

BOARD OF DIRECTORS' MEETING IN PUBLIC AGENDA

Date: 13 November 2025
Time: 0930hrs – 1230hrs
Venue: Shropshire Education & Conference Centre
Chair: Trust Vice Chair – Prof Trevor Purt

Time	Item no.	Item	Paper / Verbal	Page	Lead	Action
Procedural Items						
0930hrs	144/25	Welcome and apologies	Verbal	-	Vice Chair	For noting
	145/25	Patient/Staff Story	Enc	4	Interim Chief Nursing Officer	For noting
	146/25	Public Questions	Verbal	-	Vice Chair	For noting
	147/25	Quorum	Verbal	-	Vice Chair	For noting
	148/25	Declarations of conflicts of interest	Verbal	-	Vice Chair	For noting
	149/25	Minutes of the previous meeting held on 11 September 2025, and Boards in Common meeting (to agree Group model) held on 23 September 2025	Encs	7	Vice Chair	For approval
	150/25	Action log	Enc	34	Vice Chair	For approval
	151/25	Matters arising from the previous minutes (not covered elsewhere on the agenda or action log)	Verbal	-	Vice Chair	For discussion
Report on behalf of the Group Chair, and Group Chief Executive Report						
1010hrs	152/25	Report on behalf of the Group Chair	Verbal	-	Vice Chair	For noting
	153/25	Report from the Group Chief Executive	Enc	35	Group Chief Executive	For noting
Reports from Assurance Committee Chairs						
1020hrs	154/25	Audit & Risk Assurance Committee Chair's Report (September 2025)	Enc	40	Committee Chair	For assurance
	155/25	Quality & Safety Assurance Committee Chair's Report (September and October 2025)	Enc	43 46	Committee Chair	For assurance
	156/25	Performance Assurance Committee Chair's Report (September and October 2025))	Enc	50 53	Committee Chair	For assurance
SHORT BREAK						
1045hrs	157/25	Finance Assurance Committee Chair's Report (September and October 2025)	Enc	56 58	Committee Chair	For assurance
	158/25	People & OD Assurance Committee Chair's Report (October 2025)	Enc	60	Committee Chair	For assurance
	159/25	HTP Director SRO Update (September 2025)	Enc	62	Committee Chair	For assurance
Strategic, Quality & Performance Matters						
1100hrs	160/25	Integrated Performance Report	Enc	74	Group Chief Executive	For noting

Operational Reporting						
1110hrs	161/25	Bi-Annual Public Participation Report (full report in Information Pack)	Enc	155	*Dir of Strategy & Partnerships	For noting
Assurance Framework						
1115hrs	162/25	STW System Winter Plan 2025/26	Enc	160	Chief Operating Officer	For noting
	163/25	System Integrated Improvement Plan (SIIP) Report	Enc	183	Group Chief Executive	For assurance
	164/25	Integrated Maternity & Neonatal Report	Enc	186	Interim Chief Nursing Officer	For assurance
	165/25	Board Maternity & Neonatal Safety Champions Reports: a. Summary report of activities July-September 2025 b. October Report	Encs	194 196	Executive Medical Director	For assurance
	166/25	Board Assurance Framework Draft Q2 2025/26	Enc	198	*Director of Governance	For approval
	167/25	Risk Management Report Q1 2025/26	Enc	221	*Director of Governance	For assurance
Regulatory and Statutory Reporting						
1140hrs	168/25	<i>Item deferred to a future meeting</i>	Enc	234	Interim Chief Nursing Officer	For noting
	169/25	Bi-Annual Nurse Staffing Review	Enc	245	Interim Chief Nursing Officer	For noting
	170/25	Medical Examiner / Bereavement Service Report Q1 2025/26	Enc	257	Executive Medical Director	For noting
	171/25	How we learn from deaths Report Q1 2025/26	Enc	264	Executive Medical Director	For noting
	172/25	Progress on 10-point Plan to improve Resident Doctors' working lives	Enc	271	Executive Medical Director	For assurance
	173/25	FTSU Report Quarters 1&2 2025/26	Enc	278	*Director of Governance	For noting
	174/25	Emergency preparedness, resilience and response (EPRR) assurance process Annual Report	Enc	291	Chief Operating Officer	For agreement
Items for Consent - approval recommended from Board Committees						
1220hrs	175/25	Safeguarding Children & Young People Policy	Enc	301	Int Chief Nursing Officer	For consent
Procedural Items						
1225hrs	176/25	Any other business – agreed by the Chair	Verbal	-	Vice Chair	For discussion
1230hrs	177/25	Date and time of next meeting: 0930hrs on Thurs 15 January 2026	Verbal	-	Vice Chair	Information
Close of meeting						

*Non-voting

(Information Pack items listed overleaf)

ITEMS WITHIN THE BOARD INFORMATION PACK		
Reports / Appendices	Lead	Page No.
01 161/25: Bi-Annual Public Participation Report (full report)	Dir of Strat & Partnerships	2
02 163/25 SIIP Report: Appendices 1-4	Group Chief Executive	51
03 164/25 Integrated Maternity & Neonatal Report Appendices:	Int Chief Nursing Officer	
<i>Appendix 1: Ockenden Report Action Plan</i>		69
<i>Appendix 2: Neonatal External Mortality Review (NEMR) Action Plan</i>		132
<i>Appendix 3: Summary Maternity & Neonatal Transformation Plan (MNTP) Ph2</i>		143
<i>Appendix 4: CNST MIS Progress Report</i>		147
<i>Appendix 5a: PMRT Board Report</i>		155
<i>Appendix 5b: PMRT Quarterly Report July-September 2025</i>		156
<i>Appendix 6: Safety Champions locally agreed dashboard Quarter 2 2025</i>		167
<i>Appendix 7: Triangulation of the scorecard Quarter 1 Sept 2025</i>		169
<i>Appendix 8: Perinatal Quad minutes September 2025 meeting</i>		190
<i>Appendix 9: Maternity 6-monthly safe staffing report Q1 & Q2 2025</i>		192
<i>Appendix 10: CNST SA2 Scorecard</i>		204
<i>Appendix 11: CNST SA4 Obstetric Anaesthesia Compliance Paper</i>		206
<i>Appendix 12: CNST SA7 LMNS Programme Board agenda and evidence of escalation with action plan for MNVP</i>		214
04 169/25 Bi-Annual Nurse Staffing Report: Appendices 1&2	Int Chief Nursing Officer	217
05 174/25 EPRR Report: Appendices B&C	Chief Operating Officer	235
06 Security Annual Report 2024/25	Chief Operating Officer	257