

Finance and Performance Assurance Committee Key Issues Report

Report Date: 30 th September 2020		Report of: Finance and Performance Assurance Committee
Date of last meeting: 29 th September 2020		Membership Numbers: The meeting was quorate.
1	Agenda	<p>The Committee considered an agenda which included the following:</p> <ul style="list-style-type: none"> • Winter Resilience Plan • Operational Performance Month 5 • Finance Report Month 5, including revised Capital Programme • SaTH Phase 3 Submission, including Cancer Update • Financial Forecast M7-M12 • Reference Cost Submission 2019/20 • Enhanced Middle-Grade Rota Business Case • Paediatric Services Safer Staffing Business Case • Data Security and Protection Toolkit 2019/20 submission • Health, Safety, Security and Fire Committee Annual Report 2019/20 • Good Corporate Citizen Annual Report 2019/20 • Contract Award Recommendations
2a	Alert	<p>The Committee wish to alert members of the Board that:</p> <ul style="list-style-type: none"> • The Trust is forecasting non compliance in September and subsequent months with the national activity level threshold for recovery; risk remains with the bed capacity to manage elective as well as urgent care demand, leading to associated risks with waiting times. The Committee acknowledged the excellent work taking place to address the bed gap but recognised that the impact of COVID-19 would result in a very difficult winter ahead, which will be significantly worse than in previous years. Substantial and extended disruption to scheduled care through the winter months is likely and ways of caring safely for patients waiting for emergency admission are being worked through as part of the winter planning. Support from the wider system will be required to help mitigate these risks. • Diagnostic performance was considerably below pre-COVID-19 levels and the Trust is one of the worst performing Trusts in England for DMO1. As our excellent Pre-COVID-19 performance was only achieved by operating equipment at maximum capacity the new COVID-19 constraints have imposed hard bottlenecks on performance. Accordingly diagnostic performance will only improve significantly in the spring with access to additional permanent, temporary and mobile equipment and facilities. • There are a significant number of changes to the funding regime for the second six months of the year and changes in sources of funding between block, top up and COVID-19 allocation. The detail of these and impact is still being determined. Other

		factors/risks, which may impact on the financial position are the introduction of elective incentive scheme from Month 6 which will potentially result in £4.3 million deduction, possible non-delivery of Capital Resource Limit and the impact of additional business cases to address, quality, safety, regulatory and operational issues on the forecast outturn for 2020/21 and the exit run rate into 2021/22.
2b	Assurance	<ul style="list-style-type: none"> The Committee was assured by the Trust's commitment to focus on the clinically urgent and cancer patients in its restoration of services and was working hard to reduce the number of patients waiting over 62 days. While performance is poor against national standards there had been a significant improvement in two week wait cancer performance and comparatively the Trust has delivered one of the best cancer performance in England. RTT performance (while poor against the national standards) is also above average for all the Trusts in England. Under the circumstances the Executive is to be congratulated for this.
2c	Advise	<p>The Committee wish to advise members of the Board that:</p> <ul style="list-style-type: none"> The Trust has reported a break even position for the month of August. The Committee received and approved expenditure plans for an additional capital allocation of £3.537 million (as part of a revised STP capital allocation in relation to Critical Infrastructure Risk). This is in addition to the Board approved plan of £19.076 million. The Committee recommended approval of this by the Board of Directors. The detailed plan is set out in Appendix 1. The Committee received and approved the annual Reference Cost Submission 2019/20. The Committee considered business cases for Enhanced Middle-Grade Rota and Paediatric Services Safer Staffing. Acknowledging the quality and safety implications of these and subject to post business case implementation reviews taking place in 12 months time, the Committee recommended approval of these by the Board of Directors. The Committee approved the Data Security and Protection Toolkit 2019/20 Submission but noted the risks associated with the delivery of the improvement plan. The Committee received the Health, Safety, Security and Fire Committee Annual Report 2019/20 and Good Corporate Citizen Annual Report 2019/20 and recommended approval of these by the Board of Directors. The Committee was assured by the Executive taking responsibility for health, safety, security and fire in their individual areas. A summary of Contract Award Recommendations in respect of capital and revenue schemes was received and noted.
2d	Review of Risks	Due to the review of the risk and BAF process taking place, the BAF was not considered on this occasion.
3	Actions to be considered by the Board	<ul style="list-style-type: none"> Committee Summary to be noted. Consideration and approval of: <ul style="list-style-type: none"> the Revised Capital Programme.

		<ul style="list-style-type: none"> ○ Enhanced Middle-Grade Rota Business Case ○ Paediatric Services Safer Staffing Business Case ○ Health, Safety, Security and Fire Committee Annual Report 2019/20 ○ Good Corporate Citizen Annual Report 2019/20 		
4	Report compiled by	<i>Clive Deadman Chair of Committee</i>	Minutes available from	<i>Amanda Young Committee Support</i>

Appendix 1 – Revised Capital Programme

Project	Total STP System Agreed Allocation	Additional STP	Revised Total STP System Agreed Allocation
	£000	£000	£000
E1 - Backlog: Specific Backlog Compliance & High Risk Budgets	1,498		1,498
E2 - Wards and Theatres refurbishments	2,000		2,000
E3 - Backlog: Estates Condition Survey identified RSH and PRH	1,466		1,466
E4 - Backlog: Roofing	881		881
E5 - Backlog: Fire Improvements	840		840
E6 - Subway Duct - RSH	700		700
E7 - Overall Estates Externally funded Schemes	588		588
E8 - Schemes brought forward	387		387
E9 - Path Lab Autoclaves	202		202
E10 - RSH MLU/PAU - P2 FCHS	100		100
E11 - Minor Ops Provision - Cancer Transformation (b/f)	60		60
E12 - In House costs of delivery of schemes - Estates	350		350
E13 - Enabling works for Radiotherapy CT Scanner	0		0
STP - PRH AHU Upgrades		540	540
STP - PRH Generator Back Up Supply		540	540
STP - Ward 18 Fire Compartmentation		480	480
STP - PRH IT AHU Replacement		300	300
STP - PRH Theatres Refurbishment		60	60
STP - Maternity Mechanical Upgrade		42	42
IT1 - IT (including W10 Replacement Devices; Network Switches; Serve	1,361		1,361
IT2 - In House costs of delivery of schemes - IT	450		450
IT3 - Icnnet	600		600
IT3 - Storage Solution (final year of 3 year Programme)	550		550
IT4 - IT Costs Cardiac Cath Lab re Xcelera upgrade	130		130
IT5 - Schemes brought forward	98		98
MES1 - Replacement Programme - Ultrasound Scanners	889		889
MES2 - Replacement Programme - Theatre Camera Stacks	650		650
MES3 - Replacement Programme - Incubators	510		510
MES4 - Replacement Programme - Anaesthetic Machines	300		300
MES5 - Replacement Programme - Diathermy	176		176
MES6 - Replacement Programme - various	943		943
MES7 - In House costs of delivery of schemes	50		50
MES8 - Schemes brought forward	41		41
STP - ENT Nasendoscopes		99	99
STP - EBUS		97	97
STP - Paeds Laryngoscopes		37	37
STP - Bladder Scanners		32	32
STP - Ultrasound Scanners		500	500
OE1 - Pathology P1	276		276
OE2 - Radiotherapy - Contingency	100		100
OE3 - Radiology P1	70		70
STP - Diagnostics - Radiology Replacement PRH CT Scanner		700	700
STP - Diagnostics - Radiology Image Intensifier Libra		100	100
OE4 - Facilities P1	31		31
O1 - Trust Central Contingency	1,200		1,200
O2 - Backlog Contingency	1,000		1,000
O3 - HTP funding for additional internal costs	525		525
O4 - Schemes brought forward - Sustainable Services Project	54		54
Total	19,076	3,527	22,603