

## Sustainability Assurance Committee Key Issues Report

<b>Report Date:</b> 29 October 2020		<b>Report of: Sustainability Assurance Committee</b>	
<b>Date of last meeting:</b> 29 October 2020		<b>Membership Numbers:</b> x4 Quoracy met = 75% attendance including the Chair	
1	<b>Agenda</b>	<p>The Committee considered an agenda for the meeting which included the following:</p> <ul style="list-style-type: none"> <li>• Developing a 'single' plan as part of our strategic goals;</li> <li>• Progress update on Key operational plan objectives;</li> <li>• Progress update on the Digital plan;</li> <li>• Hospital Transformation Programme update;</li> <li>• Verbal system update.</li> </ul>	
2a	<b>Alert</b>	<p>The Committee wish to alert members of the Board that:</p> <ul style="list-style-type: none"> <li>• The dissolution of the committee and the allocation of its responsibilities to other Assurance committees was discussed;</li> <li>• The approach being developed for a Single plan and the proposed governance arrangements;</li> <li>• To note the revised timetable for implementation of Digital systems and the additional priorities now included in the programme, together with challenges, management and mitigation (copy of updated report attached to this document as Appendix 1).</li> </ul>	
2b	<b>Assurance</b>	<p>The Committee wish to assure members of the Board that:</p> <ul style="list-style-type: none"> <li>• The re-distribution of open actions will be forwarded to the relevant Assurance committees and the formal closure of other committee actions were noted.</li> </ul>	
2c	<b>Advise</b>	<p>The Committee wish to advise members of the Board that:</p> <ul style="list-style-type: none"> <li>• A business case for the acquisition of the Mallings Health building and associated land will be progressed through the relevant Assurance committees;</li> <li>• Agreed the recommendations proposed in the Key operational plan objective update.</li> </ul>	
2d	<b>Review of Risks</b>	<p>Due to the review of the Risk and BAF process taking place, the BAF was not considered on this occasion.</p>	
3	<b>Actions to be considered by the Board</b>	<ul style="list-style-type: none"> <li>• Report to be noted</li> </ul>	
4	<b>Report compiled by</b>	Trevor Purt Sustainability Assurance Committee	<b>Minutes available from</b>  Kelly Hall Committee support

# Digital Update

October 2020



# Pre-COVID-19 Digital Roadmap

**Jun  
20**

## By the end of June 2020 ...

- Vitals ED will be live - Vitals Sepsis & Paeds will be in flight
- Our new ED system will be live
- BadgerNet Maternity delivery will start
- The PAS replacement programme will be up and running
- Windows 10 rollout will be progressing

**Jun  
21**

## Half way through next year ...

- The PAS replacement will be live and order comms implementation will be underway
- Theatres will be live
- Clinical colleagues will have helped design our new clinical portal
- Our shared LIMS capability programme will be underway

**Dec  
20**

## By the end of the year ...

- All vitals monitoring will be live
- BadgerNet will be live in Maternity
- Theatres system replacement will start
- Everyone in the Trust will be on Windows 10

**Dec  
21**

## By the end of 2021

- Clinical noting will be in place across the Trust
- The SaTH clinical portal will provide a central hub for clinical colleagues
- Our patient flow tool will be live
- Our shared LIMS capability will be live

# Revised Digital Roadmap

**Nov  
20**

**By the end of November 2020 ...**

- ED Vitals is live
- 111 First ED Booking is live
- New reports using Power BI in development
- COVID-19 Dashboard is live
- Automated data feeds continue to be developed
- Virtual consultations are live
- Remote working solution is live
- STP Vaccination Programme – digital solution in development

**Oct  
21**

**In 12 months time ...**

- ICNet is live
- New data warehouse is fully live
- New Power BI reports are live
- Replacement PAS and Theatres Go Live
- Digital Pathology solution is live
- Office 365 is live

**Apr  
21**

**By the end of the financial year ...**

- Vitals is live including Sepsis
- ED System (Careflow ED) is live
- BadgerNet Maternity is live
- STP Integrated Care Record is live
- Digital strategy has been approved
- Infection Prevention system (ICNet) is in flight and go live scheduled
- Completion of Windows 10 device rollout

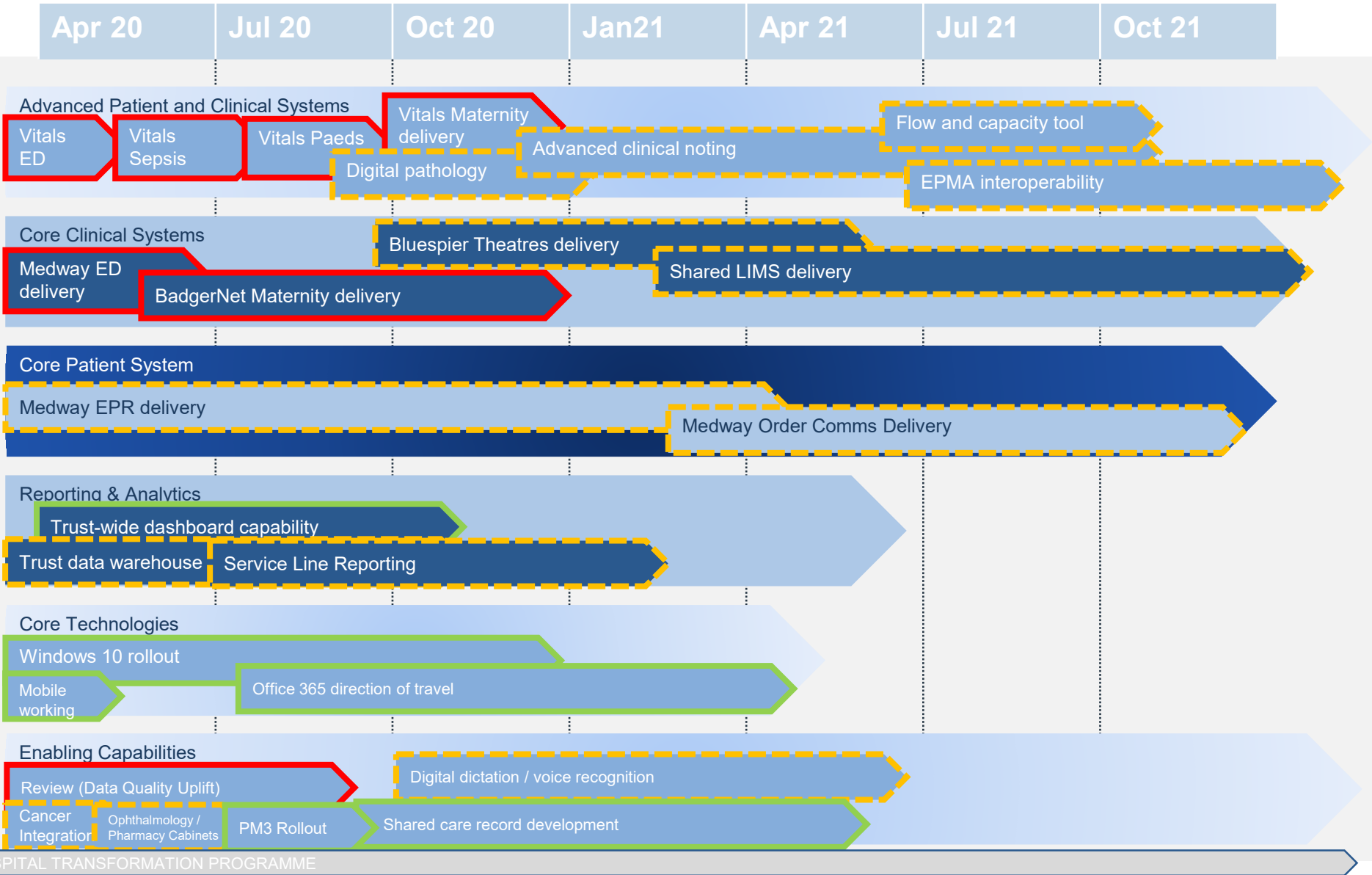
**Apr  
22**

**By April 2022**

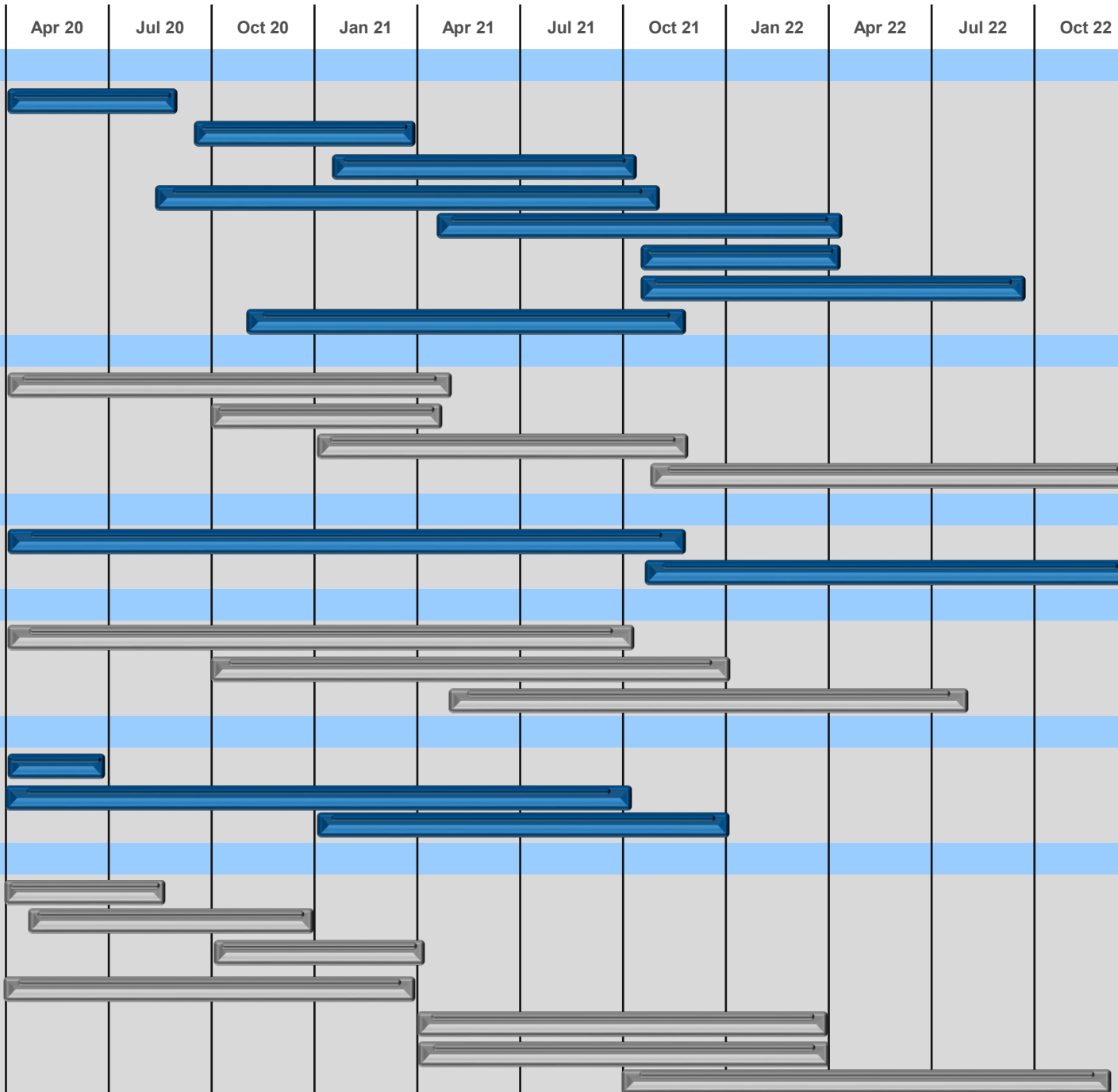
- Electronic Order Comms Results Reporting solution is live
- Electronic Prescribing and Medicines Administration preparation and planning
- Our shared LIMS capability programme will be underway

- Project delay due to COVID-19
- - - Project impact to be determined
- Project positively impacted due to COVID-19

# Digital Roadmap – March 2020



# Digital Roadmap



The Shrewsbury and  
Telford Hospital  
NHS Trust

# Additional priorities

- New reports and dashboards being expedited and developed in Power BI with external support
- Virtual consultation solution rollout
- Progression towards implementation of an Infection prevention and management system (ICNet)
- Facilitated home working Trust wide
- Introduction of 111 First ED booking
- Introduction of COVID-19 digital solution implementation and STP development



# Revised priority timescales

- Rescheduled go live of the ED system, Medway ED
- Electronic observations and monitoring system, Vitals, upgrade to include Sepsis, smoking cessation and Abbey pain
- Revised rollout of Windows 10 due to supporting home working
- Revised electronic results remediation (Review)
- Rescheduled digital dictation upgrade
- Secretarial Workstation upgrade support – reduced pace





# Challenges

## Risks

- Resource constraints due to significant number of additional high priority projects
- STP level priorities introduced with rigid timescales - COVID-19 vaccination programme solution, 111 First ED booking solution
- 'Business as usual' requests have increased sharply as staff are looking to adopt new ways of working and are requesting mobile devices and increased support

## Mitigation

- Business cases developed for additional resource to support the digital teams – project, information and data warehouse
- New staffing structure in development to support the increase in digital support requirements
- STP Senior Digital leadership alignment to share the System workload

# Next steps

- Go live in a phased rollout with the Trust priority dashboards
- Implement the 111 First ED booking solution
- Implement the COVID-19 vaccine digital solution – workforce and general population
- Introduction of centralised procurement and prioritisation of IT devices
- Complete the Windows 10 rollout
- Clinical engagement events to demonstrate the EPR solutions
- Introduction of Vitals upgrade in February 21
- Introduction of BadgerNet Maternity in April 21
- Complete the review of ‘Review’ our electronic results system
- Introduce electronic noting through clinical portal
- Planning and preparation for ICNet implementation
- Digital pathology solution implementation with UHNM and the Pathology network
- Planning and preparation for Medway PAS and Bluespier Theatres