


Board of Directors' Meeting 5 August 2021

Agenda item	221/21			
Report	Good Corporate Citizen Annual Report			
Executive Lead	Julia Clarke - Director of Public Participation.			
	Link to strategic pillar:		Link to CQC domain:	
	Our patients and community	√	Safe	
	Our people	√	Effective	
	Our service delivery		Caring	
	Our partners		Responsive	√
	Our governance	√	Well Led	√
	Report recommendations:		Link to BAF / risk:	
	For assurance			
	For decision / approval		Link to risk register:	
	For review / discussion			
	For noting	√		
	For information			
	For consent			
Presented to:	Finance & Performance Committee (29 June 2021) Good Corporate Citizen Group (May 2021)			
Dependent upon (if applicable):				
Executive summary:	<p>The Trust's sustainability programme continues apace; underpinned by a dedicated team: the Good Corporate Citizen Group; with representation from across the Trust and working closely with the Shropshire, Telford & Wrekin Integrated Care System. The NHS has also responded to the climate change situation by declaring that it will become carbon net-zero for its own activities by 2040 and those of its suppliers by 2045. This is a challenging target, but SaTH is already preparing for this.</p> <p>The Trust's Green Plan (previously the Sustainable Development Management Plan) has been refreshed to reflect the NHS carbon net-zero target and will be further updated to reflect guidance around net-zero and presented to Trust Board in the Autumn.</p> <p>The Board is asked to note the progress highlighted in the Annual Report 2020/21</p>			
Appendices	<ol style="list-style-type: none"> 1. Good Corporate Citizen Group; Terms of Reference. 2. Good Corporate Citizen Report 2020 – 2021. 			
				

1.0 Introduction

- 1.1 The Trust's sustainability programme continues apace; underpinned by a dedicated team: the Good Corporate Citizen Group; with representation from across the Trust (see attached Terms of Reference). The group meets quarterly using TEAMS, sharing achievements, challenges and future plans. Reports are made following these meetings, to the FAPC.
- 1.2 We drive Sustainability at SaTH, by becoming more resource efficient, holding meaningful engagement and focussing on key areas. Our goals are for (1) A healthier Environment, (2) Resilience of our Services and, (3) Contributing to Healthy lives, communities and environments.
- 1.3 We measure and prioritise our sustainability progress by using the NHS Sustainable Assessment Development Tool (SDAT); although this is now in the process of being reviewed by NHSE&I, and is due to be replaced by a new mechanism.

2.0 Performance

- 2.1 We have demonstrated a year-on-year improvement to our SDAT score and, with the work that has been completed during the past 12 months, this pattern continues. Our score is currently 76%, from a starting point of 58% in 2014 when the current assessment methodology was developed (albeit we have been undertaking assessments using earlier methodology – which had a different scoring output and could not be carried forward – since 2009).
- 2.2 We are contributing to 14 of the 17 United Nations Sustainability Goals, and are making progress with the remaining three.
- 2.3 The Trust continues to reduce its environmental impact through reducing emissions, re-cycling both our own and external organisations' office furniture (saving 45 tonnes CO₂ and £87k), providing garden areas for wildlife, staff and patients to enjoy, reducing logistics vehicle movements, and no longer allowing diesel models for replacement of pool and lease vehicles.
- 2.4 During the covid pandemic, we have installed outdoor seating areas for staff to enjoy, and these have proved hugely beneficial; and will continue to do so.

Our catering has moved away from plastic cups in wards, saving nearly 800,000 plastic cups. Pertinently, during the covid pandemic when so many more staff were opting for 'take-out' food from the serveries, the containers are now biodegradable instead of single-use polystyrene.

Covid also affected our waste production and has resulted in an increase in our clinical waste but, at all times this has been managed and disposed of in a legal and environmentally conscious manner, with no interruption to clinical services.

- 2.5 “Attend Anywhere” appointments for outpatients, have reduced the need for onsite attendance and have saved 270,002 miles and 51 tonnes CO₂.
- 2.6 We are managing our energy-related impact by having changed to a green electricity tariff in April 2020 (saving 2170 tonnes CO₂ annually), installing low-energy LED lighting (which will save 2170 tonnes CO₂ annually) and are replacing outdated Building Management Systems to improve heating and ventilation control.
- 2.7 The Trust has worked with our local communities to develop a Public Participation Plan. Over 900 members of the public and staff have given their views. Community Cascade is delivered twice a month by the Director of Corporate Services. We currently have just under 200 active volunteers providing an additional 336 hours (84 volunteer shifts) of support to our hospitals each week, equating to almost 9 full time positions and worth £170k per year.

3.0 Future

- 3.1 In response to the more agile working approach that the Trust has embraced, a Policy is now in place to reflect this and new areas have been created for hot desking and meetings.
- 3.2 We are engaging with the Hospitals Transformation Programme (HTP) design architects and engineers to deliver an estate that is as aesthetically pleasing as it is environmentally conscious; moving us towards the NHS carbon net-zero target.
- 3.3 The forthcoming RSH ED work has been designed to achieve a BREEAM (Building Research Establishment Environmental Assessment Method) rating of ‘very good’, and this will ensure that the energy related emissions are 19% lower than a building achieving Building Regulation standards.
- 3.4 The Trust’s Green Plan (previously the Sustainable Development Management Plan) has been refreshed to reflect the NHS carbon net-zero target, and is currently out for consultation with the colleagues that will be responsible for achieving the objectives therein. It will be further updated to reflect guidance around net-zero when this is received from NHSE&I.
- 3.5 The Trust is a member of Shropshire Climate Action partnership (SCAP); a not-for-profit organisation set up to represent the communities, enterprises, councils and NGOs of Shropshire, dedicated to ensuring that Shropshire achieves net zero carbon by 2030.

The Trust also has representation on the Climate change group of the Shropshire and Telford & Wrekin Integrated Care System (ICS) Committee; with a remit to set out a multi-agency response to the threat of climate change. This will be designed

to create a social movement across our system by agreeing and delivering carbon reduction targets.

4.0 Risks and actions

Risk	Action	Date
Failure by “Greener NHS” to deliver a new assessment system to replace the SDAT.	SaTH to develop a spreadsheet system using the same reporting criteria as the SDAT. This will at least ensure continuity and consistency of approach.	Dec 2021.
Failure to maintain momentum around sustainability due to lack of accountability.	Quarterly GCC meetings to be held, ensuring that they are quorate, and with follow-up to those departments not in attendance. Chair of GCC to hold to account the relevant Officers from each department represented at GCC with regards to their targets within the Green Plan.	On-going.
Failure to adopt NHS carbon net-zero targets	NHS Guidelines will be produced during 2021. SaTH will conduct a net-zero study, and a Net-zero Action Plan will be developed by the Sustainability Manager, to be adopted by Trust Board.	Dec 2021 (depending on NHSE&I guidance)
Lack of investment to achieve carbon net-zero.	Business cases to be prepared or all required schemes, identifying the carbon and financial implications.	On-going.

5.0 Conclusion

The Board is asked to note

- the progress highlighted in the Annual Report 2020/21
- the continued improvement in the Trust’s SDAT Score and the plans and
- partnerships that are in place to ensure that the Trust maintains it’s positive stance towards environmental improvement and on-going sustainability.

Julia Clarke
Director of Public Participation
August 2021