

## Sustainability Committee Summary

The Board are asked to receive and note the Sustainability Committee Chair's report of the key points from the meeting that it wishes to escalate to the Board.

Key points from the meeting held on 21.11.2019
<b>Hospitals Transformation Programme</b>
<p>The Strategic Outline Case (SOC) has been submitted to NHSI and the Project Team are awaiting formal feedback. Informal feedback from the regional NHSI team has been received by the HTP Programme Director. No issues have been identified, however, there is more work to be done around the phased option.</p> <p>The Project Team is currently undertaking 5 key areas of work to support the production of the Outline Business Case;</p> <ol style="list-style-type: none"> <li>1. Workforce</li> <li>2. Activity and capacity modelling</li> <li>3. Design</li> <li>4. Community offer</li> <li>5. Communications and engagement</li> </ol> <p>The architectural team are currently contemplating further options around the utilisation of space, as current building proposals for RSH would lead to a volume of space of approximately 40% more than the site currently has.</p> <p><b>Assurance: Moderate</b></p>
<b>A&amp;E Local</b>
<p>The 'A&amp;E Local' proposal is yet to be defined. It will be a slight variation of that that would exist in the existing care model. The difference is the suggestion that there will be an A&amp;E Consultant on site. The exact implications of this need to be explored.</p> <p><b>Assurance: Moderate</b></p>
<b>Digital Agenda</b>
<p>Rebecca Gallimore has joined the Trust from UHNM, as the Director of Digital Transformation, to shape and develop the formal Digital Strategy. This Strategy will pull together all projects SaTH has made a commitment to, and align the workstreams with work being undertaken by the HTP team, and Transformation and Strategy team.</p> <p>The proposal to upgrade the SemaHelix system has been reviewed, and a decision has been taken to not proceed. The Risk Register will be altered to reflect this new risk. The replacement of ED systems with Medway ED is on track and making positive progress. Clinicians and operational staff are involved in the changes.</p> <p><b>Assurance: Moderate</b></p>

**Assurance rating key re risk/issue status:**

High: improving position      Moderate: unchanged position      Low: worsening position

<p><b>Maternity Digital Programme</b></p> <p>The Maternity Oversight Committee met on 11.11.19. There is frustration around a perceived lack of progress on system improvement. A paper has been produced within Maternity as part of the local STP-wide Maternity system work. Rebecca Gallimore, Director of Digital Transformation will attend the next meeting of the Local Maternity System to ensure SaTH IT is represented.</p> <p><b>Assurance: Moderate</b></p>
<p><b>Transforming Care Production System</b></p> <p>Kat Rose, Associate Director of Transformation and Strategy, is leading work being undertaken to align the work of the KPO team, PMO and Business Intelligence/Planning.</p> <p>VMI Transformational Sensei Melissa Lin will undertake her quarterly visit to SaTH on 16-20 December 2019 and she is keen to spend time with the Executive and Non-Executive Teams.</p> <p>The Acting KPO Lead post is to continue until end of March 2020. The KPO Team are currently out to advert for a secondment Senior KPO specialist post. This will mean that the KPO Team is up to full compliment.</p> <p><b>Assurance: High</b></p>
<p><b>Board Assurance Framework</b></p> <p>The Committee reviewed the Board Assurance Framework for Assurance on the following risks:</p> <ul style="list-style-type: none"> <li>• RR 1584 - We need funds to invest in our ageing estate to replace old equipment so we can provide the highest quality of care in a safe environment <b>Assurance: Moderate</b></li> <li>• RR 668 - We need to deliver our £312m hospital reconfiguration to ensure our patients get the best care <b>Assurance: Moderate</b></li> <li>• RR 1558 - We need to have sufficient, competent and capable Directors to deliver the Trust's agenda <b>Assurance: High</b></li> <li>• RR 1492 - We need an agreed Digital Strategy to underpin service improvement <b>Assurance: Moderate</b></li> </ul>

**Completed by:** Ben Reid, Chair of Sustainability Committee  
**Date:** 26.11.2019

**Assurance rating key re risk/issue status:**

**High:** improving position      **Moderate:** unchanged position      **Low:** worsening position