

## Finance and Performance Assurance Committee Key Issues Report

<b>Report Date:</b> 2 <sup>nd</sup> March 2021		<b>Report of:</b> Finance and Performance Assurance Committee																									
<b>Date of last meeting:</b> 2 <sup>nd</sup> March 2021		<b>Membership Numbers:</b> The meeting was quorate.																									
1	<b>Agenda</b>	<p>The Committee considered an agenda which included the following:</p> <ul style="list-style-type: none"> <li>• Integrated Performance Report (Operational, Finance and Workforce sections)</li> <li>• COVID-19 Update</li> <li>• COVID-19 Vaccination Update</li> <li>• Finance Report Month 10</li> <li>• Transforming Care ‘Getting to Good’ Programme Board</li> <li>• 2021/22 SaTH Draft Baseline Integrated Plan</li> <li>• Business Cases</li> <li>• Public Dividend Capital Memorandums of Understanding</li> <li>• International Nurses Update</li> <li>• Contract Award Summary Report</li> <li>• Procurement Update</li> <li>• Risk Report</li> <li>• Board Assurance Framework</li> </ul>																									
2a	<b>Alert</b>	There were no items the Committee wished to alert members of the Board of.																									
2b	<b>Assurance</b>	<p>The Committee wish to assure members of the Board that:</p> <ul style="list-style-type: none"> <li>• Data received by the Committee showed the impact COVID-19 has had on service delivery and performance at SaTH compared with other Trusts.</li> </ul> <table border="1"> <thead> <tr> <th>Indicator</th> <th>Snapshot date</th> <th>SaTH snapshot performance</th> <th>SaTH ranking compared to other Trusts in West Midlands region</th> </tr> </thead> <tbody> <tr> <td>Number of confirmed Covid-19 cases</td> <td>3.3.21.</td> <td>51</td> <td>15 highest out of 23 Trusts in West Midlands Region</td> </tr> <tr> <td>%Critical Care Surge bed occupancy ventilated patients</td> <td>3.3.21.</td> <td>82%</td> <td>7<sup>th</sup> highest occupancy of 21 Critical Care Units and higher than regional mean of 75%</td> </tr> <tr> <td>G&amp;A bed occupancy</td> <td>3.3.21.</td> <td>80%</td> <td>16<sup>th</sup> highest out of 23 Trusts . Below regional mean of 86%</td> </tr> <tr> <td>Confirmed and Suspected covid-19 %occupancy of available beds</td> <td>3.3.21.</td> <td>12.2%</td> <td>7<sup>th</sup> highest out of 23 Trusts and higher than the regional mean of 11.2%</td> </tr> <tr> <td>% staff absence</td> <td>3.3.21.</td> <td>8.3% ( 49% of absences covid-19 &amp; self-isolated absence)</td> <td>3<sup>rd</sup> highest of 21 Trusts in West Midlands region 5<sup>th</sup> highest of covid-19 &amp; self-isolating absences</td> </tr> </tbody> </table>		Indicator	Snapshot date	SaTH snapshot performance	SaTH ranking compared to other Trusts in West Midlands region	Number of confirmed Covid-19 cases	3.3.21.	51	15 highest out of 23 Trusts in West Midlands Region	%Critical Care Surge bed occupancy ventilated patients	3.3.21.	82%	7 <sup>th</sup> highest occupancy of 21 Critical Care Units and higher than regional mean of 75%	G&A bed occupancy	3.3.21.	80%	16 <sup>th</sup> highest out of 23 Trusts . Below regional mean of 86%	Confirmed and Suspected covid-19 %occupancy of available beds	3.3.21.	12.2%	7 <sup>th</sup> highest out of 23 Trusts and higher than the regional mean of 11.2%	% staff absence	3.3.21.	8.3% ( 49% of absences covid-19 & self-isolated absence)	3 <sup>rd</sup> highest of 21 Trusts in West Midlands region 5 <sup>th</sup> highest of covid-19 & self-isolating absences
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		RTT waiting list% within 18 weeks	Dec 2020	58.2%	67.8% -All England
		92 out 100 patients were waiting less than	Dec 2020	49 weeks	47 weeks – All England
		Diagnostic % waiting over 6 weeks	Dec 2020	46.8%	31.6% - All England
		Cancer 2 week wait	Dec 2020	85.6%	87.5% -All England
		Cancer 31 day waits	Dec 2020	98.7%	96% - All England
		Cancer 62 day waits	Dec 2020	71.3%	75.2% - All England
		<ul style="list-style-type: none"> <li>The vaccination programme continues to deliver at pace and its success has been recognised by the NHSE/I Regional Director.</li> </ul>			
2c	<b>Advise</b>	<p>The Committee wish to advise members of the Board that:</p> <ul style="list-style-type: none"> <li>The Trust reported a year to date deficit of £0.7million against M10 forecast outturn deficit of £4.0m. Subject to the impact of COVID-19 potential underspends may arise in months 11 and 12. As part of the normal year end processes the Trust will further review its financial position in month 11 and 12.</li> <li>An update on the progress to deliver of 13 of the 25 Getting to Good programmes of work for 2020/21 was received.</li> <li>The Committee welcomed receipt of the Draft 2021/22 Baseline Integrated Plan, which provided a robust baseline for development. Clearly there remain a number of significant uncertainties and further work will be required to assess, manage and mitigate these risks as the Integrated Plan is taken forward.</li> <li>The following Business Cases were presented to the Committee. In recognition that these had been supported by the Executive, the Committee <b>recommended approval of these by the Board of Directors:</b> <ul style="list-style-type: none"> <li>International Nurse Recruitment</li> <li>Mallings Health Business Case for transfer of land and buildings from NHS Property Services</li> <li>Vanguard Extension 2021-22 (approval following meeting)</li> <li>CT Scanner (approval following meeting)</li> </ul> </li> </ul> <p>Further, an update on the ICS Integrated Care Record was provided.</p> <ul style="list-style-type: none"> <li>The Committee confirmed their support of the signing of the Memorandum of Understandings for: <ul style="list-style-type: none"> <li>21/22 Refurbishment of Urgent and Emergency Care Facilities (£9,363,000 Public Dividend Capital (“PDC”))</li> <li>COVID-19 costs: Equipment and Estate Infrastructure (£1,113,024 PDC)</li> <li>Cover costs relating to COVID-19: Virtual Outpatient Consultation Project (£37,000)</li> <li>Local Health and Care Record Programme being Integrated Care Record (£1,265,000 PDC)</li> <li>EPR Readiness (£997,000)</li> <li>Rapid Testing (£114,000 PDC)</li> <li>Rapid Testing Pathology (£22,000 PDC)</li> <li>Adult Critical Care (£400,000 PDC)</li> </ul> </li> </ul> <p><b>and recommended retrospective approval of these by the Board of Directors.</b></p> <ul style="list-style-type: none"> <li>The Committee received details of the capital and revenue contracts which had been awarded during January 2021.</li> </ul>			

		<ul style="list-style-type: none"> <li>Paula Davies, Head of Procurement attended the meeting to update the Committee on local and national Procurement activities.</li> </ul>		
2d	<b>Review of Risks</b>	<p>As the BAF was still under review, the Committee did not discuss this on this occasion.</p> <p>It was recommended that BAF 10 relating to the EU exit should now be removed.</p>		
3	<b>Actions to be considered by the Board</b>	<ul style="list-style-type: none"> <li>Committee Summary to be noted.</li> <li><b>Consideration and approval of:</b> <ul style="list-style-type: none"> <li>Business Cases listed above</li> <li>Memorandums of Understanding listed above</li> </ul> </li> </ul>		
4	<b>Report compiled by</b>	<i>Clive Deadman</i> <i>Chair</i>	<b>Minutes available from</b>	<i>Amanda Young</i> <i>Committee Support</i>