

Finance and Performance Assurance Committee Key Issues Report

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| Report Date: 31 May 2022 | | Report of: Finance and Performance Assurance Committee |
| Date of last meeting: 31 May 2022 | | Membership Numbers: The meeting was quorate. |
| 1 | Agenda | <p>The Committee considered an agenda which included the following:</p> <ul style="list-style-type: none"> • Performance Highlights • Integrated Performance Report Month 1 • Finance Report Month 1 • Draft Integrated Plan 2022-23 • Board Assurance Framework Q3 and Q4 • Elective Day Case Hub Procurement Award Report • Intelligent Fixed Payment and Healthcare Contract Update • Medical Staffing Improvement • Maternity Transformation Programme Funding Proposal • Contract Award Summary • Nurse Template Review • Estates and MES Quarterly Report • ICS Green Plan • Update Reports from Sub-Groups of the Committee: <ul style="list-style-type: none"> ➤ Capital Planning Group (20.05.2022) ➤ Efficiency and Sustainability Group (no meeting) ➤ Climate Change Group (no meeting) • 22-23 Operational Planning Round Letter |
| 2a | Alert | <p>The Committee wished to alert members of the Board that:</p> <ul style="list-style-type: none"> • There is uncertainty over 2022/23 budgets. This is disappointing as we move into Month 3 of 22/23 year. • Cancer – There are projections and improvements for the year ahead although the improvements are not substantial, as we are reliant on diagnostic support. Performance improvements are held back by problems in a small number of specific services (eg; Breast) • Elective Care Recovery – We are not going to achieve our first deadline by the end of June in accordance with the operational plan which indications a 104 week wait. • Diagnostics – There is a slight improvement in CT and good levels of performance are expected soon. This is due to the focus on this service due to the very high contribution it can make to cancer care. MRI and non-obstetrical ultrasound is still below baseline and plan. • Emergency – Emergency medicine in extremely challenging; the key issue is patients being medically fit for discharge in hospital beds are towards twice pre pandemic levels. |

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| | | <ul style="list-style-type: none"> • Covid Measures – We are not funded for some of the covid measures that we have had to implement. Throughput and capacity is restricted by Covid restrictions. | | |
| 2b | Assurance | <p>The Committee wish to assure members of the Board that:</p> <ul style="list-style-type: none"> • Overall financial performance against inferred budgets for M1 is on track. This is despite significant variances on individual items. • Medical Staffing improvement plan looks to reduce our reliance on agency staff and is going to be linked to Getting to Good. • The Nursing Template Review is taking place, the first in several years, reviewing allinpatient wards, ED and assessment areas, including intensive care across three Divisions. • For the first time in many years, profiles of anticipated future performance have been prepared. We may not find some of the projections encouraging but we are starting to see forecasts of future performance with due regard to our current plans for the first time. The executive are to be congratulated for this. As this methodology matures the Board can determine if our plans, proposals, expenditures and performance improvement targets are optimal. | | |
| 2c | Advise | <p>The Committee wish to advise members of the Board that:</p> <ul style="list-style-type: none"> • Elective Orthopaedics - from the 20 June 2022 we are reinstating elective activity on the PRH site which will improve the agreed level of patients within the operational plan. • Medical Staffing Improvement – There are 164 offers going through pre-employment since 1st March 2022. | | |
| 3 | Actions to be considered by the Board | <ul style="list-style-type: none"> • None | | |
| 4 | Report compiled by | <i>Prof. Clive Deadman Chair</i> | Minutes available from | <i>Julie Wright Committee Support</i> |