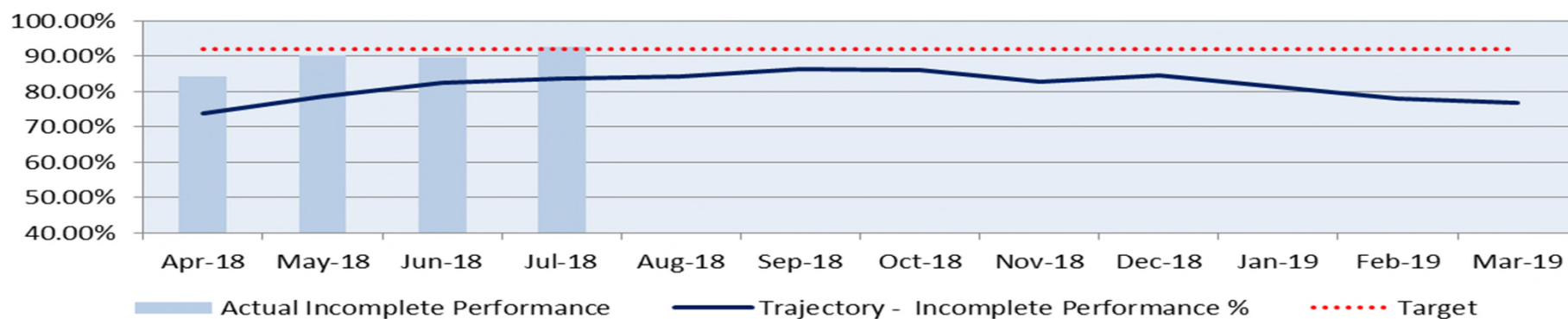
Non-Admitted Backlog Count (Last 26 Weeks)



Admitted Backlog Count (Last 26 Weeks)

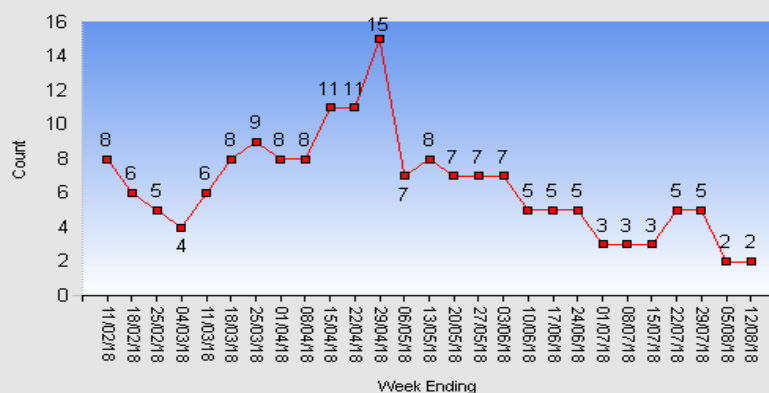


RTT – Trauma & Orthopaedic

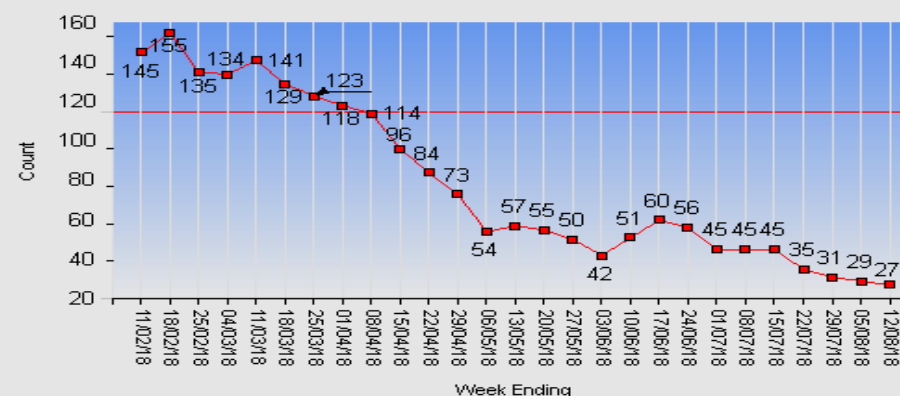


Trauma & Orthopaedic	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19
Referral to treatment Incompletes Trajectory - >18 weeks	271	189	147	116	131	105	107	126	122	142	154	147
Referral to treatment Incompletes Trajectory - Total patients	1031	884	835	708	820	776	756	736	786	758	700	632
Trajectory - Incomplete Performance %	73.67%	78.57%	82.32%	83.65%	84.08%	86.43%	85.90%	82.82%	84.45%	81.29%	78.01%	76.75%
Referral to treatment Incompletes Actual - >18 weeks	95	58	57	42								
Referral to treatment Incompletes Actual - Total patients	607	599	554	556								
Actual Incomplete Performance	84.35%	90.32%	89.71%	92.45%								
Target	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%

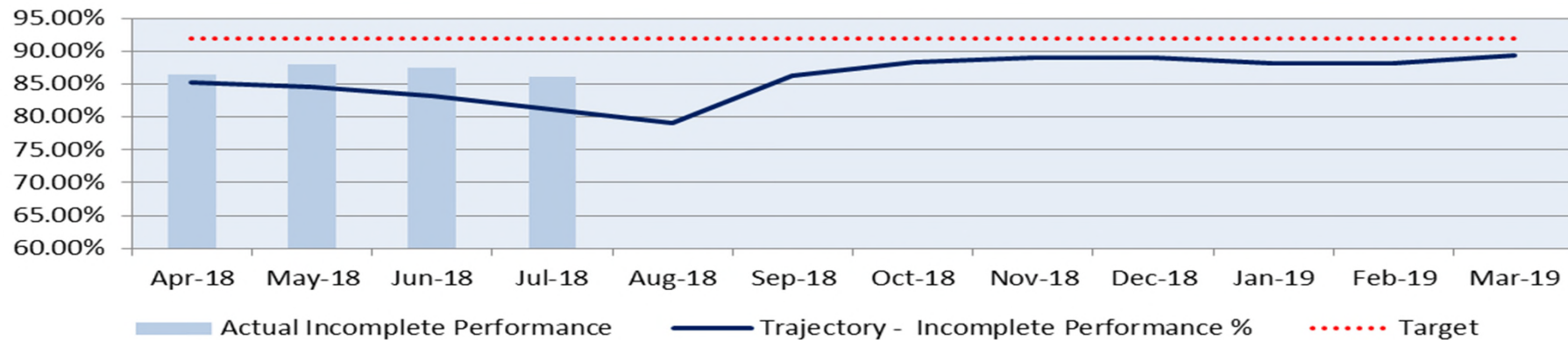
Non-Admitted Backlog Count (Last 26 Weeks)



Admitted Backlog Count (Last 26 Weeks)

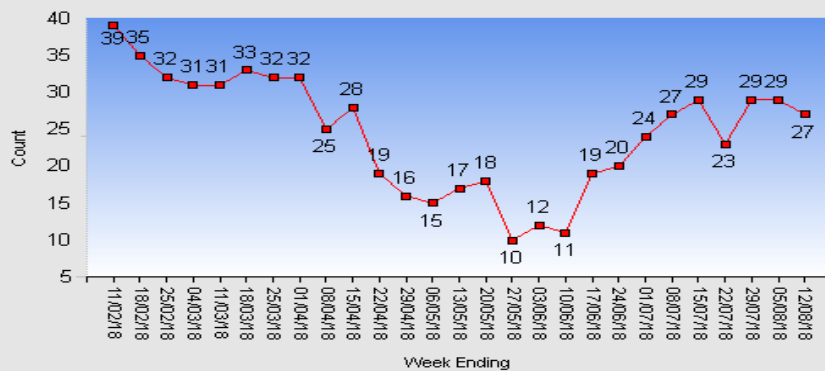


RTT – Urology

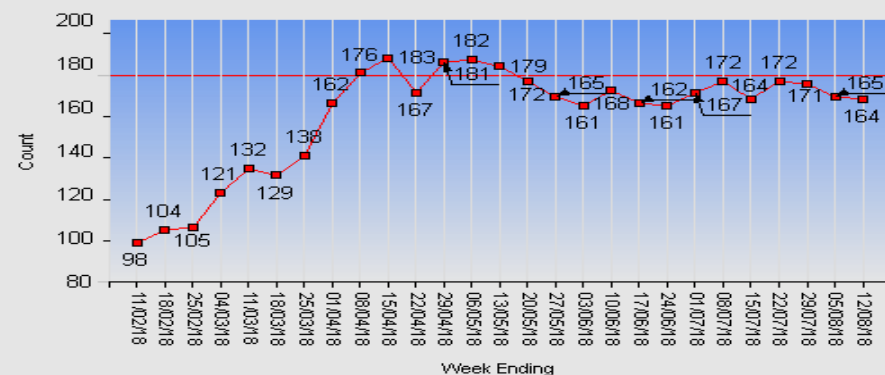


Urology	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19
Referral to treatment Incompletes Trajectory - >18 weeks	190	198	212	229	257	172	140	138	162	174	168	166
Referral to treatment Incompletes Trajectory - Total patients	1289	1280	1264	1211	1233	1256	1202	1264	1467	1469	1416	1562
Trajectory - Incomplete Performance %	85.27%	84.50%	83.23%	81.10%	79.14%	86.34%	88.31%	89.05%	88.96%	88.15%	88.12%	89.35%
Referral to treatment Incompletes Actual - >18 weeks	196	175	187	199								
Referral to treatment Incompletes Actual - Total patients	1452	1468	1489	1426								
Actual Incomplete Performance	86.50%	88.08%	87.44%	86.04%								
Target	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%

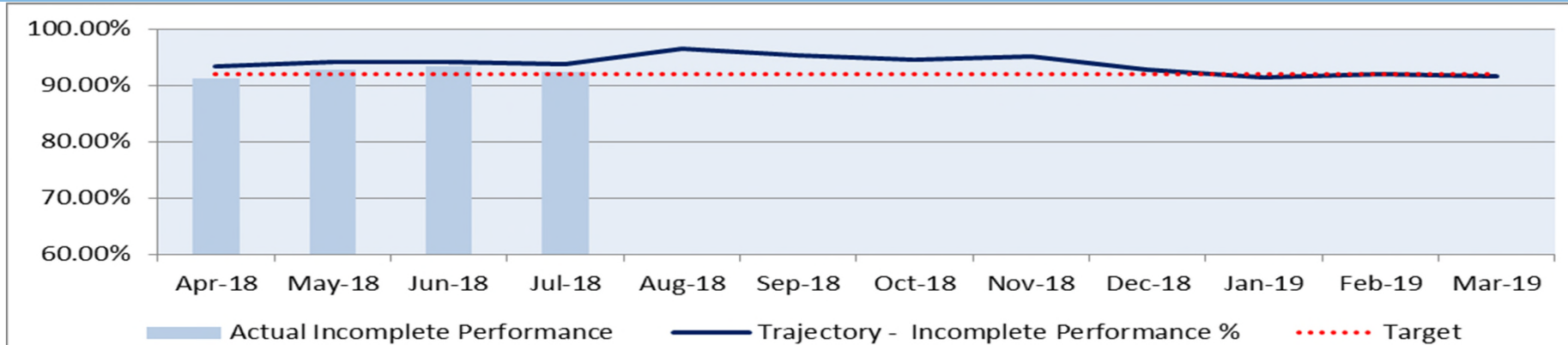
Non-Admitted Backlog Count (Last 26 Weeks)



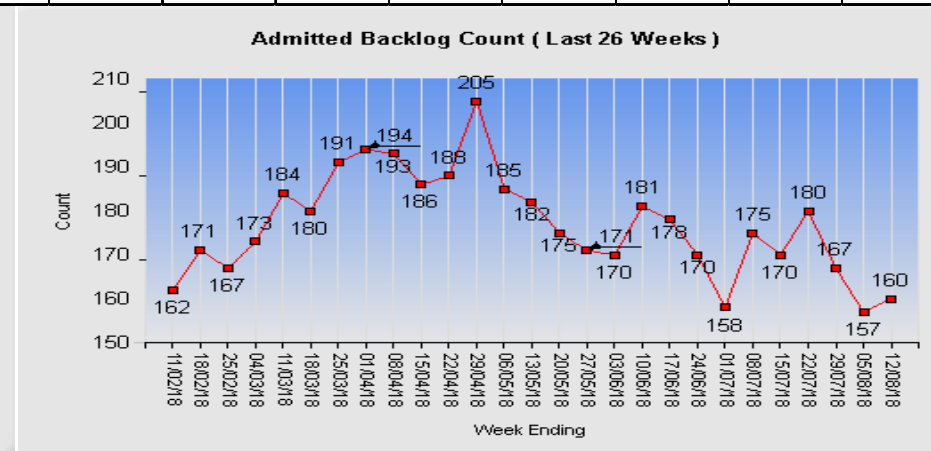
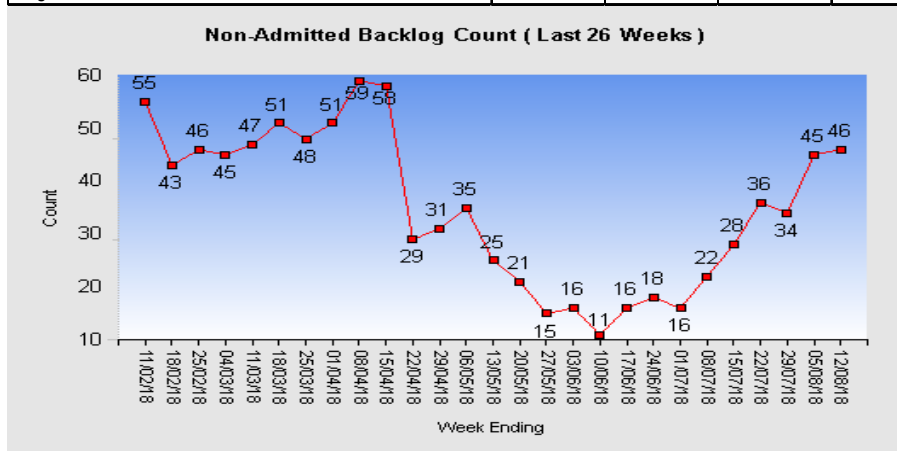
Admitted Backlog Count (Last 26 Weeks)



RTT – General Surgery



General Surgery	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19
Referral to treatment Incompletes Trajectory - >18 weeks	161	144	143	151	85	118	141	154	168	212	203	223
Referral to treatment Incompletes Trajectory - Total patients	2455	2457	2410	2440	2455	2507	2554	3210	2355	2460	2504	2630
Trajectory - Incomplete Performance %	93.42%	94.12%	94.06%	93.81%	96.54%	95.30%	94.48%	95.21%	92.86%	91.37%	91.90%	91.52%
Referral to treatment Incompletes Actual - >18 weeks	226	181	173	196								
Referral to treatment Incompletes Actual - Total patients	2572	2528	2598	2576								
Actual Incomplete Performance	91.21%	92.84%	93.34%	92.39%								
Target	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%	92.00%



Projected RTT Performance – August 2018

Admitted Incomplete Pathways

Cohort	Open Clocks		Performance %
	Total Open Clocks	C 18+ Wks	
Reporting Specialty			
Cardiology	91	13	85.71
Cardiothoracic Surgery	1		100.00
Dermatology	2	1	50.00
Ear, Nose & Throat (ENT)	258	73	71.71
Gastroenterology	7	1	85.71
General Medicine	8		100.00
General Surgery	731	152	79.21
Geriatric Medicine	6	1	83.33
Gynaecology	220	43	80.45
Neurology			
Neurosurgery			
Ophthalmology	735	109	85.17
Oral Surgery	215	92	57.21
Other	179	32	82.12
Plastic Surgery			
Thoracic Medicine	14	2	85.71
Trauma & Orthopaedics	433	40	90.76
Urology	508	160	68.50
	3,408	719	78.90

Non Admitted

	Open Clocks		Performance %
	Total Open Clocks	C 18+ Wks	
	550	20	96.36
	24		100.00
	710	12	98.31
	1758	73	95.85
	1208	33	97.27
	480	15	96.88
	1789	42	97.65
	220	17	92.27
	1165	70	93.99
	1856	61	96.71
	766	11	98.56
	761	31	95.93
	544	76	86.03
	131	1	99.24
	890	24	97.30
	12,852	486	96.22

Combined

	Open Clocks		Performance %
	Total Open Clocks	C 18+ Wks	
	641	33	94.85
	25		100.00
	712	13	98.17
	2016	146	92.76
	1215	34	97.20
	488	15	96.93
	2520	194	92.30
	226	18	92.04
	1385	113	91.84
	2591	170	93.44
	981	103	89.50
	940	63	93.30
	558	78	86.02
	564	41	92.73
	1398	184	86.84
	16,260	1,205	92.59

Diagnostics



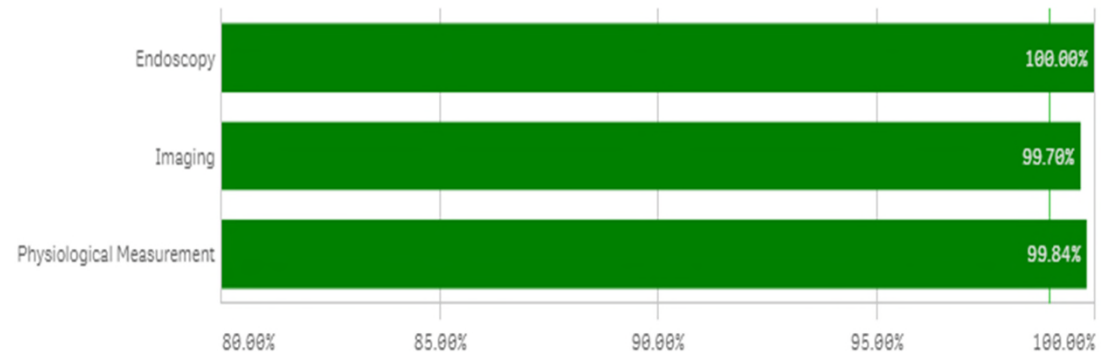
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Diagnostic Waiting Times

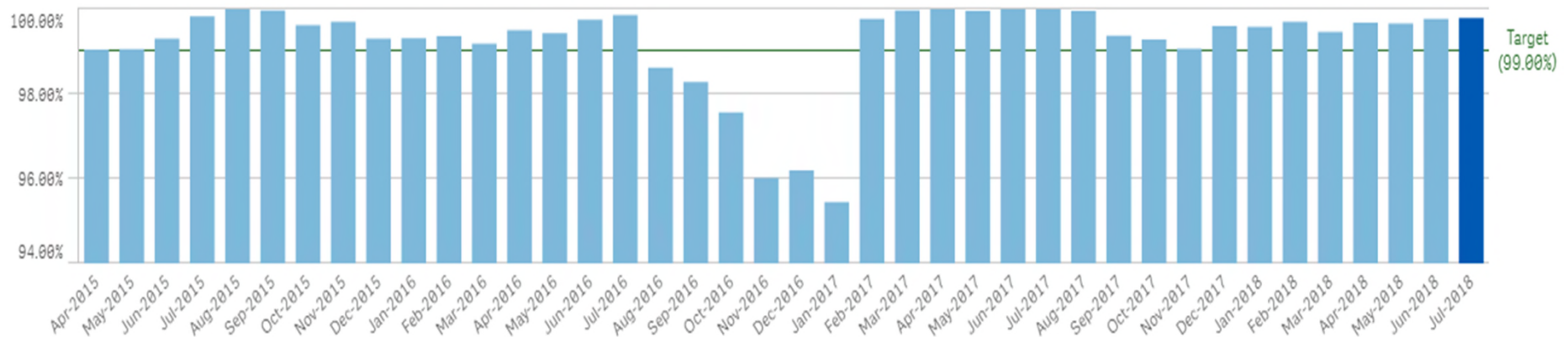
Jul-2018

% of patients awaiting a diagnostic test, who have waited less than 6 weeks compared to 99% target % of patients awaiting a diagnostic test by Group, who have waited less than 6 weeks compared to 99% target

% waited under 6 weeks
99.75% ✓ **0.02%**
 Previous Month Difference



% of patients awaiting a diagnostic test, who have waited less than 6 weeks - monthly trend

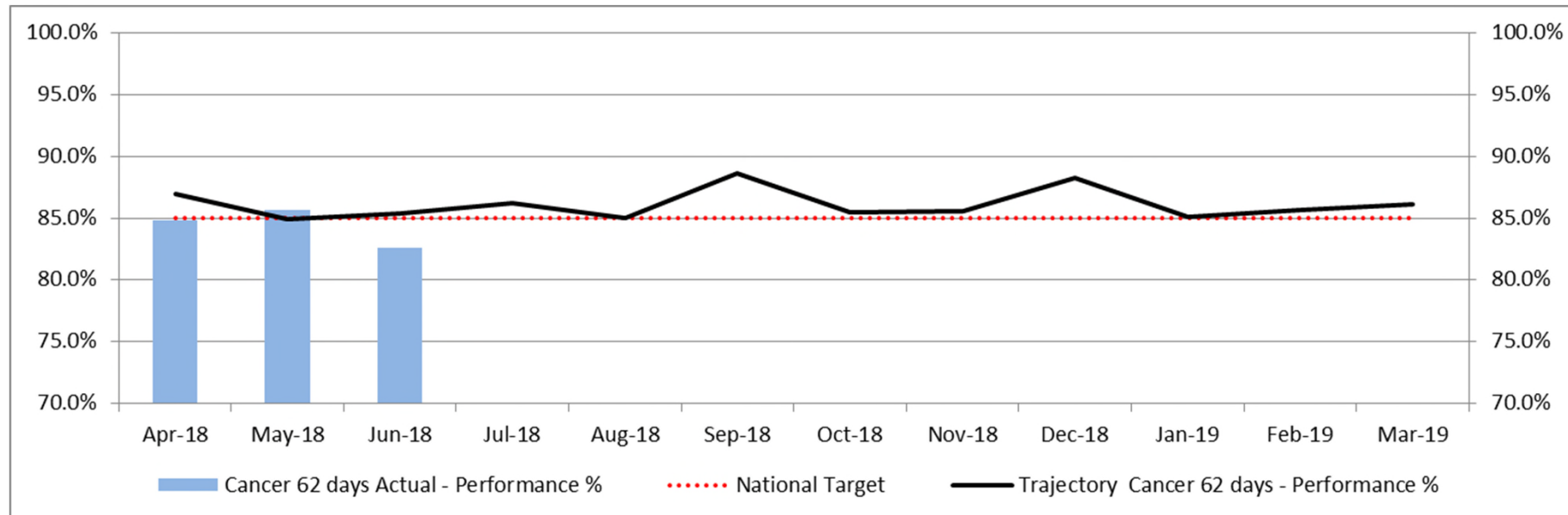


Cancer



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Cancer 2018/2019 Trajectory



	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19
Cancer 62 days - >62 days	15.0	17.0	19.0	17.5	19.5	14.0	17.0	19.0	15.0	18.0	16.5	17.0
Cancer 62 days - Total seen	115.0	113.0	130.0	127.0	130.0	123.0	117.0	132.0	128.0	121.0	115.0	123.0
Trajectory Cancer 62 days - Performance %	87.0%	85.0%	85.4%	86.2%	85.0%	88.6%	85.5%	85.6%	88.3%	85.1%	85.7%	86.2%
Cancer 62 days Actual - >62 days	21.0	22.0	28.5									
Cancer 62 days Actual - Total seen	139	154	164									
Cancer 62 days Actual - Performance %	84.8%	85.7%	82.6%									
National Target	85.0%	85.0%	85.0%	85.0%	85.0%	85.0%	85.0%	85.0%	85.0%	85.0%	85.0%	85.0%

June performance is 82.6% against a trajectory of 85.4%.

July forecast is 86.21%

Full review of all breaches in Q1 has been carried out.

Cancer Performance (Site Specific Performance)

Measure	Monthly Target %	December	January	February	March	April	May	June	SaTH YTD
62 days urgent ref to treatment	85	89.30%	81.12%	84.60%	89.30%	84.84%	85.67%	82.60%	
Brain	85	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Breast	85	100% 0/15	100% 0/24	100% 0/14	96.00% 1/25	94.40% 1½/28	95.00% 1/20	92.70% 2/27½	94.00%
Colorectal	85	87.50% 2/16	80.60% 3/15½	57.10% 3/7	88.90% 1/9	78.80% 3½/17	81.80% 2/11	77.30% 5/22	78.40%
Gynaecology	85	50.00% 2/4	70.80% 3½/12	22.20% 3½/4½	73.30% 2/7½	100% 0/3	100% 0/8	66.70% 1½/4½	90.00%
Haematology	85	100% 0/6	100% 0/2	100% 0/10	100% 0/6	66.70% 2/6	40.00% 3/5	85.70% 1/7	66.70%
Head & Neck	85	80.00% ½/2½	66.70% 1/3	100% 0/4	100% 0/4	60.00% 2/5	100% 0/7	100% 0/3	86.70%
Lung	85	64.30% 2½/7	66.70% 2½/7½	76.50% 2/8½	58.80% 3½/8½	80.00% 2/11	76.90% 3/13	33.33% 7/10½	64.20%
Skin	85	96.40% 1/28	100% 0/24	100% 0/21	100% 0/21	100% 0/19	100% 0/27	100% 0/20	100%
Upper GI	85	75.00% 2/8	42.10% 5½/9½	66.70% 2/6	66.70% 2/6	70.00% 3/11	42.90% 3/9½	82.60% 2/11½	68.40%
Urology	85	91.30% 2/23	69.20% 8/26	81.10% 7/37	92.90% 2/28	82.10% 7/39	73.90% 3/11½	81.30% 9/48	81.90%

Cancer Performance

Reasons for deteriorating performance

- Breast 2ww
- Capacity for CT scan reporting
- Urology demand for 2ww and diagnostics
- Dermatology capacity - Shropshire Skin Clinic
 - Internal capacity

Actions to address

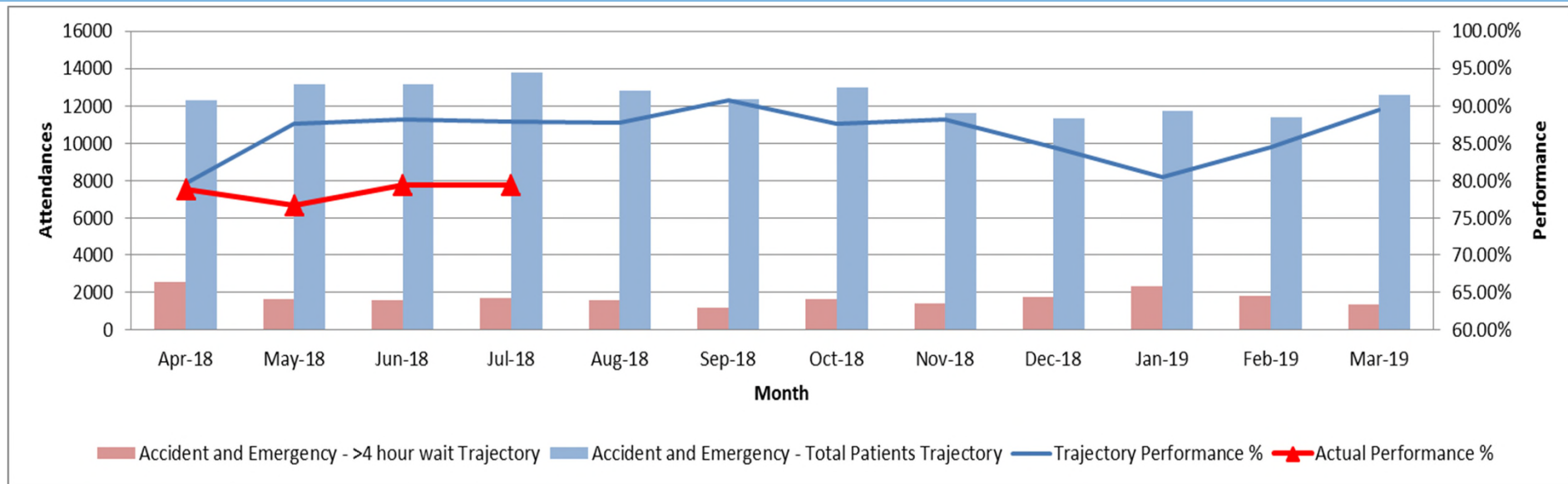
- Task & Finish Group in place and delivered improvements for Breast performance (impact realised in July)
- Daily reporting and forecasting to identify any delays and capacity gaps
- Increasing outsourcing for CT scans
- Consultant Radiographer in post to support plain film reporting
- Insourcing for 2ww appointments in dermatology
- Insourcing urology diagnostic capacity (TRUSB)

Urgent Care Update



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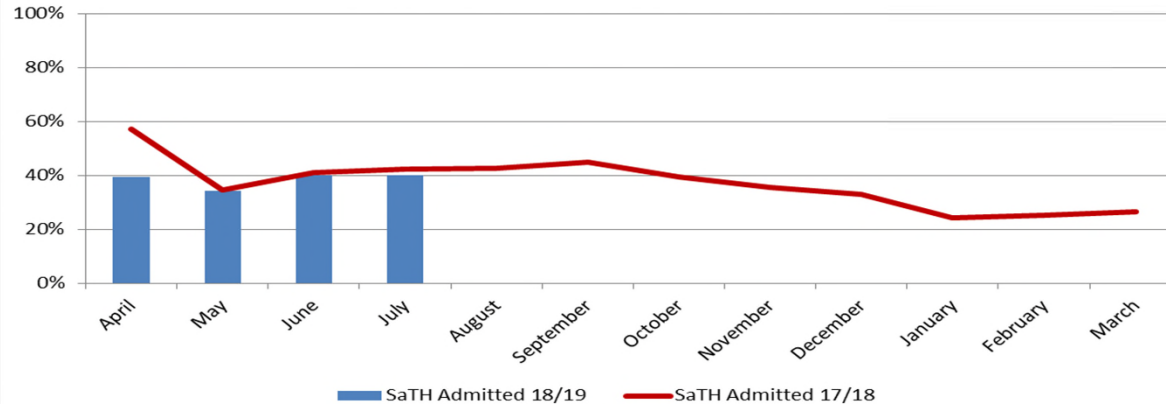
A&E 2018-2019 Trust Trajectory



	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19
Accident and Emergency - >4 hour wait Trajectory	2511	1639	1556	1661	1563	1153	1610	1372	1754	2296	1769	1326
Accident and Emergency - Total Patients Trajectory	12290	13181	13161	13763	12786	12370	12967	11586	11332	11724	11367	12593
Trajectory Performance %	79.57%	87.57%	88.18%	87.93%	87.78%	90.68%	87.58%	88.16%	84.52%	80.42%	84.44%	89.47%
Accident and Emergency - >4 Hour Wait Actual	2669	3347	2929	3101								
Accident and Emergency - Total Patients Actual	12633	14373	14190	15004								
Actual Performance %	78.87%	76.71%	79.36%	79.33%								

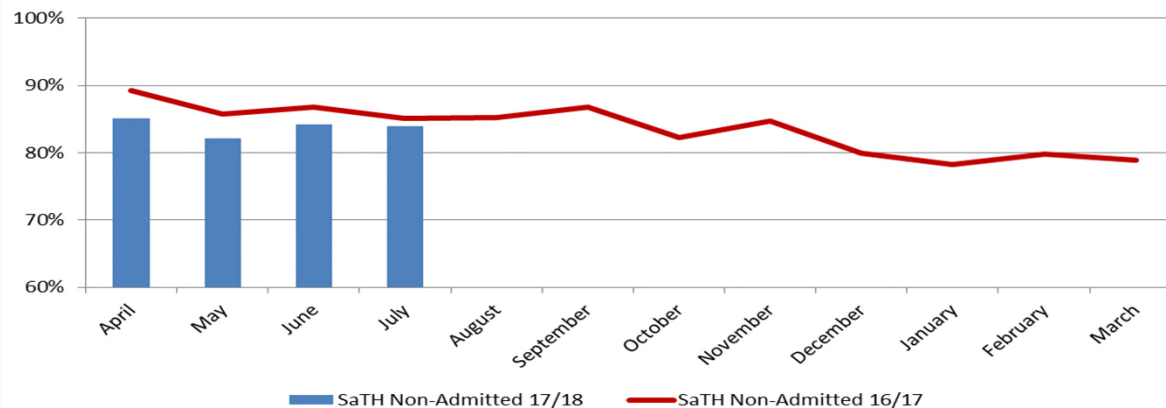
A&E SaTH Admitted/Non-Admitted Performance

SaTH Admitted Performance



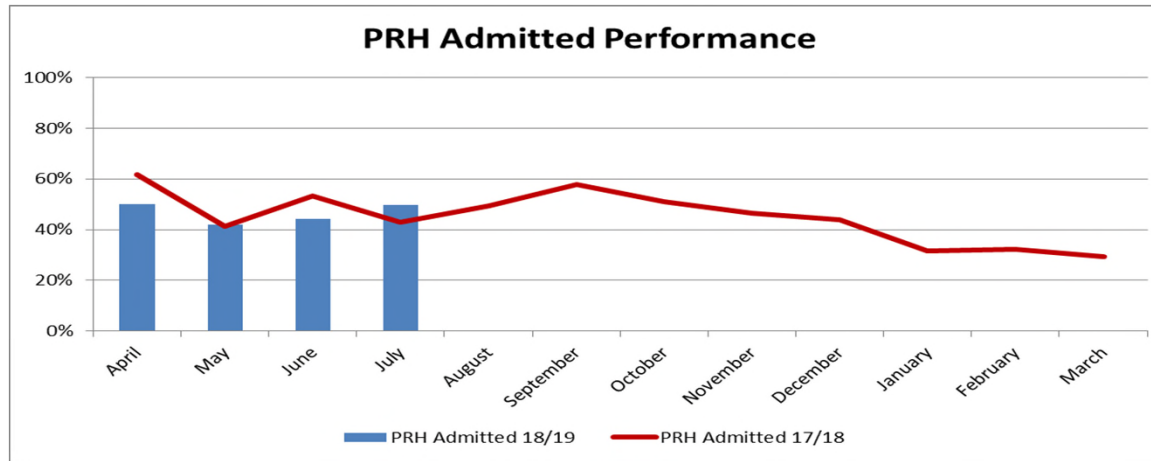
- SaTH ADM attendance up 11.7% (273) in Jul-18 compared to Jul-17.
- SaTH ADM breaches were up 15.9% (213) in Jul-18 compared to Jul-17.
- SaTH ADM performance is down 2.1% in Jul-18 compared to Jul-17.

SaTH Non-Admitted Performance

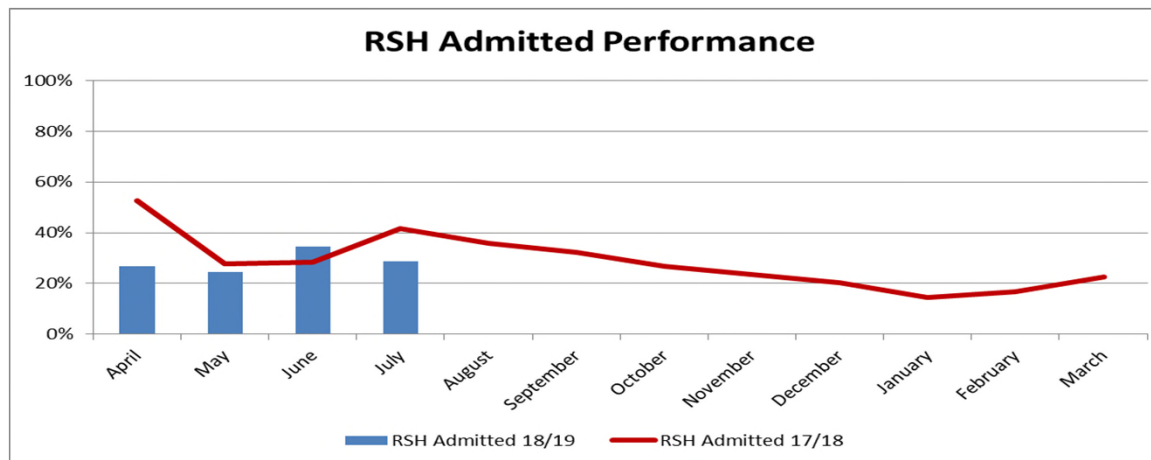


- SaTH NON-ADM attendance up 9.3% (820) in Jul-18 compared to Jul-17.
- SaTH NON-ADM breaches up 17% (329) in Jul-18 compared to Jul-17.
- SaTH NON-ADM performance down 1% in Jul-18 compared to Jul-17.

A&E Admitted Attendances by Site

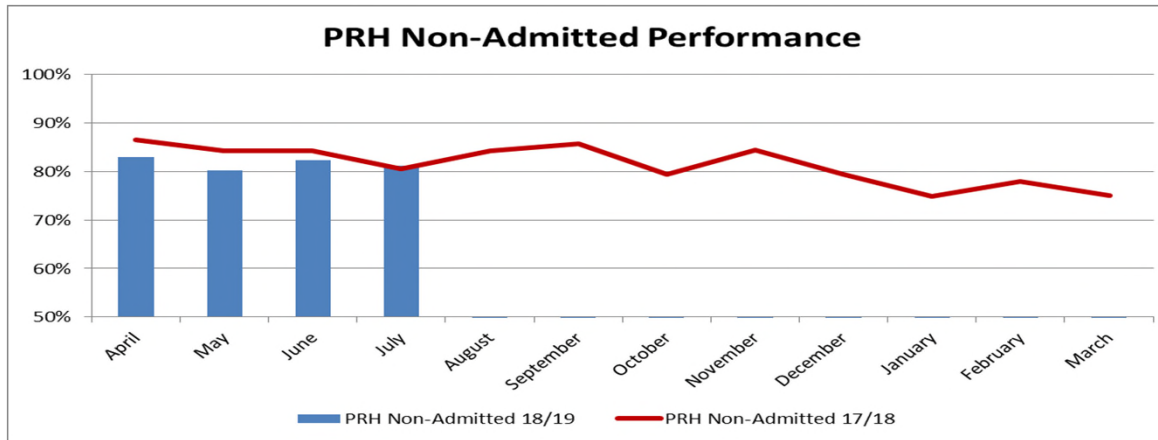


- PRH ADM attendance up 22% (257) in Jul-18 compared to Jul-17.
- PRH ADM breaches were up 7.7% (51) in Jul-18 compared to Jul-17.
- PRH ADM performance is up 6.7% in Jul-18 compared to Jul-17.

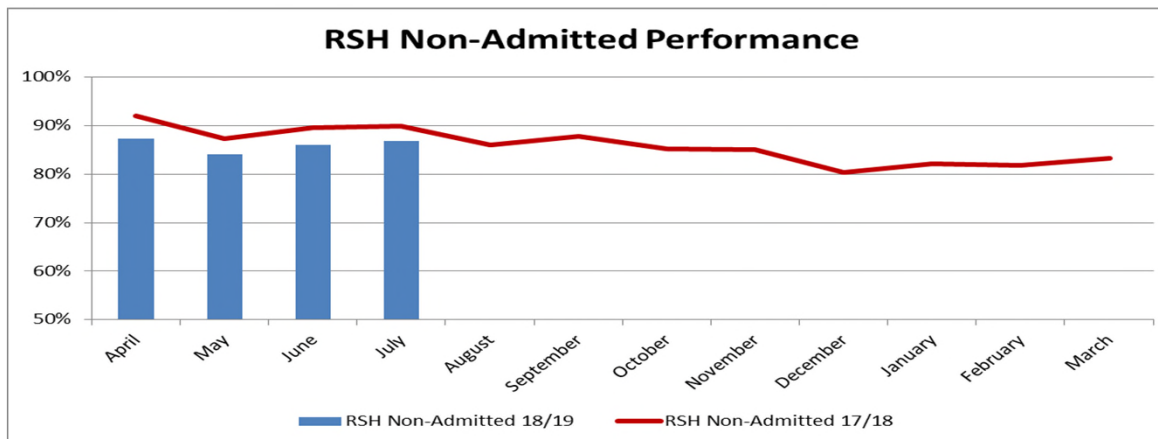


- RSH ADM attendance up 1.4% (16) in Jul-18 compared to Jul-17.
- RSH ADM breaches up 24% (162) in Jul-18 compared to Jul-17.
- RSH ADM performance down 13% in Jul-18 compared to Jul-17.

A&E Non-Admitted Attendances by Site



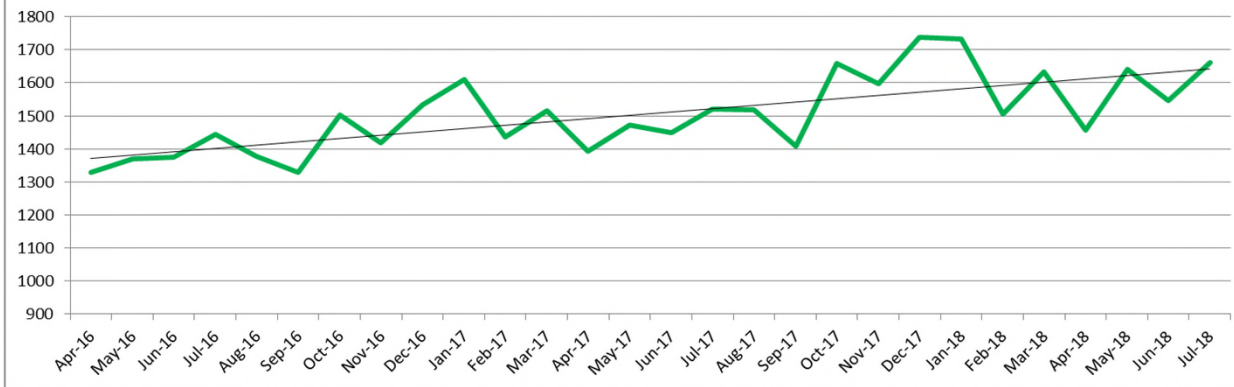
- PRH Non-ADM attendance up 8.7% (390) in Jul-18 compared to Jul-17.
- PRH Non-ADM breaches were up 4.8% (42) in Jul-18 compared to Jul-17.
- PRH Non-ADM performance is up 0.7% in Jul-18 compared to Jul-17.



- RSH Non-ADM attendance up 10% (430) in Jul-18 compared to Jul-17.
- RSH Non-ADM breaches up 43% (187) in Jul-18 compared to Jul-17.
- RSH Non-ADM performance down 3% in Jul-18 compared to Jul-17.

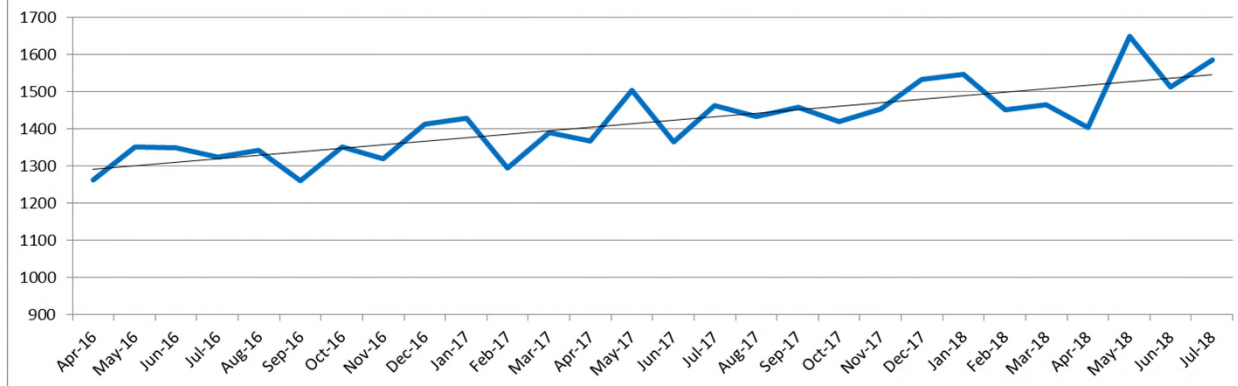
A&E Arrivals via Ambulance

PRH A&E Arrivals via Ambulance by Month



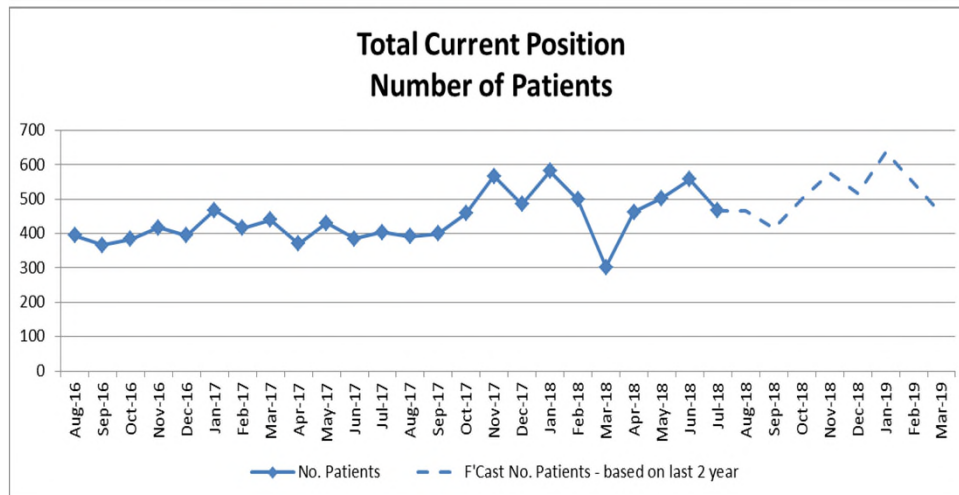
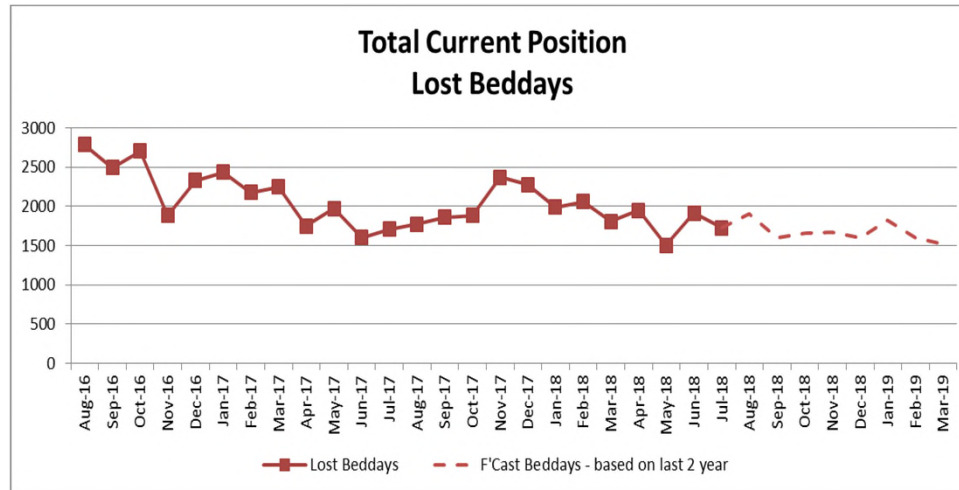
- At PRH ambulance arrivals were up 9.3% (142) in Jul-18 compared to Jul-17.
- Ambulance arrivals are up 8.1% (470) YTD.

RSH A&E Arrivals via Ambulance by Month



- At RSH ambulance arrivals were up 8.3% (122) in Jul-18 compared to Jul-17.
- Ambulance arrivals are up 7.9% (451) YTD.

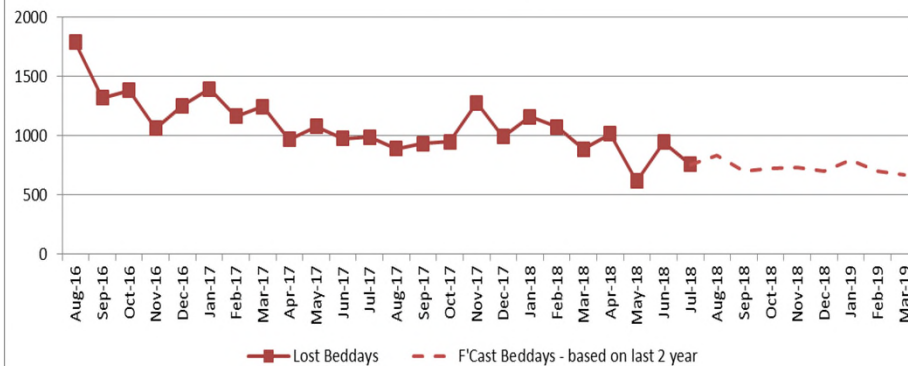
MFFD



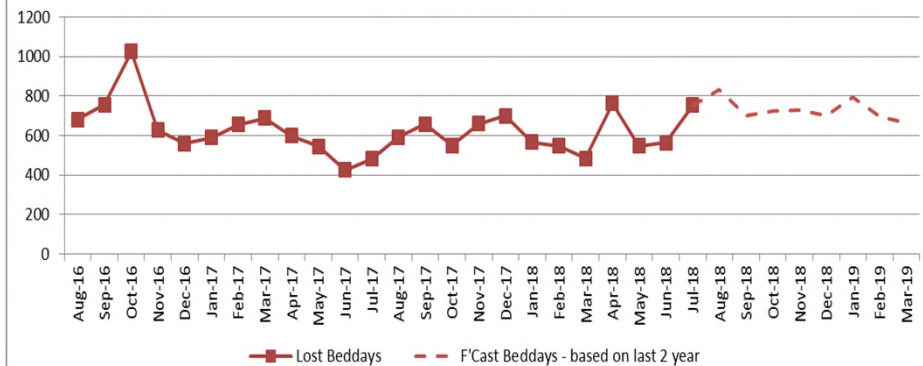
Discharge Month	No. Patients	Lost Beddays	Average Days on List	Avg Patients per week
Jul-16	352	2304	7	88
Aug-16	394	2786	7	99
Sep-16	366	2491	7	92
Oct-16	384	2703	7	96
Nov-16	417	1886	5	104
Dec-16	394	2326	6	99
Jan-17	468	2434	5	117
Feb-17	415	2179	5	104
Mar-17	440	2247	5	110
Apr-17	370	1752	5	93
May-17	430	1971	5	108
Jun-17	385	1604	4	96
Jul-17	403	1711	4	101
Aug-17	391	1770	5	98
Sep-17	399	1860	5	100
Oct-17	459	1882	4	115
Nov-17	567	2369	4	142
Dec-17	485	2276	5	121
Jan-18	582	1987	3	146
Feb-18	499	2059	4	125
Mar-18	302	1808	6	76
Apr-18	463	1947	4	116
May-18	502	1505	3	126
Jun-18	557	1915	3	139
Jul-18	467	1726	4	117

MFFD Lost Bed Days by CCG

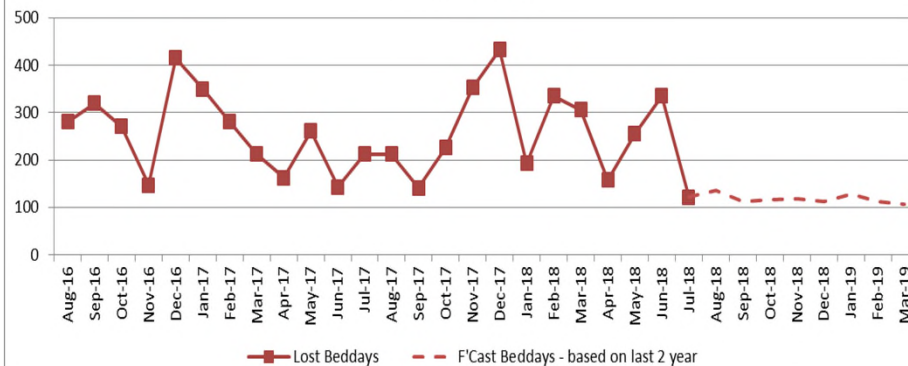
**SC Current Position
Lost Beddays**



**TW Current Position
Lost Beddays**

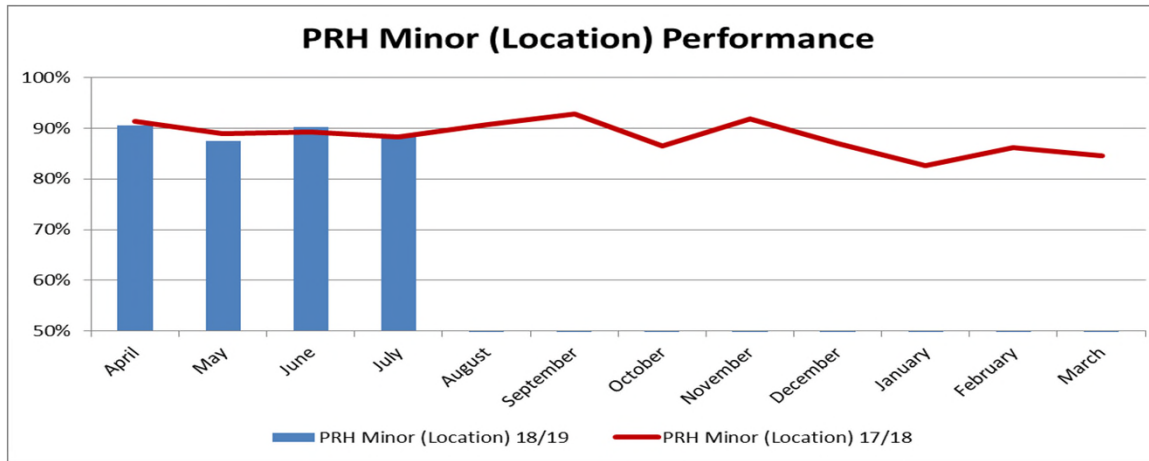


**Powys Current Position
Lost Beddays**

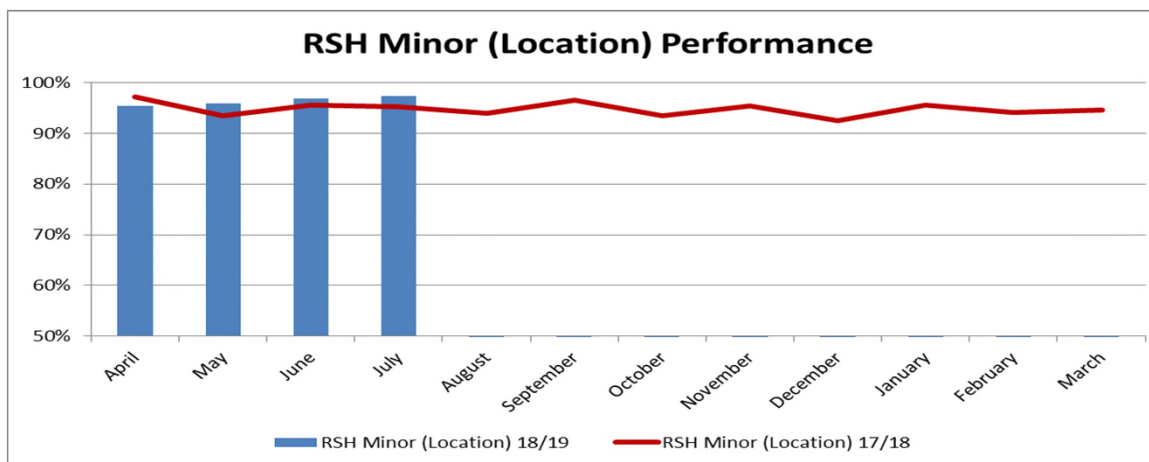


- Lost bed days were up 0.9% (15) when comparing Jul-18 to Jul-17.
- Shropshire down 23% (-232)
- Telford up 56% (272)
- Powys down 42% (-90)

A&E Minor Performance (Location) by Site



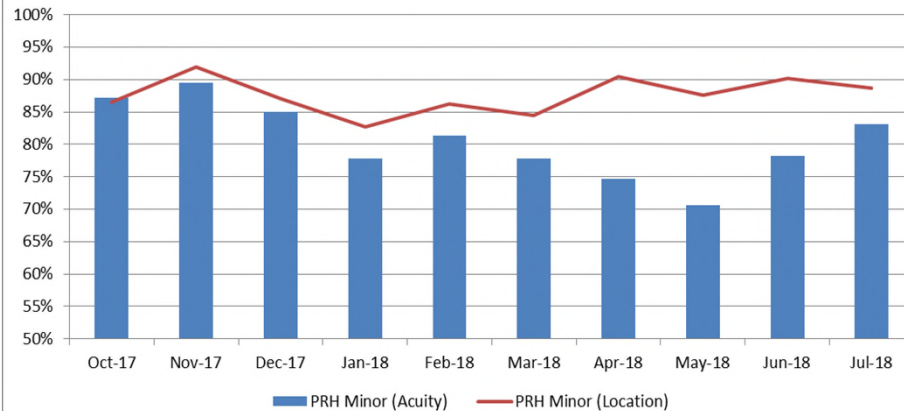
- PRH Minor (Location) attendance up 9.6% (380) in Jul-18 compared to Jul-17.
- PRH Minor (Location) breaches were up 5.4% (25) in Jul-18 compared to Jul-17.
- PRH Minor (Location) performance is up 0.45% in Jul-18 compared to Jul-17.



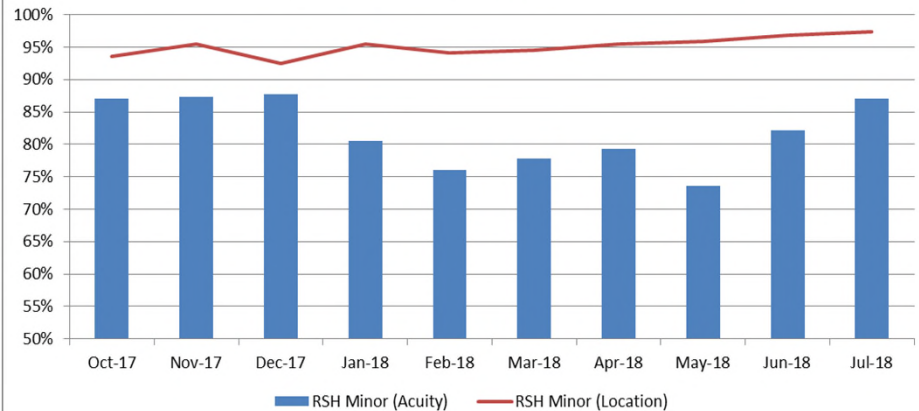
- RSH Minor (Location) attendance DOWN 8.4% (-297) in Jul-18 compared to Jul-17.
- RSH Minor (Location) breaches were down 50% (-84) in Jul-18 compared to Jul-17.
- RSH Minor (Location) performance is up 2% in Jul-18 compared to Jul-17.

A&E Minor Performance Location Vs. Acuity

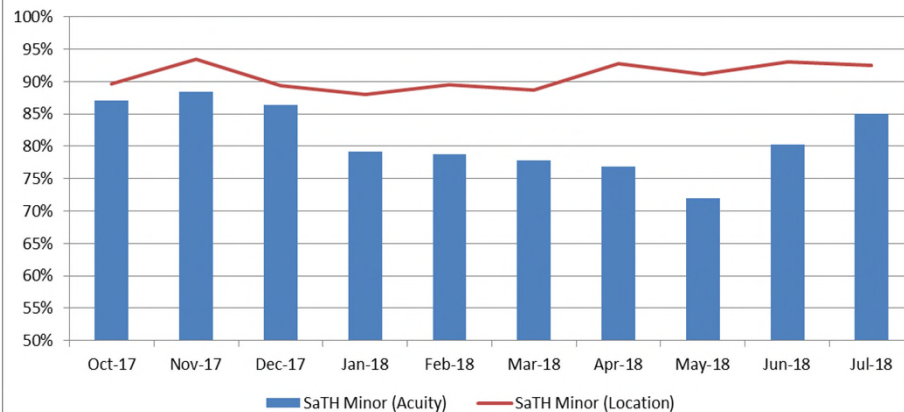
PRH Minors Acuity Vs. Location



RSH Minors Acuity Vs. Location

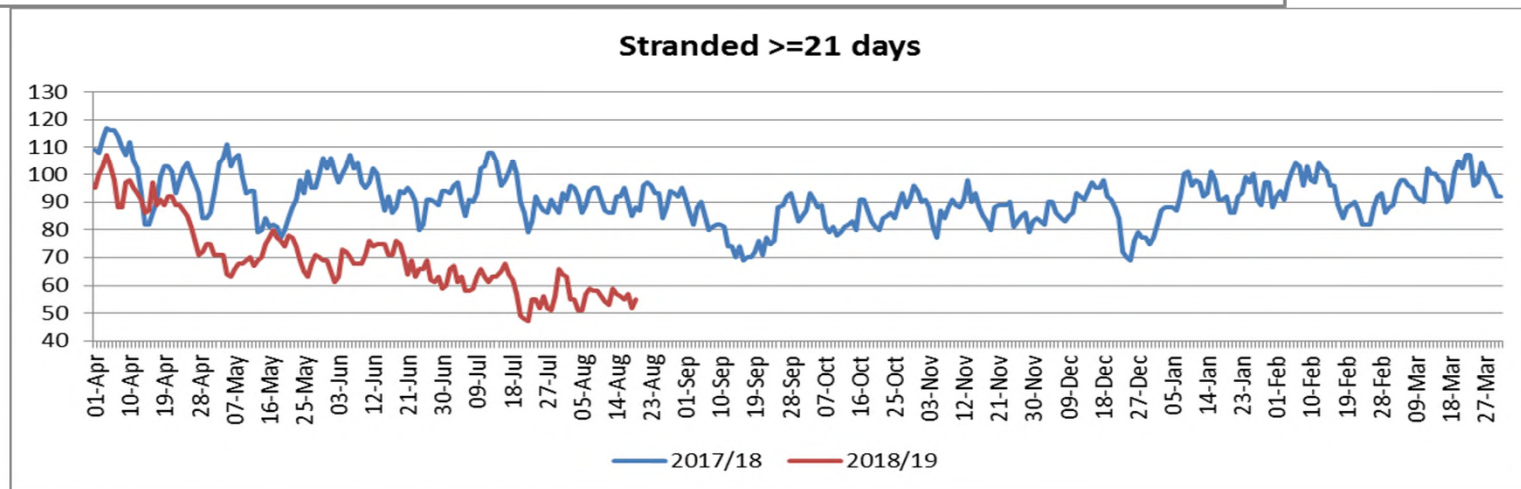
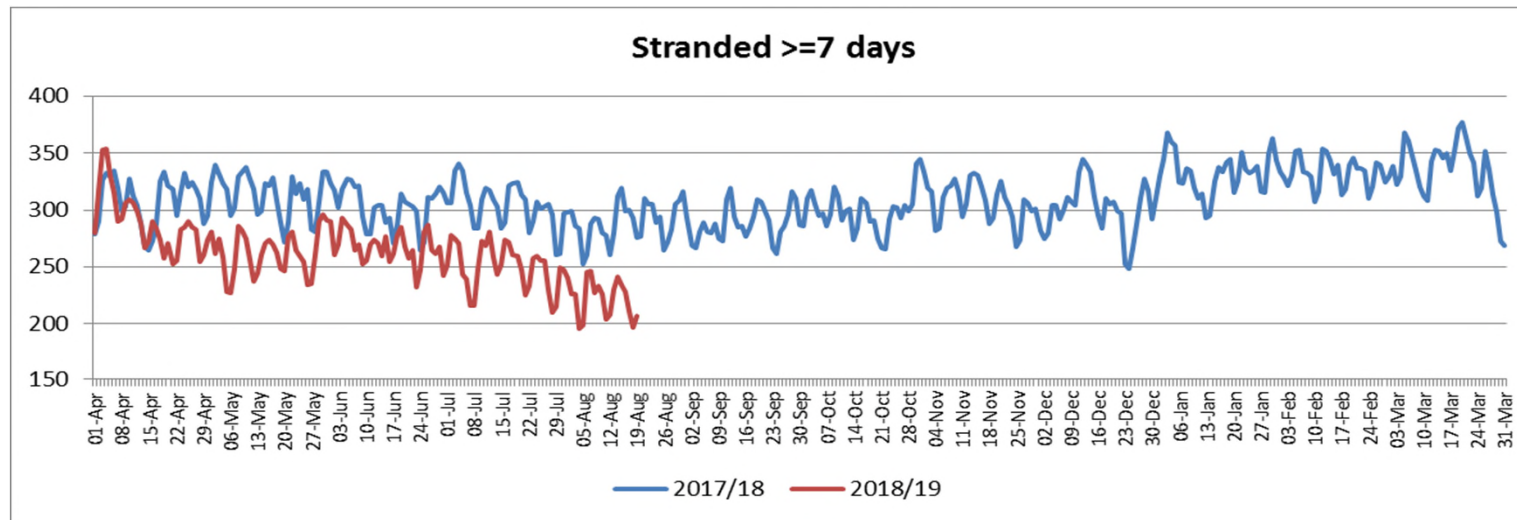


SaTH Minors Acuity Vs. Location



- Please note that minor performance based on location is not comparable to minor performance based on acuity. Acuity splits Paeds and Resus out into its own category.***

Stranded Patients



Finance Report Month 4



Proud To **Care**
Make It **Happen**
We Value **Respect**
Together We **Achieve**

Income & Expenditure – Overview YTD

	Annual	YTD		
	Financial Plan	Plan	Actual	Variance
	£000s	£000s	£000s	£000s
Income	355,007	118,198	118,485	287
Pay	(246,151)	(82,914)	(83,770)	(856)
Non-Pay & Reserves	(112,580)	(37,718)	(37,643)	75
Total expenditure	(358,731)	(120,632)	(121,413)	(781)
EBITDA	(3,724)	(2,434)	(2,928)	(494)
Finance Costs	(14,715)	(4,566)	(4,455)	111
Surplus/(deficit) against Control Total pre PSF and Phased Spend	(18,439)	(7,000)	(7,383)	(383)
Phased Spend	0	(984)	(984)	0
Adjusted Surplus/(deficit) post Phased Spend	(18,439)	(7,984)	(8,367)	(383)
<i>Provider Sustainability Funding (PSF)</i>	<i>9,824</i>	<i>2,129</i>	<i>1,492</i>	<i>(637)</i>
<i>Surplus/(deficit) against Control Total post Phased Spend and PSF</i>	<i>(8,615)</i>	<i>(5,855)</i>	<i>(6,875)</i>	<i>(1,020)</i>

At the end of month 4 of the 2018/19 financial year the Trust is reporting a year to date pre provider sustainability fund (PSF) deficit of £7.383m, £0.383m worse than plan.

Income is over performing by £0.287m, pay is overspent by £0.856m and non pay is under by £0.075m.

Key Messages

- Year to date at the end of month 4 the Trust is reporting a pre PSF deficit of £7.383m, £0.383m worse than plan.

Income & Expenditure – Overview In Month

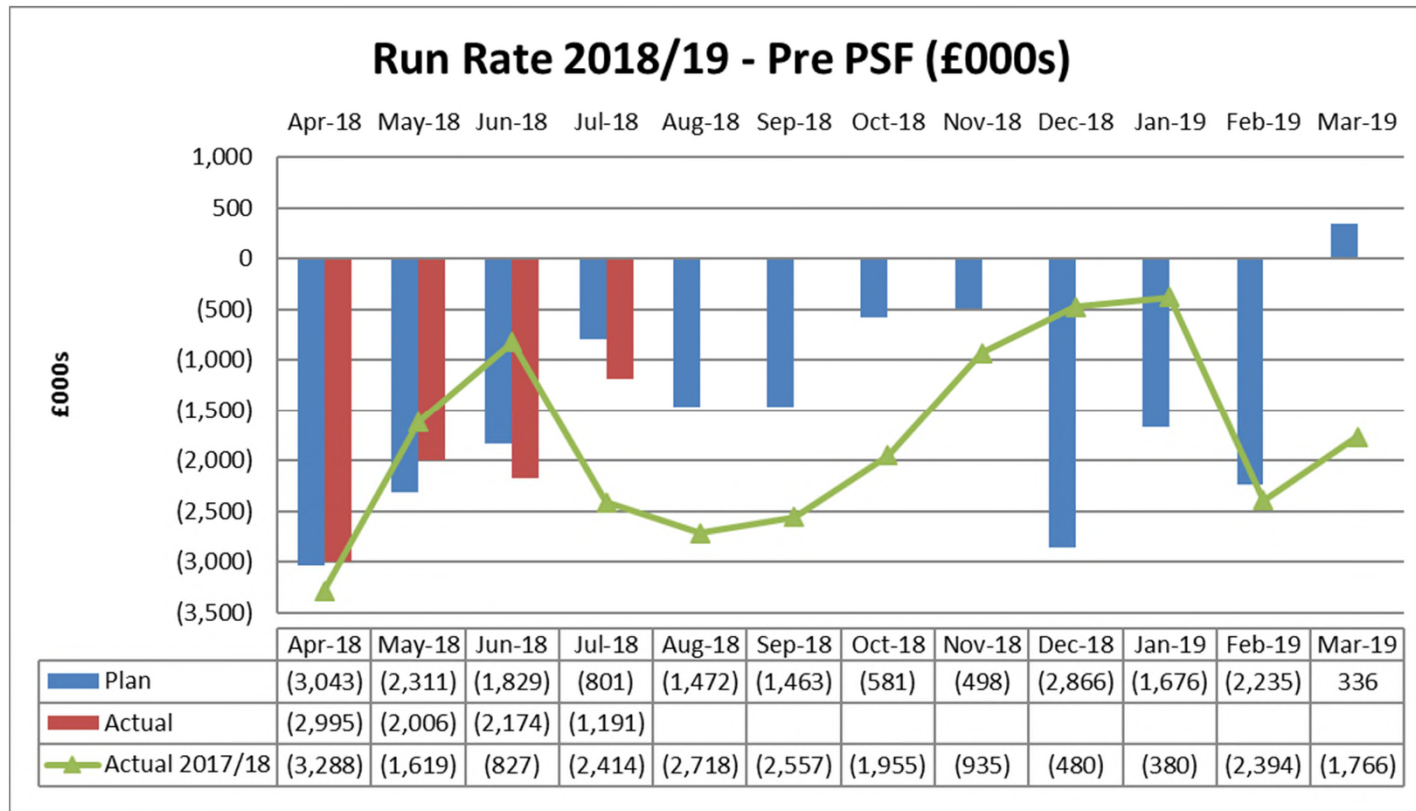
Key Messages

- In the month of July 2018 an in month pre PSF deficit of £1.582m has been recorded against a plan of £1.192m, £0.390m worse than plan.

	In Month		
	Plan	Actual	Variance
	£000s	£000s	£000s
Income	30,636	30,649	13
Pay	(20,982)	(21,080)	(98)
Non-Pay & Reserves	(9,704)	(9,996)	(292)
Total expenditure	(30,686)	(31,076)	(390)
EBITDA	(50)	(427)	(377)
Finance Costs	(1,142)	(1,155)	(13)
Surplus/(deficit) against Control Total pre PSF and Phased Spend	(1,192)	(1,582)	(390)
Phased Spend	391	391	0
Adjusted Surplus/(deficit) post Phased Spend	(801)	(1,191)	(390)
<i>Provider Sustainability Funding (PSF)</i>	<i>655</i>	<i>459</i>	<i>(196)</i>
<i>Surplus/(deficit) against Control Total post Phased Spend and PSF</i>	<i>(146)</i>	<i>(732)</i>	<i>(586)</i>

Income is over performing by £0.013m, pay is overspent by £0.098m and non pay is overspent by £0.292m.

Income & Expenditure – Run Rate



The graph above details our planned monthly deficit and surplus position pre PSF over the 2018/19 financial year as compared to the actual 2017/18 delivery.

Income & Expenditure – Care Group YTD

Care Group	Income/Pay/Non Pay	YTD Plan £000s	YTD Actual £000s	YTD Variance £000s
Income	Income	118,198	118,485	287
Scheduled Care	Pay	(27,990)	(28,362)	(372)
	Non-Pay	(7,461)	(7,556)	(95)
Scheduled Care Total		(35,451)	(35,919)	(467)
Unscheduled Care	Pay	(20,388)	(20,836)	(448)
	Non-Pay	(4,272)	(4,414)	(142)
Unscheduled Care Total		(24,660)	(25,250)	(589)
Womens & Childrens Care Group	Pay	(11,163)	(11,275)	(112)
	Non-Pay	(1,777)	(1,687)	91
Women & Childrens Total		(12,941)	(12,962)	(21)
Support services	Pay	(10,353)	(10,342)	11
	Non-Pay	(2,505)	(3,137)	(632)
Support services Total		(12,858)	(13,479)	(621)
Corporate and Reserves	Pay	(13,019)	(12,954)	65
	Non-Pay	(21,703)	(20,849)	854
Corporate and Reserves Total		(34,722)	(33,803)	919
Total Expenditure		(120,632)	(121,413)	(781)
EBITDA		(2,434)	(2,928)	(494)
Finance Costs	Finance Costs	(4,566)	(4,455)	111
Surplus/(deficit) against Control Total pre PSF		(7,000)	(7,383)	(383)
Provider Sustainability Funding (PSF)	Income	2,129	1,492	(638)
Surplus/(deficit) against Control Total post PSF		(4,871)	(5,891)	(1,020)

The table to the left details the year to date position by care group pre phased spend.

As you can see the key headlines are:

- Scheduled care is overspent by £0.467m – this is due to increased costs associated with DSU and the SAU clinic.
- Unscheduled care is overspent by £0.589m – this is namely due to an increase in ED staffing and an increase in fill rate.
- Womens & Children's is overspent by £0.021m
- Support services is overspent by £0.621m – this is mainly within non pay and is due to an increase in pathology contracts offset partially by income.
- Corporate areas and reserves are underspent by £0.919m – this is mainly due to a level of non pay inflation reserve.

Income

	YTD Budget	YTD Actual	Variance	Variance %	YTD Budget	YTD Actual	Financial Variance Value	Price Variance	Volume Variance
	Activity	Activity	Activity		£000s	£000s	£000s	£000s	£000s
Accident and Emergency (Attendances)	40,696	41,472	776	1.9%	5,280	5,501	221	120	101
Outpatient Appts (Attendances)	142,598	141,798	(800)	(0.6%)	16,361	16,203	(158)	(95)	(63)
Elective Day Cases	16,695	15,966	(729)	(4.4%)	10,690	9,977	(714)	(18)	(696)
Elective Inpatient (Spells)	1,983	1,906	(77)	(3.9%)	6,284	6,080	(204)	19	(222)
Non Elective (Spells)	16,897	18,338	1,441	8.5%	34,545	36,271	1,726	(548)	2,274
Non Elective Other	2,236	2,183	(53)	(2.4%)	4,603	4,733	130	212	(82)
Emergency Threshold					(1,503)	(1,220)	283	283	
Others (Inc Reserves)					41,937	40,940	(997)	(997)	
Total	221,106	221,663	557	0.3%	118,198	118,485	288	(1,025)	1,312
Provider Sustainability Funding (PSF)					2,129	1,492	(638)	(638)	
Total after PSF	221,106	221,663	557	0.3%	120,327	119,977	(350)	(1,662)	1,312

Income is over performing year to date by £0.288m pre PSF.

- Accident and Emergency attendances are above planned levels by 1.9%, this is mainly at the PRH site.
- Outpatient attendances are showing an underperformance to date of 0.6%. The underperformance exists across gynaecology, trauma and orthopaedics, breast, ENT, and ophthalmology.
- Elective Daycase activity is under plan by 729 spells (4%), and is due to reduced theatre capacity (theatres 10 and 11) and being in RSH DSU during the first quarter of the financial year.
- Elective Inpatient spells are under delivering against plan by 77 spells (4%).
- Non Elective activity is 1,441 spells higher than the planned levels (8%), of which **4% (626 spells) is due to the introduction of a clinical decisions unit (CDU) at the PRH site.**
- Others is underperforming by £0.997m year to date associated with private patient activity, neonatal critical care and best practice tariff top ups.
 - Private patient income has gone back to planned levels in month since the Fertility move to the Severn Fields site has taken place. The cumulative underperformance is expected to recover by the year end.

Key Messages

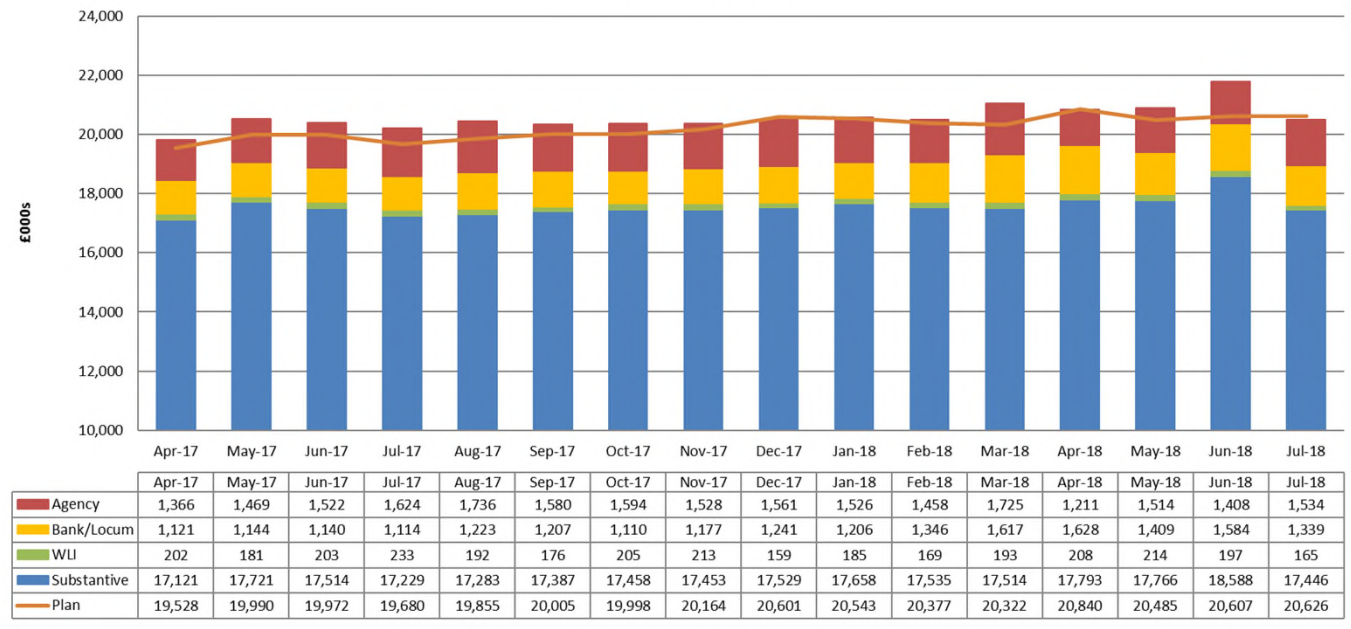
- After the first quarter of the 2018/19 financial year the Trust had planned to receive income amounting to £118.198m excluding provider transformation funding (PSF) and had generated income amounting to £118.485m, an over performance of £0.288m.

Pay

Key Messages

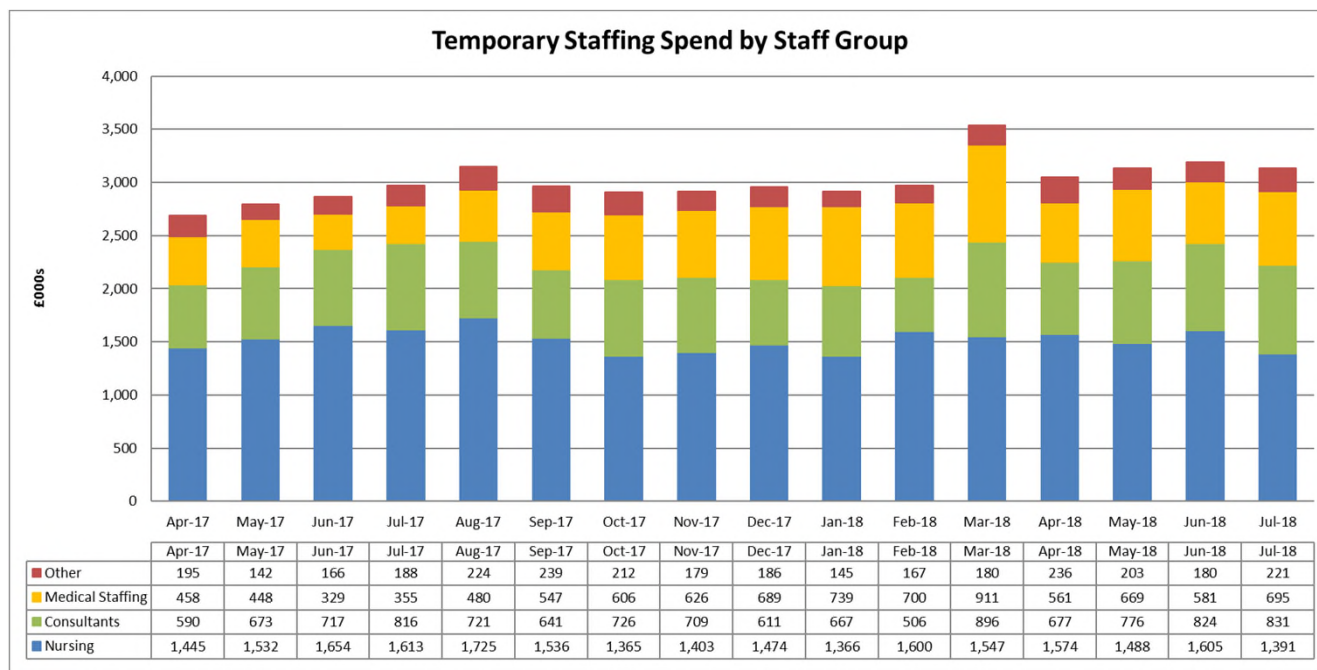
- To date the pay spend amounted to £82.914m against a plan of £83.770m resulting in an overspend of £0.856m.
- 15% of the Trust's pay costs in month 4 are attributable to temporary staffing.

Pay Costs by Element



The graph shows that 15% of the Trust's pay costs in July were attributed to temporary staffing in lien with the average seen during the first quarter of the 2018/19 financial year. Agency spend accounts for 7% inline with the average seen during 2017/18 and the first quarter of the 2018/19 financial year.

Temporary staffing spend

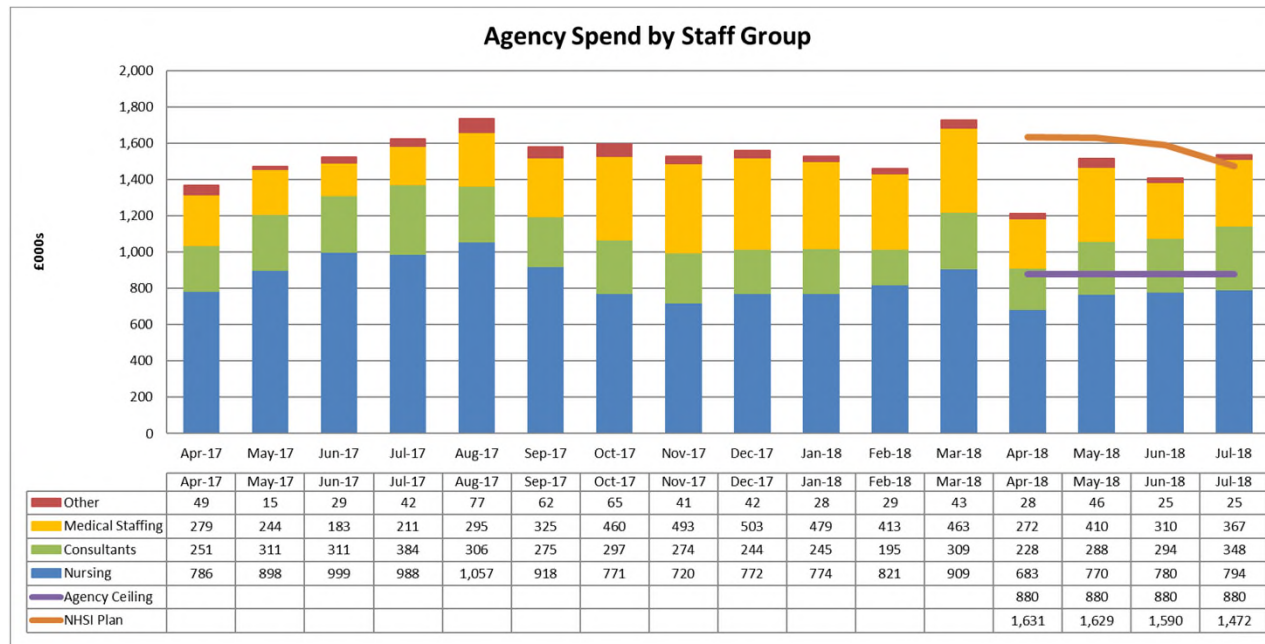


Key Messages

- To date the temporary staffing (Bank, WLI, Agency and Locums) pay spend amounted to £12.510m.
- There is a clear increase in the level of medical staffing spend.
- No reduction in nursing from the winter period.

Agency

Annual		YTD					In Month		
Agency Ceiling	NHSI Agency Plan	Agency Ceiling Plan	Agency NHSI Plan	Agency Expenditure Actual	Variance Under/(Over) Agency Ceiling	Variance Under/(Over) Agency NHSI Plan	Agency NHSI Plan	Agency Expenditure Actual	Variance Under/(Over) Agency NHSI Plan
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
10,559	16,660	3,520	6,322	5,668	(2,148)	654	1,472	1,534	(62)



Key Messages

- The Trust continues to rely heavily on temporary staffing to support its fragile workforce and as a consequence remains above the agency ceiling as set by NHSI.

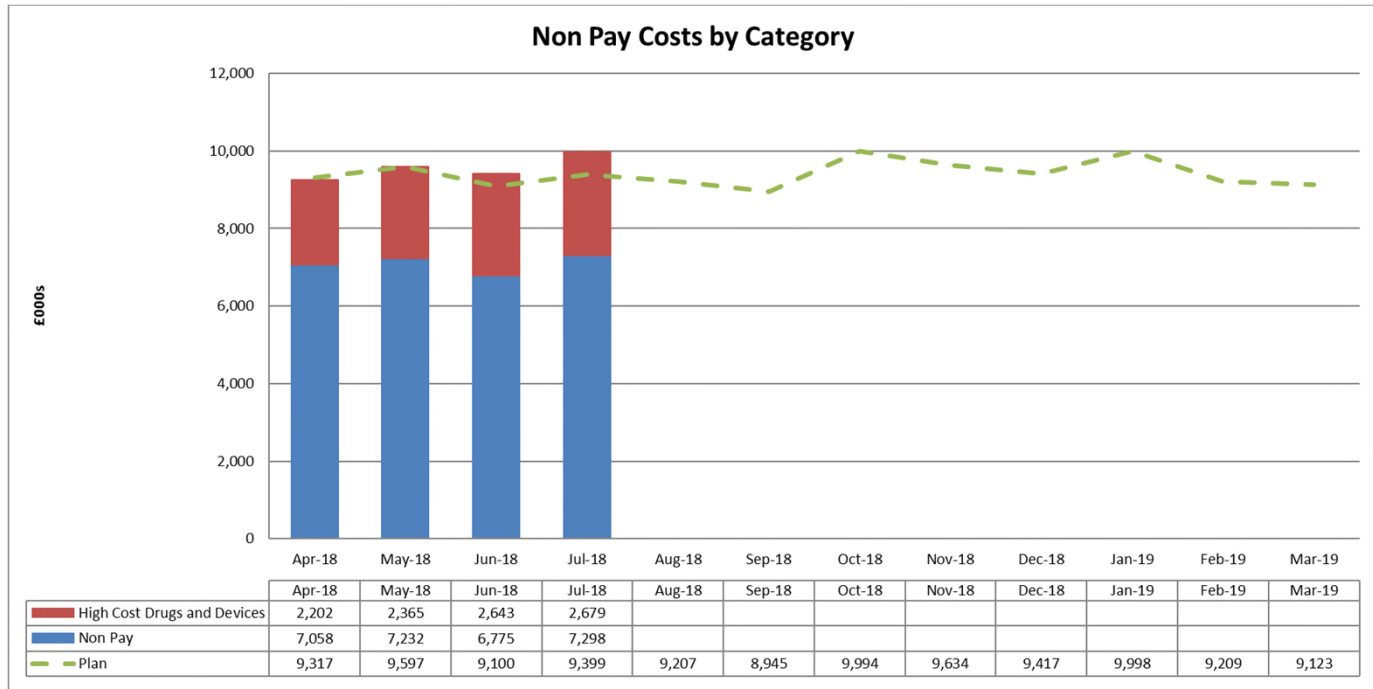
The table above details actual spend against the agency ceiling and agency plan, as can be seen, total agency spend in month amounted to £1.534m, £0.654m above the agency ceiling as set by NHSI and £0.062m above the agency plan trajectory.

The graph shows the split of agency spend by staff group from April 2017 to present. Nurse agency accounts for 52% of the total agency spend in month and consultants and medical staffing account for 47%, the other 2% is across other clinical and non clinical.

Non Pay

Key Messages

- To date non pay spend amounted to £37.718m against a plan of £37.643m resulting in an underspend of £0.075m.



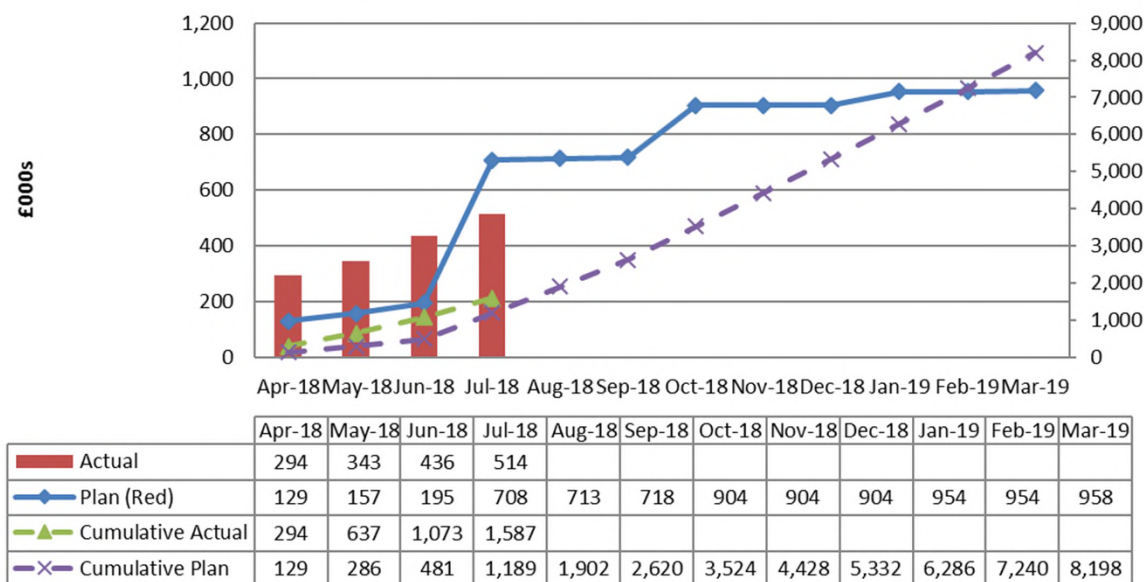
The graph above shows that circa a quarter of the Trust's non pay spend is attributable to high cost drugs and devices which are a pass through cost to commissioners.

Waste Reduction Performance

Key Messages

- In month there is an under performance against plan of £0.194m.
- Against the YTD plan of £1.189m, £1.587m has been delivered, an over performance of £0.398m.

Waste Reduction Planned Trajectory vs Actual



Where year to date performance is plotted against the secondary axis.

YTD there is an over performance against the plan of £0.398m due to the earlier than anticipated closure of escalation spaces as a result of the fire compartmentation work on the ward block. Escalation is an enabler to Nursing Unavailability and Nurse Agency spend.

Against the part year savings plan of £8.198m, £5.625m has been identified with certainty. Further work is required to ensure the savings identified deliver and to scope additional opportunities to reduce the shortfall of £2.573m.

Although there is an over performance to date, month 4 is the first month where there is an in month under performance.