

BOARD OF DIRECTORS' MEETING IN PUBLIC AGENDA

Date: 15 January 2026
Time: 0930hrs – 1230hrs
Venue: Shropshire Education & Conference Centre
Group Chair: Mr Andrew Morgan

Time	Item no.	Item	Paper / Verbal	Page	Lead	Action
Procedural Items						
0930hrs	001/26	Welcome and apologies	Verbal	-	Group Chair	For noting
	002/26	Patient Story	Enc	4	Interim Chief Nursing Officer	For noting
	003/26	Public Questions	Verbal	-	Group Chair	For noting
	004/26	Quorum	Verbal	-	Group Chair	For noting
	005/26	Declarations of conflicts of interest	Verbal	-	Group Chair	For noting
	006/26	Minutes of the previous meeting held on 13 November 2025	Enc	5	Group Chair	For approval
	007/26	Action log	Enc	28	Group Chair	For approval
	008/26	Matters arising from the previous minutes (not covered elsewhere on the agenda or action log)	Verbal	-	Group Chair	For discussion
Reports from the Group Chair and Group Chief Executive						
1010hrs	009/26	Report from the Group Chair	Verbal	-	Group Chair	For noting
	010/26	Report from the Group Chief Executive	Enc	29	Group Chief Executive	For noting
Reports from Assurance Committee Chairs						
1020hrs	011/26	Audit & Risk Assurance Committee Chair's Report (November 2025)	Enc	35	Committee Chair	For assurance
	012/26	Quality & Safety Assurance Committee Chair's Report (Nov 2025)	Enc	39	Committee Chair	For assurance
	013/26	Performance Assurance Committee Chair's Report (November 2025)	Enc	42	Committee Chair	For assurance
SHORT BREAK						
1045hrs	014/26	Finance Assurance Committee Chair's Report (Nov & Dec 2025)	Enc	44 46	Committee Chair	For assurance
	015/26	Group People Committee Chair's Reports (Nov 25) – SaTH & Joint elements; and SaTH PODAC Report	Encs	48 51	Committee Chair	For assurance
	016/26	HTP Assurance Committee Chair's Report (Nov 2025)	Enc	53	Committee Chair	For assurance
Quality & Performance						
1100hrs	017/26	Integrated Performance Report	Enc	56	Group Chief Executive	For noting
Assurance Framework						
1115hrs	018/26	SaTH Integrated Improvement Plan (SIIP) Report	Enc	137	Group Chief Executive	For noting

	019/26	Integrated Maternity & Neonatal Report	Enc	141	Interim Chief Nursing Officer	For assurance
	020/26	Board Maternity & Neonatal Safety Champions Report	Encs	150	Executive Medical Director	For assurance
	021/26	Risk Management Strategy	Enc	152	*Director of Governance	For approval
	022/26	Risk Appetite Statement 2025/26	Enc	176	*Director of Governance	For approval
	023/26	Risk Management Report Q2 2025/26	Enc	181	*Director of Governance	For assurance
Regulatory and Statutory Reporting						
1145hrs	024/26	Guardian of Safe Working Hours Report Q2 2025/26	Enc	195	Executive Medical Director	For noting
	025/26	Patient Safety Committee Report Q2 2025/26	Enc	200	Executive Medical Director	For noting
	026/26	Infection Prevention & Control (IPC) Report Q2 2025/26	Enc	204	Interim Chief Nursing Officer	For noting
Board Governance						
1210hrs	027/26	Annual Review of: a. Standing Orders, and Scheme of Reservation & Delegation b. Standing Financial Instructions	Encs	215 249 285	*Director of Governance / Acting Director of Finance	For approval
	028/26	Board Member Conflicts of Interest Report	Enc	399	*Director of Governance	For noting
Items for Consent - approval recommended from Board Committees						
1220hrs	029/26	Annual Review of Board Code of Conduct	Enc	406	*Director of Governance	For consent
	030/26	Risk Management Policy	Enc	420	*Director of Governance	For consent
	031/26	Health & Safety Management Policy	Enc	468	Chief Operating Officer	For consent
	032/26	Finance Assurance Committee Terms of Reference – Annual Review	Enc	503	*Director of Governance	For consent
	033/26	Performance Assurance Committee Terms of Reference – Annual Review	Enc	511	*Director of Governance	For consent
Procedural Items						
1225hrs	034/26	Any other business – agreed by the Chair	Verbal	-	Group Chair	Discussion
1230hrs	035/26	Date and time of next meeting: 0930hrs on Thurs 12 March 2026	Verbal	-	Group Chair	Information
Close of meeting						

*Non-voting

(Information Pack items listed overleaf)

ITEMS WITHIN THE BOARD INFORMATION PACK		
Reports / Appendices	Lead	Page No.
01 016/26 HTP Director SRO Update November 2025	*Director of HTP	1
02 018/26 SIIP Report: Appendices 1-5	Group Chief Executive	15
03 019/26 Integrated Maternity & Neonatal Report Appendices:	Int Chief Nursing Officer	
<i>Appendix 1: Ockenden Report Action Plan</i>		44
<i>Appendix 2: Neonatal External Mortality Review (NEMR) Action Plan</i>		107
<i>Appendix 3: MNTP Post-November 2025 status</i>		119
<i>Appendix 4: Yr 7 CNST MIS Progress Report December 2025</i>		120
<i>Appendix 5: PMRT Board Report December 2025</i>		128
<i>Appendix 5a: CNST MIS SA1 Report for Year 7</i>		137
<i>Appendix 6: Transitional Care (TC) Action Plan</i>		146
<i>Appendix 7: CNST Year 7 SA4 Obstetric Workforce paper</i>		150
<i>Appendix 7a: CNST Year 7 SA4 Neonatal Workforce paper</i>		158
<i>Appendix 8: Combined MIS Year 7 SA8 Closure Report</i>		174
<i>Appendix 9: Locally agreed dashboard Safety Champions Q3 2025</i>		194
<i>Appendix 10: CNST MIS SA10 Report for Year 7</i>		196
<i>Appendix 11: NHSE Prevention of Future Deaths Gap Analysis (homebirth services) including NHSE letter and MNSI 'Birthing outside of guidance'</i>		199
04 024/26 GoSW Hours Report: Appendices 1-6	Executive Medical Director	212