

ACRONYMS	MEANING
A&E	Accident & Emergency
ACS	Accountable Care System
ADASS	Association of Directors of Adult Social Services
AWD	Acting Workforce Director
APMS	Alternative Provider Medical Services (a type of Primary Care contract)
AQP	Any Qualified Provider
ARAC	Audit and Risk Assurance Committee
BAF	Board Assurance Framework
BAME	Black, Asian and minority Ethnic
BAU	Business as Usual
BCP	Business Continuity Plan
BMA	British Medical Association
BWC	Birmingham Women's and Children's NHS Trust Foundation Hospital
CAS	Clinical Assessment Service
CCG	Clinical Commissioning Group
CCG IAF	Clinical Commissioning Group Improvement and Assessment Framework
CCU	Clinical Care Unit
CEG	Clinical Effectiveness Group
CEO	Chief Executive Officer
CEPN	Community Education Provider Network
CHC	Continuing Healthcare
CHP	Community Health Partners
CHS	Community Health Systems
CNST	Clinical Negligence Scheme for Trusts
CRL	Crown Rump Length (Measure of foetal / baby)
CS	Company Secretary
CSD	Corporate Services Director
COO	Chief Operating Officer
CPD	Continuing Professional Development
CRL	Capital Resource Limit
CQC	Care Quality Commission
CQRM	Clinical Quality Review Meeting
CQUIN	Commissioning for Quality and Innovation (Payment Framework)
CSU	Commissioning Support Unit
CT	Computerised Tomography (CT) Scan
CTO	Community Treatment Order
CYP	Children & Young People
DES	Direct Enhanced Service
DIPC	Director of Infection Prevent & Control
DMO1	Diagnostics Waiting Times
DoH / DH	Department of Health
DRSS	Diabetes Retinopathy Screening Service
DToC	Delayed Transfers of Care
DTS	Director of Transformation & Strategy
ECIST	Emergency Care Intensive Support Team
ED	Emergency Department
EPCS	Extended Primary Care Service
EPCT	Extended Primary Care Team
EPR	Electronic Patient Record

EPRR	Emergency Planning Resilience & Response
ESIRG	Executive Serious Incident Group
FOI	Freedom of Information
FPAC	Finance and Performance Assurance Committee
GB	Governing Body
GCC	Good Corporate Citizen
GIRFT	Getting It Right First Time
GMC	General Medical Council
GMS	General Medical Services (a type of Primary Care contract)
GP	General Practitioner
HBPoS	Health Based Places of Safety
HEE	Health Education England
HMT	Her Majesty's Treasury
HoM	Head of Midwifery
HoT	Head of Terms (Contract Summary)
HRBP for ER	Human Resources Business Partner for Employee Relations
HSSF	Health Safety Security & Fire
IAPT	Increasing Access to Psychological Therapy
ICC	Integrated Care Committee
ICD	International Classification of Diseases
ICP	Integrated Care Partnership
ICS	Integrated Care System
IDSP	Interim Director of Strategy & Planning
IFD	Interim Finance Director
IG	Information Governance
IMCA	Independent Mental Capacity Advocate
IMR	Infant Mortality Rate
IMT	Information Management & Technology
ICN	Interim Chief Nurse
ICS	Integrated Care System
IDG	Interim Director of Governance
IPR	Integrated Performance Report
IPS	Individual Placement & Support Schemes
ITT	Invitation to Tender
ITU	Intensive Therapy Unit
IUC	Integrated Urgent Care
JCC	Joint Commissioning Committee
JNCC	Joint Negotiating Consultative Committee
JSNA	Joint Strategic Needs Assessment
JVCI	Joint Committee on Vaccination and Immunisations
KLOE	Key Lines of Enquiry
KPI	Key Performance Indicator
LAP	Local Area Partnership
LA	Local Authority
LCFS	Local Counter Fraud Specialist
LD	Learning Disability
LD SAF	Learning Disability Self-Assessment Framework
LES	Local Enhanced Service
LMC	Local Medical Committee
LNC	Local Negotiating Committee

MD	Medical Director
MHCC	Mental Health Commissioning Committee
MHPS	Maintaining High Professional Standards
MHRA	Medicines and Healthcare products Regulatory Agency
MIAA	Mersey Internal Audit Agency
MM	Medicines Management
MoC	Management of Change
MoLCV	Medicines of Limited Clinical Value
MoU	Memorandum of Understanding
MPIG	Minimum Practice Income Guarantee
MRI	Magnetic Resonance Imaging
MSK	Musculoskeletal
MTP	Maternity Transformation Plan
NDPP	National Diabetes Prevention Programme
NHS PS	NHS Property Services
NHSE	NHS England
NHSI	NHS Improvement
NHSR ENS	NHS Resolution Early Notification Scheme
NICE	National Institute of Health and Care Excellence
NIQAM	Nursing Incident Quality Assurance Group
NMC	Nursing Midwifery Council
OOH	Out of Hours
OPD	Outpatients Department
OPE	One Public Estate
OSCE	Objective Structure Clinical Examination
PALS	Patient Advice and Liaison Service
PAU	Paediatric Assessment Unit
PbR	Payment by Results
PCCC	Primary Care Commissioning Committee
PCH	Primary Care Home
PCR	Polymerase Chain Reaction
PCT	Primary Care Trust
PHE	Public Health England
PMRT	Perinatal Mortality Review
PMS	Personal Medical Services (a type of Primary Care contract)
PPE	Patient & Public Engagement
PPE	Personal Protection Equipment
PPG	Patient & Public Group
PREM	Patient Reported Experience Measure
PRH	Princes Royal Hospital
PROM	Patient Reported Outcome Measure
PTL	Patient Treatment List
QICIC	Quality Improvement Committees in Common
QIPP	Quality, Innovation, Productivity and Prevention
QOF	Quality Outcome Framework (Assessor Validation Reports)
QR	Quick Response
QSAC	Quality & Safety Assurance Committee
R&D	Research & Development
RAG	Red, Amber, Green
RALIG	Review Action and Learning from Incidents Group

RC	Remuneration Committee
RJAH	Robert Jones and Agnes Hunt Orthopaedic Hospital
ROI	Return on Investment
RSH	Royal Shrewsbury Hospital
RTT	Referral To Treatment
SaTH	Shrewsbury & Telford Hospital
SDEC	Same Day Emergency Care
SEP	Strategy Estates Plan
SFH	Sherwood Forest Hospital NHS Foundation Trust
ShropCom	Shropshire Community Healthy NHS Trust
SI	Serious Incident
SIO	Senior Investigation Officer
SIP	System Improvement Plan
SMI	Severe Mental Illness
SOAG	Sath Safety Oversight and Assurance Group
SPA	Single Point of Access
SPR	Service Program Review
SRO	Senior Responsible Officer
STP	Sustainability & Transformation Plan or Partnership
SVOC	System Vaccination Operations Centre
TOIL	Time Off In Lieu
TOR	Terms of Reference
TSCL	Transforming Services Changing Lives
TST	Transforming Services Together
UCC	Urgent Care Centre
UCWG	Urgent Care Working Group
UEC	Urgent & Emergency Care
UHB	University Hospital Birmingham
UTC	Urgent Treatment Centre
VfM	Value for Money
WDES	Workforce Disability Equality Standard
WRaPT	Workforce to Raise Awareness of Prevent
WRES	Workforce Race Equality Standard
WTE	Whole Time Equivalent
WLI	Waiting List Initiative