

Performance Committee

Key summary points for the board from the meeting of the Performance Committee held on 25th September 2018 are:

Charitable Funds

Following an amendment to ensure the future needs of the service are taken into consideration, the Policy and Procedure on the Receipt and Use of Charitable Funds was approved by the committee.

Julia Clarke, Director of Corporate Governance, updated the committee on progress to develop a brand for SaTH Charity and linkages with the community and local businesses.

Future discussions about charitable funds matters will in future take place at the new Charitable Funds Committee, chaired by Tony Allen, Non-Executive Director.

Operational Performance Report

RTT continues to perform above the 92% trajectory and it was noted that not all Trusts are achieving this. Some areas require more careful monitoring.

The Trust continues to achieve the Diagnostic Waiting Times target and has been for some considerable time, despite a significant increase in activity.

Cancer – the Trust just missed the 85% 62 day target in quarter 1, but has achieved this in July. The reasons for the deteriorating performance in some specialties was outlined and actions being taken to address this.

Emergency Department performance discussed as part of the 'Deep Dive' exercise.

Financial Performance Month 5

The Trust is reporting a year to date pre provider sustainability fund deficit of £10.417 million, £0.961 million worse than plan.

The discussion focused on the outturn position and three scenarios, best, worst and most likely were presented. **The Trust is presently forecasting a most likely outturn deficit of £5.731 million. This position is due to underachievement of Waste Reduction Programme, creating a shortfall of £2.799 million, and a range of additional expenditures introduced across the care groups amounting to £6.773 million.** A review of spending commitments is presently being undertaken to determine the opportunity to reduce the scale of the commitment and consequences associated with any decisions taken. The committee discussed the importance of delivering the control total agreed with NHSI and every effort should be made to do so. The consequences of not achieving this were discussed including the impact on the cash position. Meetings were being arranged with care groups to review their financial position and to discuss actions needed to gain control of their budget.

The committee asked for proposals to be presented at the next meeting on the Waste Reduction Programme for 2019/20.

Outcome of Dermatology Tender

The committee received a proposal to secure additional dermatology and skin cancer service provision to ensure SaTHs service is sustainable and able to meet demand. The outcome of the tendering process was presented to the committee and the recommendation presented in the papers was approved by the Committee. The committee requested the care group to return to a future meeting in 9 months time to provide an update on the outcome of this.

Deep Dive

Carol Mcinnes delivered a presentation which provided an oversight of A&E performance and the challenges facing the Trust, including workforce. The care group was commended on the stranded patients work, but acknowledged that the benefits of this had not been fully realised.

Board Assurance Framework

The committee reviewed the following risks at the end of the meeting:

If we do not achieve safe and efficient patient flow and improve our processes and capacity and demand planning then we will fail the national quality and performance standards (CRR 561).	Red – No change
If we are unable to resolve the structural imbalance in the Trust's Income & Expenditure position then we will not be able to fulfil our financial duties and address the modernisation of our ageing estate and equipment (670).	Red - No change
If we do not deliver our waste reduction schemes and budgetary control totals then we will be unable to invest in services to meet the needs of our patients (1187).	Red – No change

Other items discussed included:

- **Neurology – future service provision** – In the absence of a revised paper, the committee was unable to make a decision regarding this. It was agreed that an extra-ordinary meeting of the Performance Committee would be arranged at the earliest opportunity to discuss the contract. Paper to be revised as requested previously and circulated in advance of the meeting.
- **Fertility Services Relocation** – the care group attended the meeting as requested by the committee to provide an update on the recent successful relocation of the service from RSH to Severn Fields Health Village, Sundorne, Shrewsbury.
- **Managed Print Service Contract** – An update on the performance of the new managed print service contract awarded in 2016 was received. The contract delivered a CIP of circa £200k in 2017/18 and a further £19k in 2018/19. The committee commended the Procurement Department on their control of this emotive issue.
- **Operational Plan** – latest update received.
- **Secure Data Handling Policy** – ratified by committee.

Completed by:

Clive Deadman, Chair of Performance Committee

Date:

26th September 2018

