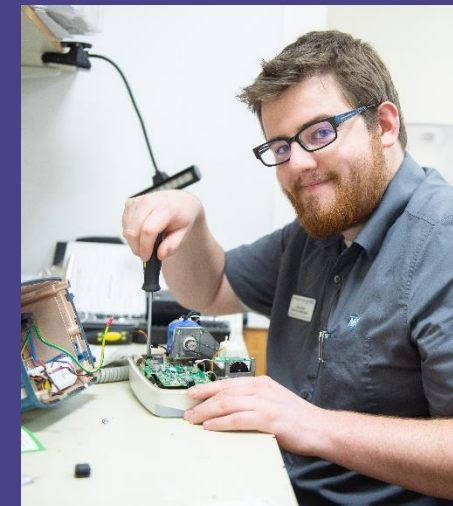


# Hospitals Transformation Programme: Update

17 October 2023



**HOSPITALS  
TRANSFORMATION  
PROGRAMME**



HIGHER QUALITY,  
SAFER CARE



IMPROVED  
OUTCOMES



BETTER  
ACCESS



A GREAT PLACE  
TO WORK

# Why are we here?

- Where are we in the process?
- Latest developments
- Your feedback
- Questions

**Matthew Neal**, Director of Hospitals Transformation Programme

**Dr Ed Rysdale**, Consultant in Emergency Medicine and Clinical Director for the Hospitals Transformation Programme

**Julia Clarke**, Director of Public Participation

**Adam Ellis-Morgan**, Technical Lead





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# Introduction



**Integrated  
Care System**  
Shropshire, Telford and Wrekin

# Where are we in the process?



# The clinically led changes will deliver...

**TELFORD**  
SPECIALISING IN PLANNED CARE

**SHREWSBURY**  
SPECIALISING IN EMERGENCY CARE

## ONE HOSPITAL, TWO SITES

### BOTH SITES WILL PROVIDE

PLANNED SURGERY: PROCEDURES, DAYCARE SURGERY,  
NON-COMPLEX INPATIENT SURGERY

A&E LOCAL MODEL

INPATIENT MEDICAL CARE

GENERAL SURGERY

UROLOGY

ORTHOPAEDICS

GYNAECOLOGY

WEIGHT LOSS SURGERY

BREAST SURGERY

REHABILITATION

24-HOUR URGENT CARE CENTRES

DIAGNOSTICS

OUTPATIENT ADULT

OUTPATIENT CHILDREN

MIDWIFE-LED MATERNITY SERVICES

FRAIL AND ELDERLY CARE SERVICES

DIAGNOSTIC ENDOSCOPY

DAY CASE CHEMOTHERAPY

EMERGENCY DEPARTMENT

CRITICAL CARE UNIT

CONSULTANT-LED MATERNITY CARE

CHILDREN'S INPATIENT SERVICES

EMERGENCY SURGERY

COMPLEX PLANNED AND CHILDREN'S SURGERY

EMERGENCY MEDICINE INCLUDING CARDIOLOGY,  
STROKE, RESPIRATORY, AND ACUTE MEDICINE

CHILDREN'S ASSESSMENT UNIT

CONSULTANT NEONATAL SERVICES

RADIOTHERAPY AND INPATIENT CANCER CARE

HEAD AND NECK INPATIENT SERVICES

# PRH will become the site specialising in 'Planned Care'



- ✓ **Diagnostic endoscopy**  
Vibrant planned care site, planned inpatient surgery with medical and surgical inpatients on a planned pathway of care
- ✓ **Adult and child outpatients**
- ✓ **Day case surgery centre**
- ✓ **Midwife led unit**
- ✓ **24 hour Urgent Treatment Centre (A&E local model) with co-located 12 hour medical Same Day Emergency Care**
- ✓ **Dedicated procedure suite for local anaesthetics**
- ✓ **Enhanced rehab facilities and 2 new therapy led wards**
- ✓ **Respiratory diagnostic and treatment centre**
- ✓ **Cancer treatment day unit**



# Princess Royal Hospital dedicated planned care hub – aligned with HTP



Work is progressing on our £24million Planned Care Hub at PRH with the first beds expected to open to patients in autumn 2023. This purpose-built facility will consist of four theatres and a dedicated recovery area for elective care

The hub will enable us to deliver day case operations all year round which means that:

- Our patients will face **fewer delays** for treatment, improving outcomes
- We are not likely to **postpone procedures** due to winter and bed pressures

The hub is a key part of our long-term plans to deliver improvements in care for the population and create two thriving hospitals. We expect the first beds to open in the Autumn and it is expected to be fully complete in early 2024.

Work is also progressing on the multi-million pound transformation of the main entrance at PRH which is expected to be completed later this year.



# RSH will become the site specialising in Emergency Care



- ✓ Emergency Department
- ✓ Urgent Treatment Centre
- ✓ Critical Care Unit
- ✓ Consultant-led Maternity Care
- ✓ Children's Inpatient Services
- ✓ Emergency and Trauma Surgery with complex, planned and Children's Surgery
- ✓ Emergency Medicine, including Cardiology, Stroke, Respiratory and Acute Medicine
- ✓ Consultant Neonatal Services
- ✓ Head and Neck Inpatient Services
- ✓ Radiotherapy and inpatient and day Cancer Care and treatment





# Where are we in the process?

- We've **worked with our lead clinicians** to add further detail into the clinical model to start to design the **“flow” of clinical services** (how our clinical teams will work and connect to each other).
- Seeking **planning permission** for building works at the Royal Shrewsbury Hospital
- **Preparations underway** to be ready for the implementation phase
- Your feedback is continuing to inform the development of our proposals. This **involvement will continue** and over the next few weeks, months and years there will be many opportunities for people to help us influence the physical environments and people's experience of our services.



# Latest developments: approach to planning

- We are working with Shropshire Council as part of the planning process for the Royal Shrewsbury Hospital site.
- This supports our developing plans to ensure, if approved, we have full implementation by late 2026 and can provide improved care for everyone across Shropshire, Telford & Wrekin and mid Wales.
- We are working through the design and planning to ensure our facilities will deliver the clinical model and core outcomes of the Future Fit consultation in the most effective and efficient way within the investment.
- We'll continue to work with staff, patients and communities to inform plans at every step of this improvement journey.



# Latest developments: approach to planning

- Application submitted to Shropshire Council in July 2023
- Currently progressing through the statutory consultation phase which:
  - Gathers views from the public;
  - Seeks professional views from statutory consultees;
- We are aiming for an imminent application decision but are in discussions with the planners as to what form this will take.



# Background

- The hospital currently occupies approximately 21 hectares, with a variety of building types and scales from 2-storeys to 5-storeys.
- Several of the hospital buildings at the site are ageing.
- Failure to improve the configuration of the estate will only increase the risk of future disruption.



# Location of the new build at RSH



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- **Easier to access for patients**
- **Better clinical adjacencies between services**
- **Improved, modern main entrance for patients**



# The Royal Shrewsbury Hospital proposals

The plans for RSH include approximately 30,000 sq. m of new building which will consist of:

- A new entrance, reception and hospitality offer as well as enhanced patient drop off facilities and accessible parking to cater for patients and visitors across Shropshire, Telford and Wrekin, and mid-Wales
- A purpose designed large Emergency Medicine department with a paediatric zone aligned with a new urgent treatment centre
- An Acute Medicine floor
- Consultant-led Maternity, Gynaecology and Neonatal services with Midwifery led delivery
- A children's centre including enlarged children's assessment unit, children's inpatient, oncology and surgical services
- An adult Oncology and Haematology ward with increased single accommodation
- A large new Critical Care Unit



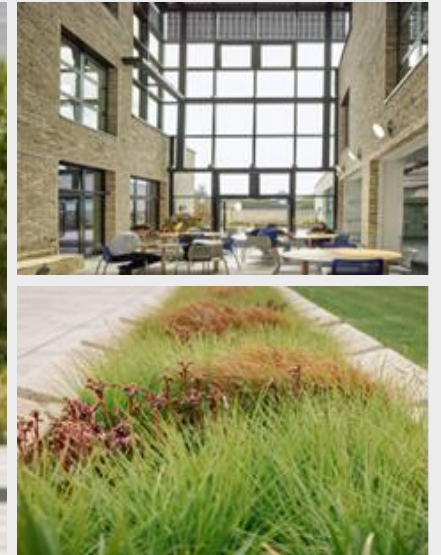
# The Royal Shrewsbury Hospital proposals

- There will be two new front doors one to the Emergency Department and one to the New Main entrance.
- There will be large new reception and triage areas, with dedicated waiting for adults and children.
- There will be an expanded provision for 10 ambulances, with a protective canopy.
- A new drop off and accessible parking directly outside the Emergency Department
- Relocated Helipad.
- Emergency department purpose designed with a new larger resus area



# Improving the hospital experience

- Areas of soft landscaping to soften the hospital's frontage and enhance the patient and visitor experience.
- Double height atrium which will connect the new and the old hospital with a lightweight structure.
- The café and waiting area will lead off from the atrium with pleasant views into the new courtyard.





# Transport

- Comprehensive review of the transport facilities onsite undertaken.
- Increase in overall parking.
- The staff car parking provision reorganised.
- Vehicle access points into the site will remain unchanged.
- Relocated hospital entrance, which will now face the major public car park.
- Increase in cycle parking.



We will continue to work with service users, local communities and colleagues as we develop our Travel and Transport plans for both hospitals.



- Aim to achieve BREEAM excellent, using sustainable building solutions such as solar panels.
- The project aims to be Net Zero Ready which means the building will be capable of adapting to future sustainable technologies.
- Proposals include neutral grassland, hedgerow mixed scrub and the introduction of shrub planting around the boundary of the building.



# Design – appearance and materials

- The building also sits back from the boundaries of the site, minimising the impact on neighbours.
- The existing hospital buildings are of a panellised concrete construction providing a clean, efficient, and effective new face for a modern hospital.
- The windows are glazed between floor and ceiling to maximise daylight within the hospital building.



# Construction

- Some disruption to users and local residents in respect of noise, dust and vibrations.
- Residents will be consulted on a construction management plan, which will be agreed with the council.
- The development will be carried out in phases whilst maintaining the full operation of the hospital.

**An indicative timeline of building works subject to planning permission and other factors:**





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# How can you and your residents get involved?



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# HTP Focus groups

We are entering an exciting phase for the programme as we design the detailed patient pathways. We are committed to engaging and working closely with our local communities, patients and colleagues to ensure we improve the experience for all the communities we serve.

- Our next HTP About Health event will be held on MS Teams on **7 November at 6.30pm**
- The Learning Disability & Autism Focus Group on **14 November at 6:30pm**
- The PRH Travel & Transport Focus Group will be held on **17 November at 10:00am**
- The next Focus Groups – these will continue to be held regularly (every 3 months) Travel & Transport, MEC & SAC, Women and Children's and CSS
- We are also identifying opportunities to involve our wider communities and those directly identified following the EQHIA process.
- For information on any of the above, please see our website: [http://bit.ly/HTP\\_FG](http://bit.ly/HTP_FG)

If you would like us to attend an existing meeting or join you at an event, please email:

[sath.engagement@nhs.net](mailto:sath.engagement@nhs.net)



BETTER, SAFER  
CARE



IMPROVED  
OUTCOMES



SHORTER  
WAITING TIMES



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# Questions



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# Thank you



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