

Performance Committee Summary

The Board is asked to **RECEIVE** and **NOTE** the Committee Chair's report of the 3-4 issues/key points from the meeting which are needed to be escalated to the Board

Key points from the meeting held on 4th February 2020

Performance Committee Assurance meetings

Performance Committee Assurance meetings held on 15th January and 4th February to focus on progress to drive efficiencies in Theatres, Endoscopy, Outpatients and Agency. Assurance was sought on four key areas in order to assess the maturity of improvement objectives. The current assessment was reported as follows:

Characteristic	Nursing Agency	Medical Agency	Outpatients	Endoscopy	Theatres
Have we defined the task?	RED	RED	AMBER	AMBER	GREEN
Is there a plan?	AMBER	RED	GREEN	AMBER	AMBER
Is there ownership?	AMBER	AMBER	GREEN	AMBER	GREEN
Are we delivering?	AMBER	GREEN	AMBER	AMBER	AMBER
			RED	RED	

At future meetings project staff will be better able to propose assurance levels for review. Levels of ownership by front line leaders was, in many cases good, and some cases excellent. However the committee concluded there is still a lot of work needed.

Level of assurance provided: *Moderate*

Direction of travel: *Improving*

In-Year Finance, including Financial Improvement Programme

An update on the 2019/20 financial position was received, noting a deficit of £7.8m adverse to plan for the period April – December pre-provider support. Key drivers are CIP delivery, inc agency expenditure.

A detailed review of the financial position including expenditure run rates and forecast CIP delivery and forecast for income had taken place, which included the end of year settlement reached with the Trust's two main commissioners. In the light of this and taking into account an issue regarding 2018/19 rebates, the most likely outturn position is now a deficit of £35.4m. This reflects a £1m deterioration on financial performance predicted in December 2019.

With regard to CIP, Core CIPs have delivered £3.47m YTD against the NHSI submitted plan of £9.43m (36%). In month delivery of £0.94m. The Trust is forecasting Core CIP delivery of £5.47m.

Level of assurance provided: [Click for option](#)

Direction of travel: [Click for option](#)

Financial Planning 2020/21

Initial financial modelling has been undertaken to assess the Trust's forecast position for 2020/21 against indicative control totals from NHSE/I and STP. Three scenarios for income were presented together with draft positions for I&E. Some of those scenarios appeared exceptionally stretching and possibly aspirational. The

committee recognised that the baseline position was fundamental. It was agreed that further substantial and extensive discussion would take place at the next meeting.

An update on the development a 2020/21 CIP Programme was provided. A series of workshops are taking place to further generate efficiency ideas. The current rollover positions from 2019/20 into 2020/21 estimates savings of £2.40m based on the projects already in delivery.

Level of assurance provided: [Click for option](#)

Direction of travel: [Click for option](#)

Performance

An update on operational performance was provided. Key points to note include:

- RTT performance continues to be impacted by urgent care pressures. A detailed update on RTT and forward look to 2020/21 was received. Acknowledged that capacity and demand are key.
- Diagnostics performance is slightly below target. Cardiorespiratory is a challenge. Plan of action to recover this is by March 2020.
- Cancer – 2ww performance remains close to the 93% target. 62 day performance remains below the threshold with challenges in key specialties.
- A&E 4 hour performance – continues to be excessive level of demand and a significant number of 12 hour breaches reported.

Level of assurance provided: **Low**

Direction of travel: **Worsening**

Board Assurance Framework

Review of risks

- a) The Committee reviewed the Board Assurance Framework for Assurance on the following risks:
- BAF 561 - IF we do not have system-wide effective processes in place THEN we will not achieve national performance standards for key planned activity.
 - BAF 670 - IF we do not deliver our control total and meet the trajectory to live within our financial means THEN we cannot meet our financial duties nor invest in service development and innovation.

b) In considering these risks, the Committee can confirm:

Check box to confirm

- | | |
|---|-------------------------------------|
| 1 The BAF risks are up-to-date | <input checked="" type="checkbox"/> |
| 2 The direction of travel stated is current and correct | <input checked="" type="checkbox"/> |
| 3 The current risk rating is correct | <input checked="" type="checkbox"/> |
| 4 There is no additional/updated content (controls/assurances) or new risk(s) that needs to be added? | <input checked="" type="checkbox"/> |

Completed by:

Clive Deadman, Chair of Performance Committee

Date:

05/02/2020