Meeting	Trust Board						
Agenda Item No.	8						
	Future Fit Programme Directors Update						
Date of meeting	4 April 2019						
Date paper was written	March 2019						
Responsible Director	Debbie Vogler, Associate Director - Future Fit						
Author	Debbie Vogler						
Executive Summar	У						
The purpose of the report is to update the Trust Board on a number of issues since the last Programme Board meeting							
Previously considered by	Future Fit Programme Board						
The Board is asked	to:						
☐ Approve		☐ Rece	eive	>	Note		Take Assurance
To formally receive and discuss a report and approve its recommendations or a particular course of action		To discuss, in depth, noting the implications for the Board or Trust without formally approving it		For the intelligence of the Board without in-depth discussion required		To assure the Board that effective systems of control are in place	
The Trust Board is asked to Note the content of the Programme Directors Update and in particular the proposed new role of the Implementation Oversight Group							
Link to CQC domain	า:						
☐ Safe	V	Effective	☐ Ca	ring	▼ Responsive	e	✓ Well-led
	Select	the strateaic o	hiective wh	ich this na	ner sunnarts		
Link to strategic objective(s)	Select the strategic objective which this paper supports □ PATIENT AND FAMILY Listening to and working with our patients and families to improve healthcare □ SAFEST AND KINDEST Our patients and staff will tell us they feel safe and						
	received kind care						
	HEALTHIEST HALF MILLION Working with our partners to promote 'Healthy Choices' for all our communities						
	■ LEADERSHIP Innovative and Inspiration Leadership to deliver our ambitions						
	□ OUR PEOPLE Creating a great place to work						
	RR 859 Risk to sustainability of clinical services due to shortages of key clinical						
Link to Board	staff						
Assurance Framework risk(s)	RR 668 If we are unable to implement our clinical service vision in a timely way then we will not deliver the best services to patients						

Equality Impact Assessment	Stage 1 only (no negative impact identified) Stage 2 recommended (negative impact identified and equality impact assessment attached for Board approval)
Freedom of Information Act (2000) status	 This document is for full publication This document includes FOIA exempt information This whole document is exempt under the FOIA
Financial assessment	Is there a financial impact associated with the paper? NO





Programme Directors Update to Sponsor Boards March 2019

Meeting Date:	4 th April 2019				
Report Title:	Future Fit Programme Directors Update				
Presented by:	Debbie Vogler, Associate Director Future Fit				
Report for	Information				
Purpose of Report:	The purpose of the report is to update the Trust Board on a number of issues since the last meeting including: • Approach to the implementation of recommendations made by				
	 the Joint Committee on 29th January 2019 including the proposed governance arrangements. Update on referral by T&W Council to the Secretary of State. 				
Summary	As the Board are aware, there was unanimous agreement at the CCG Joint Committee on 29 th January 2019 to support each of the 7 recommendations made by the Programme Board in December 2018. The Future Fit Programme now needs to transition from the current governance arrangements as it moves into the implementation phase of the acute reconfiguration which will be led by the Trust. Assurance is required that the recommendations and associated mitigation plans will be taken forward effectively, with clear responsibilities and reporting arrangements and that there is sufficient capacity to progress the work across the system.				
	After formal handover, the Future Fit Programme Board has completed its function with no further requirement at this point to meet again. As part of that handover, a number of papers were presented to the March Programme Board for discussion and these are summarised below. Implementation Oversight Group (IOG) The oversight role of the acute reconfiguration will be taken forward by				
	an Oversight Implementation Group (IOG) with a sponsors and stakeholder membership. It will be key that the current SATH Sustainable Services Programme (SSP) governance arrangements align with this. The IOG will fall within the STP governance structure. Draft terms of reference for the IOG will be presented to the CCG Boards and to the Trust Board for comments over the next month for final approval				





at the May Governing Body board meetings.

Taking forward Recommendations

How each of the 7 recommendations from the Joint Committee should be taken forward has been set out and approved in principle by the Programme Board. This included proposed leads for each action and any relevant work stream that should take the work forward and report progress into the IOG. It is not anticipated that any new work streams will be necessary, rather a refresh of existing Terms of Reference (ToR) within the STP and possibly the SSP.

Critical to this stage will be ownership of the recommendations by the relevant work stream within the STP. This is particularly key to progressing the mitigations plans as set out in the <u>EIA Mitigation Plan</u> and the <u>Travel and Transport mitigation Plan</u>. It is proposed that the Future Fit Programme Director on behalf of the SROs, formally writes to each appropriate work stream lead to gain assurance that the actions will be taken forward and where necessary any Terms of Reference are appropriately amended.

Together with the arrangements for the Implementation Oversight Group, this should provide assurance to the Future fit Programme Board that there will be effective transition and handover from the current governance arrangements into the implementation phase under the STP.

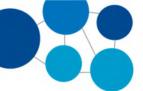
Communications and Engagement Next Steps

A <u>post decision communications leaflet</u> has been designed and approved by chairs of the CCG and circulated to Providers, CCGs, GP Surgeries, Local Authorities and Healthwatch.

Funding for the Communications and Engagement resource that supported the Future Fit consultation has now come to an end. As part of the handover into the implementation phase, the Programme Board raised some concerns around clarity of roles and responsibilities across the different partners within the STP for communications and engagement going forward and that sufficient capacity and capability is in place. This will be critical to ensuring that the recommendations set out within the Equalities Impact Assessment Mitigation Plan are progressed effectively particularly engagement with seldom heard groups as the business cases are developed. The STP Communications and Engagement Group ToR will be refreshed including the appointment of a new Chair to support this work going forward.

Travel and Transport Mitigation Plan

The Travel and Transport Group have met in February and further refined the mitigation plan including identifying key lead organisations for specific actions. In the proposed new governance arrangements the





	ortaping neutrone to
	Travel and Transport Group will report directly on progress to the IOG. A
	key issue to resolve is the appointment of a new Chairman for this
	group.
	Defended from the office to be 70 W.Co. will
	Referral to Secretary of State by T&W Council
	We have been formally advised that the Secretary of State has written to
	the Independent Reconfiguration Panel (IRP) asking them to undertake
	an initial assessment of Future Fit proposals and requesting a report
	back no later than the end of May.
	NHS England is leading on this process and we are committed to
	providing all the necessary information. The Programme has already
	supported NHSE in completing the IRP template submission and making
	available all the necessary documentation.
	Given the current circumstances, the Future Fit SROs have also sought
	clarification from the Joint HOSC Chairs on how best they could continue
	to engage with the JHOSC going forward on the plans around the
	reconfiguration of hospital services. It is anticipated that updates on the
	mitigation plans to the JHOSC would be expected. A formal response is
	awaited.
Recommendation:	The Board is asked to note the content of the Future Fit Programme
	Directors Report for March 2019, noting that no further Programme
	Board meetings are scheduled.