


Board of Directors' Meeting 9 December 2021

Agenda item	306/21			
Report	Risk Summary Report			
Executive Lead	Director of Governance and Communications			
	Link to strategic pillar:		Link to CQC domain:	
	Our patients and community		Safe	√
	Our people		Effective	√
	Our service delivery		Caring	√
	Our partners		Responsive	√
	Our governance	√	Well Led	√
	Report recommendations:		Link to BAF / risk:	
	For assurance	√	All	
	For decision / approval		Link to risk register: All	
	For review / discussion			
	For noting			
	For information			
For consent				
Presented to:	Monthly reporting to Senior Leadership Committee - Operational			
Dependent upon (if applicable):	N/A			
Executive summary:	<p>Our interim Head of Risk Management started working with us from 1st December 2021 and has already begun to meet with teams and to review our risk management framework and documentation. As part of the work that she is undertaking, our reporting of our Trust risks will be improved with more focus on quality, rather than quantity, of risks on our risk register.</p> <p>A brief oversight of our current risk framework, with changes seen over the last 4 months, are included on the attached risk table.</p> <ul style="list-style-type: none"> • Total number of risks on the risk register (last month comparison inbrackets) = 429 (446) • Total number of risks closed this month (ditto) = 37 (30) • Total number of new risks added this month (ditto) = 37 (17) 			
Appendices	Risk table (appendix A)			
Lead Executive				

Introduction

- 1.1 Colleagues are asked to note the summary details from the Trust Risk Register for the period ending 30 November 2021. The full detailed reports were sent out across the Trust and divisions by email on 2 December 2021 and were received by over 100 colleagues. It is those detailed reports that are used by those with a responsibility for risk management in their areas to update and review their risks, noting whether new risks should be added, or older risks removed when mitigated.
- 1.2 The format of the report intends to provide an overview of the last four months, highlighting trends in the total numbers of risks reported, opened and closed.

Highlights

- 2.1 Details across divisions and corporate can be found on the attached sheet.
- 2.2 Whilst the number of closed risks (compared with the previous period) has increased (from 30 to 37), the number of new risks has also increased from 17 last month to 37 this month.
- 2.3 Of those new risks, 16 were from the Medicine and Emergency Care Division, with 9 scoring ≥ 15 . Of those, the majority related to the potential risk for patient harm resulting from the pressures currently being experienced across the NHS, with reference to, inter alia, ambulance delays, poor patient flow, and overcrowded A&E departments (due to estate restrictions).
- 2.4 The majority of closed risks during the period arose from Estates (10), Finance (10) and the Surgery, Anaesthetics and Cancer Division (7).

The risk registers will, of course, continue to be reviewed and updated whilst we embark on the work of improving the Trust's risk management framework and seeking a more robust and effective process for our risk management. This will include moving from our current software package, to Datix, a system which is used widely in the NHS.

Anna Milanec
Director of Governance and Communications
December 2021

Appendix A

Description		Current month (30 Nov)	Previous month (4 Oct)	Previous month +1 (1 Sep)	Previous month +2 (1 Aug)
Total number of open risks on the Trust risk register		429	446	459	456
Total number of risks added to the risk register (from last period)		37	17	27	37
Total number of risks closed on the risk register (from last period)		-37	-30	-9	-19
Total number of open risks on the Trust risk register by division:					
Surgery, anaesthetics and cancer		127	131	138	140
Medicine and Emergency Care		86	74	69	66
Women and Children's		64	58	58	58
Support Services		50	53	51	51
Corporate:					
Estates and Facilities		28	33	43	43
Finance		1	19	19	19
MD		6	6	6	6
Workforce		7	5	6	6
Governance		6	5	5	3
HTP		16	16	16	13
Ops (to be assigned to appropriate division)		13	13	14	14
Corporate Nursing		14	13	13	13
Information Tech		7	4	4	4
COVID		2	6	6	7
IPC		11	10	11	13