

Cover page	
Meeting	SaTH Trust Board
Paper Title	Shropshire and Telford Sustainability and Transformation Partnership (STP) Update
Date of meeting	Thursday 6 th February 2020
Date paper was written	Friday 24 January 2020
Responsible Director	Bev Tabernacle – Director of Transformation and Strategy
Author	Bev Tabernacle-Pennington, Director of Transformation and Strategy
Executive Summary	
<p>This paper provides an update on the work being undertaken within the STP over the last month and includes an update on Partnership working which has been progressed in relation to:</p> <ul style="list-style-type: none"> • Pathology • Urology • MSK <p>Work is continuing within the STP and the Senior Leadership Group (SLG) in relation to the finalisation of the LTP and also the initiation of the shadow ICS Board (paper received by Board in December 2019).</p> <p>Work has been undertaken to outline the priority areas for the next year through a clinical workshop supported by the STP – details of this are included in the paper for reference.</p> <p>The AO and Chief Executives now have a fortnightly meeting in place and the development of a provider Board is underway. Meetings of the chairs have also taken place.</p> <p>The Board are asked to:</p> <p>To formally receive and discuss this report and approve any recommendations made.</p>	
Previously considered by	Executive Committee

The Board (Committee) is asked to:				
<input type="checkbox"/> Approve	<input type="checkbox"/> Receive	<input checked="" type="checkbox"/> Note	<input type="checkbox"/> Take Assurance	
To formally receive and discuss a report and approve its recommendations or a particular course of action	To discuss, in depth, noting the implications for the Board or Trust without formally approving it	For the intelligence of the Board without in-depth discussion required	To assure the Board that effective systems of control are in place	
Link to CQC domain:				
<input type="checkbox"/> Safe	<input checked="" type="checkbox"/> Effective	<input type="checkbox"/> Caring	<input type="checkbox"/> Responsive	<input type="checkbox"/> Well-led

Link to strategic objective(s)	<i>Select the strategic objective which this paper supports</i>
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	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> PATIENT AND FAMILY Listening to and working with our patients and families to improve healthcare <input checked="" type="checkbox"/> SAFEST AND KINDEST Our patients and staff will tell us they feel safe and received kind care <input checked="" type="checkbox"/> HEALTHIEST HALF MILLION Working with our partners to promote 'Healthy Choices' for all our communities <input checked="" type="checkbox"/> LEADERSHIP Innovative and Inspiration Leadership to deliver our ambitions <input checked="" type="checkbox"/> OUR PEOPLE Creating a great place to work
Link to Board Assurance Framework risk(s)	RR1533 We need to implement all of the 'integrated improvement plan' which responds to CQC concerns so that we can evidence provision of outstanding care to our patients

Equality Impact Assessment	<ul style="list-style-type: none"> <input checked="" type="radio"/> Stage 1 only (no negative impact identified) <input type="radio"/> Stage 2 recommended (negative impact identified and equality impact assessment attached for Board approval)
Freedom of Information Act (2000) status	<ul style="list-style-type: none"> <input checked="" type="radio"/> This document is for full publication <input type="radio"/> This document includes FOIA exempt information <input type="radio"/> This whole document is exempt under the FOIA
Financial assessment	<i>Is there a financial impact associated with the paper?</i>

The STP work has continued led by the SLG and supported by a meeting of the chairs of the individual organisations. The SLG has now been in place since June 2019 and the Chair group has now met on 2 occasions.

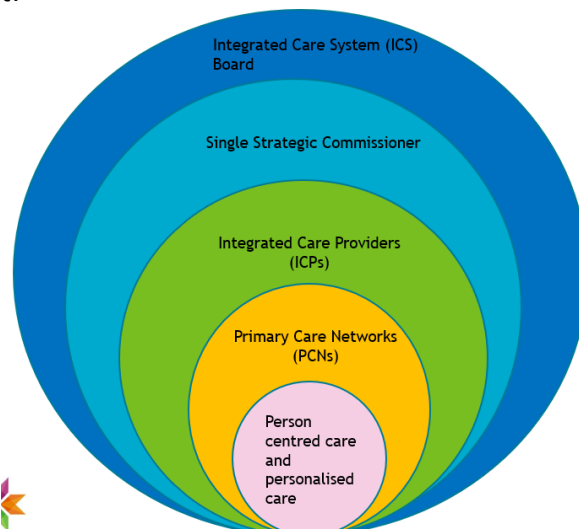
STP Partners

Shropshire Council	Telford & Wrekin Council
NHS Shropshire Clinical Commissioning Group	NHS Telford & Wrekin Clinical Commissioning Group
Shrewsbury and Telford Hospital NHS Trust	Robert Jones and Agnes Hunt Orthopaedic Hospital NHS Foundation Trust
Midlands Partnership NHS Foundation Trust	Shropshire Community Health NHS Trust

The main focus of work for the SLG has been the development of a financially balanced Long Term Plan. A the Board will be aware the LTP includes the following areas:

1. Our System structure and governance to support delivery of change
2. Shropshire, Telford and Wrekin at a glance.
3. Population Health management.
4. Delivering a new service model for prevention and place based integrated care.
5. Mental Health
6. Acute Care Development
7. Support Services
8. Our People
9. Digital enabled Care
10. Estates
11. Financial Sustainability and productivity

The following approach to system development has been agreed, which is underpinned by Clinical Leadership, Communication and Engagement, Quality, The Green Sustainability and Research, Innovation and Improvement:



Work has been on-going through the STP DOF meetings to support the financial re-evaluation of the plan. This ensures there is full involvement of partner organisations in the development of the financial plan to support implementation.

Partnership Working

Work has continued in relation to ensuring the organisation is looking wider than the Shropshire footprint to develop partnerships and pathways for the future. We are continuing to develop or relationships across Shropshire particularly in relation to MSK, and have continued to link with the local authorities in relation elements of the HTP programme.

Current Situation Update

STP/ LTP

The STP is currently undertaking a prioritisation process for agreeing the year one priorities for the LTP. It is essential that both the SaTH planning phase and the LTP development align.

With this on the 23rd January 2020 the STP supported a clinical workshop to agree and consult on the priorities outlined in the LTP. This was attended by numerous clinical staff from SaTH, members of the executive team and members of the HTP team.

The outputs from the session will be agreed by the next SLG on the 5TH February 2020.

We have continued to work closely with UHNM in relation to the urology service and the pathology service. Clinical support in relation to these areas has been excellent, the urology pathway is continuing to be developed.

Urology

The scope of the urology work is the establishment of a urology alliance in between UHNM and SATH for Urological Services enabling the implementation of the GIRFT and Cancer Alliance recommendations and the development of a Urology Alliance business case for the provision of an additional robot and latterly a review of benign services.

However NHSi have also outlined their direction for urology services and have outlined their model and approach at an event in November 2020 which requires further testing but envisages an over-arching west midlands provider collaborative for urology surgery (general urology and cancer), which then creates (probably 4) provider alliances to serve the patients in the West Midlands (Birmingham & Solihull, Black Country, Herefordshire & Worcestershire, Coventry & Warwickshire, Shropshire and Staffordshire). A programme Director for this work is currently being identified to lead this work.

Pathology

We continue to pursue the networking opportunities with UHNM in relation to pathology. An update of the story so far was received by the Executive Team on the 21st January 2020. The clinical teams are working to ensure that there is a full understanding of our service in order to drive the right partnership agreement in the future and define the joint operating model.

We have reviewed our current meeting structure to support this and will be restructuring our meetings to ensure we are able to project manage the process going forward. A project structure is under development which will outline the key milestones for the business case development and also the supporting elements including the LIMS upgrade. We will continue to keep the board sighted on

these developments through this update paper to Board monthly but also through reporting at the Performance Committee and Sustainability Committee.

MSK

As agreed at the November Board we have continued to explore our partnership arrangements in the county in relation to MSK. We now have an MOU in place supporting us to work towards an alliance with RJAH and Shropshire Community Services. A transformation board has been initiated supported by the operations group with members from all organisations participating.

The first element of this work will be looking at the triage process through the TEMS and SOOS services. Again we will continue to update this work through this board update with the necessary detail being produced for the relevant tier 2 committee update as work progresses.

Conclusion

Work is continuing to progress in relation to the STP development and also the partnership working. We are also continuing to explore further opportunities with our service pathways through utilising our GIRFT data and Model hospital information.

We will now generate a monthly update paper for Board in relation to all these elements to ensure the Board is cited on how these continue to progress.

Recommendation

The Trust Board are asked to note:

- Receive the update to Board and agree further standing updates as part of the Board Agenda planning.